Case: 1:17-md-02804 Doc #: 1975-23 Filed: 07/24/19 1 of 63. PageID #: 217447 Review

1	UNITED STATES DISTRICT COURT
2	FOR THE NORTHERN DISTRICT OF OHIO
3	EASTERN DIVISION
4	IN RE: NATIONAL *
5	PRESCRIPTION * MDL No. 2804
6	OPIATE LITIGATION * Case No.
7	* 1:17-MD-2804
8	THIS DOCUMENT RELATES * Hon. Dan A.
9	TO ALL CASES * Polster
10	
11	THURSDAY, DECEMBER 13, 2018
12	
13	HIGHLY CONFIDENTIAL - SUBJECT TO FURTHER
14	CONFIDENTIALITY REVIEW
15	
16	Videotaped deposition of DEANNA STACY AYERS
17	CHICK, held at the Law Offices of Robbins
18	Geller Rudman & Dowd, 3424 Peachtree Road, NE,
19	Suite 1650, Atlanta, Georgia, commencing
20	at 9:11 a.m., on the above date, before
21	Lois A. Robinson, Registered Diplomate
22	Reporter and Certified Realtime Reporter.
23	
24	
25	
1	

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1	A P P E A R A N C E S COUNSEL FOR PLAINTIFFS:	1	INDEX
	LIEFF CABRASER HEIMANN & BERNSTEIN	2	EXHIBITS PAGE
3	222 2nd Avenue South, Suite 1640 Nashville, Tennessee 37201-2379	3	Mallinckrodt Chick 1 18
4	BY: MARK P. CHALOS, ESQUIRE Mchalos@lchb.com	4	Notice of Deposition
5	LIEFF CABRASER HEIMANN & BERNSTEIN	5	Mallinckrodt Chick 2 26
6	275 Battery Street, 29th Floor San Francisco, California 94111	6	LinkedIn Profile of Stacy Chick
7	BY: PETER ROOS, ESQUIRE	7	Mallinckrodt Chick 3 52
8	Proos@lchb.com	8	Offer Letter - MNK-T1_0007147310 - MNK-T1_0007147317
9	COUNSEL FOR THE TENNESSEE ACTION: BRANSTETTER, STRANCH & JENNINGS, PLLC	9	Mallinckrodt Chick 4 67
10	The Freedom Center 223 Rosa L. Parks Avenue, Suite 200	10	Separation of Employment Agreement and General Release -
	Nashville, Tennessee 37203	11	MNK-T1 0007147236 - MNK-T1 0007147259
11	BY: TRIĆIA HERZFELD, ESQUIRE Triciah@bsjfirm.com	12	Mallinckrodt Chick 5 80
L2	COUNSEL FOR MALLINCKRODT:	13	Organizational announcement - MNK-T1 0000944549
13	ROPES & GRAY Prudential Tower	14	Mallinckrodt Chick 6 90
L4	800 Boylston Street	15	Organizational announcement - MNK-T1 0000546859 - 0000546862
L5	Boston, Massachusetts 02199 BY: WILLIAM T. DAVISON, ESQUIRE	16	Mallinckrodt Chick 7 96
.6	William.davison@ropesgray.com MAX R. MAEROWITZ, ESQUIRE	17	Organizational Structure of Specialty Pharmaceuticals
.7	Max maerowitz@ropesgray.com	18	Business - MNK-T1 00023333495
.8	COUNSEL FOR WALMART: JONES DAY		Mallinckrodt Chick 8 111
	51 Louisiana Avenue, N.W.	19	
.9	Washington, D.C. 20001-2113 BY: SHIRLETHIA V. FRANKLIN, ESQUIRE	20	Noncompete agreement - MNK-T1_0007147292
0	Sfranklin@jonesday.com COUNSEL FOR CARDINAL HEALTH, INC.:	21	Mallinckrodt Chick 9 115
2	BAKER HOSTETLER 1170 Peachtree Street, NW, Suite 2400	22	Separation agreement for Payroll Purposes Only -
	Atlanta Georgia 30309-9814	23	MNK-T1_0007147320 - 0007147321
23	BY: CHRISTOPHER A. WIECH, ESQUIRE Cwiech@bakerlaw.com	24	
24 25	(Continued on next page)	25	(Continued on next page)
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1	APPEARANCES-(continue)	1	INDEX-(continued)
2	(Appearing via teleconference) COUNSEL FOR AMERISOURCEBERGEN:	2	Mallinckrodt Chick 10 117
J			
	JACKSON KELLY	3	U.S. Specialties Pharmaceuticals Town Hall - MNK-T1_000054617
4	500 Lee Street East, Suite 1600 Charleston, West Virginia 25322	3 4	U.S. Specialties Pharmaceuticals Town Hall - MNK-T1_000054617 - MNK-T1_0000546204
4 5	500 Lee Street East, Suite 1600 Charleston, West Virginia 25322 BY: Jon L Anderson, ESQUIRE	4	_
5	500 Lee Street East, Suite 1600 Charleston, West Virginia 25322	4 5	- MNK-T1_0000546204 Mallinckrodt Chick 11 130
	500 Lee Street East, Suite 1600 Charleston, West Virginia 25322 BY: Jon L Anderson, ESQUIRE Jlanderson@jacksonkelly com COUNSEL FOR ENDO HEALTH SOLUTIONS, INC, ENDO PHARMACEUTICALS,	4 5 6	- MNK-T1_0000546204 Mallinckrodt Chick 11 130 Email from Rhonda Sciarra - 1/15/15 - MNK-T1_0000543744
5	500 Lee Street East, Suite 1600 Charleston, West Virginia 25322 BY: Jon L Anderson, ESQUIRE Jlanderson@jacksonkelly com	4 5 6 7	- MNK-T1_0000546204 Mallinckrodt Chick 11 130 Email from Rhonda Sciarra - 1/15/15 - MNK-T1_0000543744 Mallinckrodt Chick 12 134
5 6 7 8	500 Lee Street East, Suite 1600 Charleston, West Virginia 25322 BY: Jon L Anderson, ESQUIRE Jlanderson@jacksonkelly com COUNSEL FOR ENDO HEALTH SOLUTIONS, INC, ENDO PHARMACEUTICALS, INC, PAR PHARMACEUTICAL, INC, PAR PHARMACEUTICAL COMPANIES, INC (F/k/a PAR PHARMACEUTICAL HOLDINGS, INC): BAKER HOSTETLER	4 5 6 7 8	- MNK-T1_0000546204 Mallinckrodt Chick 11 130 Email from Rhonda Sciarra - 1/15/15 - MNK-T1_0000543744 Mallinckrodt Chick 12 134 Email from D. Hasse re MNK-795 Launch plan -
5 6 7	500 Lee Street East, Suite 1600 Charleston, West Virginia 25322 BY: Jon L Anderson, ESQUIRE Jlanderson@jacksonkelly com COUNSEL FOR ENDO HEALTH SOLUTIONS, INC, ENDO PHARMACEUTICALS, INC, PAR PHARMACEUTICAL, INC, PAR PHARMACEUTICAL COMPANIES, INC (F/k/a PAR PHARMACEUTICAL HOLDINGS, INC): BAKER HOSTETLER 127 Public Square, Suite 2000 Cleveland, Ohio 44114-1214	4 5 6 7 8	- MNK-T1_0000546204 Mallinckrodt Chick 11 130 Email from Rhonda Sciarra - 1/15/15 - MNK-T1_0000543744 Mallinckrodt Chick 12 134 Email from D. Hasse re MNK-795 Launch plan - MNK-T1_0000540835 - MNK-T1_0000540842
5 6 7 8	500 Lee Street East, Suite 1600 Charleston, West Virginia 25322 BY: Jon L Anderson, ESQUIRE Jlanderson@jacksonkelly com COUNSEL FOR ENDO HEALTH SOLUTIONS, INC, ENDO PHARMACEUTICALS, INC, PAR PHARMACEUTICAL, INC, PAR PHARMACEUTICAL COMPANIES, INC (F/k/a PAR PHARMACEUTICAL HOLDINGS, INC): BAKER HOSTETLER 127 Public Square, Suite 2000 Cleveland, Ohio 44114-1214 BY: DOUG L SHIVELY, ESQUIRE	4 5 6 7 8 9	- MNK-T1_0000546204 Mallinckrodt Chick 11 130 Email from Rhonda Sciarra - 1/15/15 - MNK-T1_0000543744 Mallinckrodt Chick 12 134 Email from D. Hasse re MNK-795 Launch plan - MNK-T1_0000540835 - MNK-T1_0000540842 Mallinckrodt Chick 13 142
5 6 7 8 9	500 Lee Street East, Suite 1600 Charleston, West Virginia 25322 BY: Jon L Anderson, ESQUIRE Jlanderson@jacksonkelly com COUNSEL FOR ENDO HEALTH SOLUTIONS, INC, ENDO PHARMACEUTICALS, INC, PAR PHARMACEUTICAL, INC, PAR PHARMACEUTICAL COMPANIES, INC (F/k/a PAR PHARMACEUTICAL HOLDINGS, INC): BAKER HOSTETLER 127 Public Square, Suite 2000 Cleveland, Ohio 44114-1214 BY: DOUG L SHIVELY, ESQUIRE Dshively@bakerlaw com	4 5 6 7 8 9 10	- MNK-T1_0000546204 Mallinckrodt Chick 11 130 Email from Rhonda Sciarra - 1/15/15 - MNK-T1_0000543744 Mallinckrodt Chick 12 134 Email from D. Hasse re MNK-795 Launch plan - MNK-T1_0000540835 - MNK-T1_0000540842 Mallinckrodt Chick 13 142 May 20, 2014, communication - MNK-T1_0000136035 -
5 6 7 8 9	500 Lee Street East, Suite 1600 Charleston, West Virginia 25322 BY: Jon L Anderson, ESQUIRE Jlanderson@jacksonkelly com COUNSEL FOR ENDO HEALTH SOLUTIONS, INC, ENDO PHARMACEUTICALS, INC, PAR PHARMACEUTICAL, INC, PAR PHARMACEUTICAL COMPANIES, INC (F/k/a PAR PHARMACEUTICAL HOLDINGS, INC): BAKER HOSTETLER 127 Public Square, Suite 2000 Cleveland, Ohio 44114-1214 BY: DOUG L SHIVELY, ESQUIRE	4 5 6 7 8 9 10 11 12	- MNK-T1_0000546204 Mallinckrodt Chick 11 130 Email from Rhonda Sciarra - 1/15/15 - MNK-T1_0000543744 Mallinckrodt Chick 12 134 Email from D. Hasse re MNK-795 Launch plan - MNK-T1_0000540835 - MNK-T1_0000540842 Mallinckrodt Chick 13 142 May 20, 2014, communication - MNK-T1_0000136035 - MNK-T1_0000136037
5 6 7 8 9 L0	500 Lee Street East, Suite 1600 Charleston, West Virginia 25322 BY: Jon L Anderson, ESQUIRE Jlanderson@jacksonkelly com COUNSEL FOR ENDO HEALTH SOLUTIONS, INC, ENDO PHARMACEUTICALS, INC, PAR PHARMACEUTICAL, INC, PAR PHARMACEUTICAL COMPANIES, INC (F/k/a PAR PHARMACEUTICAL HOLDINGS, INC): BAKER HOSTETLER 127 Public Square, Suite 2000 Cleveland, Ohio 44114-1214 BY: DOUG L SHIVELY, ESQUIRE Dshively@bakerlaw com COUNSEL FOR VALIDUS PHARMACEUTICALS: FOX ROTHSCHILD, LLP 1301 Atlantic Avenue	4 5 6 7 8 9 10 11 12 13	- MNK-T1_0000546204 Mallinckrodt Chick 11 130 Email from Rhonda Sciarra - 1/15/15 - MNK-T1_0000543744 Mallinckrodt Chick 12 134 Email from D. Hasse re MNK-795 Launch plan - MNK-T1_0000540835 - MNK-T1_0000540842 Mallinckrodt Chick 13 142 May 20, 2014, communication - MNK-T1_0000136035 - MNK-T1_0000136037 Mallinckrodt Chick 14 162
5 6 7 8 9 -0 -1 -2	500 Lee Street East, Suite 1600 Charleston, West Virginia 25322 BY: Jon L Anderson, ESQUIRE Jlanderson@jacksonkelly com COUNSEL FOR ENDO HEALTH SOLUTIONS, INC, ENDO PHARMACEUTICALS, INC, PAR PHARMACEUTICAL, INC, PAR PHARMACEUTICAL COMPANIES, INC (F/k/a PAR PHARMACEUTICAL HOLDINGS, INC): BAKER HOSTETLER 127 Public Square, Suite 2000 Cleveland, Ohio 44114-1214 BY: DOUG L SHIVELY, ESQUIRE Dshively@bakerlaw com COUNSEL FOR VALIDUS PHARMACEUTICALS: FOX ROTHSCHILD, LLP	4 5 6 7 8 9 10 11 12 13 14	- MNK-T1_0000546204 Mallinekrodt Chick 11 130 Email from Rhonda Sciarra - 1/15/15 - MNK-T1_0000543744 Mallinekrodt Chick 12 134 Email from D. Hasse re MNK-795 Launch plan - MNK-T1_0000540835 - MNK-T1_0000540842 Mallinekrodt Chick 13 142 May 20, 2014, communication - MNK-T1_0000136035 - MNK-T1_0000136037 Mallinekrodt Chick 14 162 MNK-T1_0000135662 - MNK-T1_0000135664
5 6 7 8 9 -0 -1 -2	500 Lee Street East, Suite 1600 Charleston, West Virginia 25322 BY: Jon L Anderson, ESQUIRE Jlanderson@jacksonkelly com COUNSEL FOR ENDO HEALTH SOLUTIONS, INC, ENDO PHARMACEUTICALS, INC, PAR PHARMACEUTICAL, INC, PAR PHARMACEUTICAL COMPANIES, INC (F/k/a PAR PHARMACEUTICAL HOLDINGS, INC): BAKER HOSTETLER 127 Public Square, Suite 2000 Cleveland, Ohio 44114-1214 BY: DOUG L SHIVELY, ESQUIRE Dshively@bakerlaw com COUNSEL FOR VALIDUS PHARMACEUTICALS: FOX ROTHSCHILD, LLP 1301 Atlantic Avenue Midtown Building, Suite 400 Atlantic City, New Jersey 08401-7212 BY: EILEEN OAKES MUSKETT, ESQUIRE	4 5 6 7 8 9 10 11 12 13 14	- MNK-T1_0000546204 Mallinckrodt Chick 11 130 Email from Rhonda Sciarra - 1/15/15 - MNK-T1_0000543744 Mallinckrodt Chick 12 134 Email from D. Hasse re MNK-795 Launch plan - MNK-T1_0000540835 - MNK-T1_0000540842 Mallinckrodt Chick 13 142 May 20, 2014, communication - MNK-T1_0000136035 - MNK-T1_0000136037 Mallinckrodt Chick 14 162 MNK-T1_0000135662 - MNK-T1_0000135664 Mallinckrodt Chick 15 163
5 67 8 9 .0 .1 .2 .3	500 Lee Street East, Suite 1600 Charleston, West Virginia 25322 BY: Jon L Anderson, ESQUIRE Jlanderson@jacksonkelly com COUNSEL FOR ENDO HEALTH SOLUTIONS, INC, ENDO PHARMACEUTICALS, INC, PAR PHARMACEUTICAL, INC, PAR PHARMACEUTICAL COMPANIES, INC (F/k/a PAR PHARMACEUTICAL HOLDINGS, INC): BAKER HOSTETLER 127 Public Square, Suite 2000 Cleveland, Ohio 44114-1214 BY: DOUG L SHIVELY, ESQUIRE Dshively@bakerlaw com COUNSEL FOR VALIDUS PHARMACEUTICALS: FOX ROTHSCHILD, LLP 1301 Atlantic Avenue Midtown Building, Suite 400 Atlantic City, New Jersey 08401-7212	4 5 6 7 8 9 10 11 12 13 14 15	- MNK-T1_0000546204 Mallinckrodt Chick 11 130 Email from Rhonda Sciarra - 1/15/15 - MNK-T1_0000543744 Mallinckrodt Chick 12 134 Email from D. Hasse re MNK-795 Launch plan - MNK-T1_0000540835 - MNK-T1_0000540842 Mallinckrodt Chick 13 142 May 20, 2014, communication - MNK-T1_0000136035 - MNK-T1_0000136037 Mallinckrodt Chick 14 162 MNK-T1_0000135662 - MNK-T1_0000135664 Mallinckrodt Chick 15 163 Email from S. Chick - 7/23/14 - MNK-T1_0000545292 -
5 67 8 9 -0 -1 -2 -3 -4 -5 -6	500 Lee Street East, Suite 1600 Charleston, West Virginia 25322 BY: Jon L Anderson, ESQUIRE Jlanderson@jacksonkelly com COUNSEL FOR ENDO HEALTH SOLUTIONS, INC, ENDO PHARMACEUTICALS, INC, PAR PHARMACEUTICAL, INC, PAR PHARMACEUTICAL COMPANIES, INC (F/k/a PAR PHARMACEUTICAL HOLDINGS, INC): BAKER HOSTETLER 127 Public Square, Suite 2000 Cleveland, Ohio 44114-1214 BY: DOUG L SHIVELY, ESQUIRE Dshively@bakerlaw com COUNSEL FOR VALIDUS PHARMACEUTICALS: FOX ROTHSCHILD, LLP 1301 Atlantic Avenue Midtown Building, Suite 400 Atlantic City, New Jersey 08401-7212 BY: EILEEN OAKES MUSKETT, ESQUIRE Emuskett@foxrothschild com COUNSEL FOR McKESSON: COUNSEL FOR McKESSON:	4 5 6 7 8 9 10 11 12 13 14	Mallinckrodt Chick 11 130 Email from Rhonda Sciarra - 1/15/15 - MNK-T1_0000543744 Mallinckrodt Chick 12 134 Email from D. Hasse re MNK-795 Launch plan - MNK-T1_0000540835 - MNK-T1_0000540842 Mallinckrodt Chick 13 142 May 20, 2014, communication - MNK-T1_0000136035 - MNK-T1_0000136037 Mallinckrodt Chick 14 162 MNK-T1_0000135662 - MNK-T1_0000135664 Mallinckrodt Chick 15 163 Email from S. Chick - 7/23/14 - MNK-T1_0000545292 - MNK-T1_0000545294
5 67 8 9 -0 -1 -2 -3 -4 -5 -6	500 Lee Street East, Suite 1600 Charleston, West Virginia 25322 BY: Jon L Anderson, ESQUIRE Jlanderson@jacksonkelly com COUNSEL FOR ENDO HEALTH SOLUTIONS, INC, ENDO PHARMACEUTICALS, INC, PAR PHARMACEUTICAL, INC, PAR PHARMACEUTICAL COMPANIES, INC (F/k/a PAR PHARMACEUTICAL HOLDINGS, INC): BAKER HOSTETLER 127 Public Square, Suite 2000 Cleveland, Ohio 44114-1214 BY: DOUG L SHIVELY, ESQUIRE Dshively@bakerlaw com COUNSEL FOR VALIDUS PHARMACEUTICALS: FOX ROTHSCHILD, LLP 1301 Atlantic Avenue Midtown Building, Suite 400 Atlantic City, New Jersey 08401-7212 BY: EILEEN OAKES MUSKETT, ESQUIRE Emuskett@foxrothschild com COUNSEL FOR McKESSON:	4 5 6 7 8 9 10 11 12 13 14 15	- MNK-T1_0000546204 Mallinckrodt Chick 11 130 Email from Rhonda Sciarra - 1/15/15 - MNK-T1_0000543744 Mallinckrodt Chick 12 134 Email from D. Hasse re MNK-795 Launch plan - MNK-T1_0000540835 - MNK-T1_0000540842 Mallinckrodt Chick 13 142 May 20, 2014, communication - MNK-T1_0000136035 - MNK-T1_0000136037 Mallinckrodt Chick 14 162 MNK-T1_0000135662 - MNK-T1_0000135664 Mallinckrodt Chick 15 163 Email from S. Chick - 7/23/14 - MNK-T1_0000545292 - MNK-T1_0000545294 Mallinckrodt Chick 16 169
5 6 7 8 9 .0 .1 .2 .3 .4 .5 .6	500 Lee Street East, Suite 1600 Charleston, West Virginia 25322 BY: Jon L Anderson, ESQUIRE Jlanderson@jacksonkelly com COUNSEL FOR ENDO HEALTH SOLUTIONS, INC, ENDO PHARMACEUTICALS, INC, PAR PHARMACEUTICAL, INC, PAR PHARMACEUTICAL COMPANIES, INC (F/k/a PAR PHARMACEUTICAL HOLDINGS, INC): BAKER HOSTETLER 127 Public Square, Suite 2000 Cleveland, Ohio 44114-1214 BY: DOUG L SHIVELY, ESQUIRE Dshively@bakerlaw com COUNSEL FOR VALIDUS PHARMACEUTICALS: FOX ROTHSCHILD, LLP 1301 Atlantic Avenue Midtown Building, Suite 400 Atlantic City, New Jersey 08401-7212 BY: EILEEN OAKES MUSKETT, ESQUIRE Emuskett@foxrothschild com COUNSEL FOR McKESSON: COVINGTON & BURLING LLP One City Center 850 Tenth Street, NW Washington, DC 20001-4956	4 5 6 7 8 9 10 11 12 13 14 15 16	- MNK-T1_0000546204 Mallinckrodt Chick 11 130 Email from Rhonda Sciarra - 1/15/15 - MNK-T1_0000543744 Mallinckrodt Chick 12 134 Email from D. Hasse re MNK-795 Launch plan - MNK-T1_0000540835 - MNK-T1_0000540842 Mallinckrodt Chick 13 142 May 20, 2014, communication - MNK-T1_0000136035 - MNK-T1_0000136037 Mallinckrodt Chick 14 162 MNK-T1_0000135662 - MNK-T1_0000135664 Mallinckrodt Chick 15 163 Email from S. Chick - 7/23/14 - MNK-T1_0000545292 - MNK-T1_0000545294
5 6 7 8 9 0 1 1 2 3 -4 -5 -6 -7 -8	500 Lee Street East, Suite 1600 Charleston, West Virginia 25322 BY: Jon L Anderson, ESQUIRE Jlanderson@jacksonkelly com COUNSEL FOR ENDO HEALTH SOLUTIONS, INC, ENDO PHARMACEUTICALS, INC, PAR PHARMACEUTICAL, INC, PAR PHARMACEUTICAL COMPANIES, INC (F/k/a PAR PHARMACEUTICAL HOLDINGS, INC): BAKER HOSTETLER 127 Public Square, Suite 2000 Cleveland, Ohio 44114-1214 BY: DOUG L SHIVELY, ESQUIRE Dshively@bakerlaw com COUNSEL FOR VALIDUS PHARMACEUTICALS: FOX ROTHSCHILD, LLP 1301 Atlantic Avenue Midtown Building, Suite 400 Atlantic City, New Jersey 08401-7212 BY: EILEEN OAKES MUSKETT, ESQUIRE Emuskett@foxrothschild com COUNSEL FOR MCKESSON: COVINGTON & BURLING LLP One City Center 850 Tenth Street, NW	4 5 6 7 8 9 10 11 12 13 14 15 16 17	- MNK-T1_0000546204 Mallinckrodt Chick 11 130 Email from Rhonda Sciarra - 1/15/15 - MNK-T1_0000543744 Mallinckrodt Chick 12 134 Email from D. Hasse re MNK-795 Launch plan - MNK-T1_0000540835 - MNK-T1_0000540842 Mallinckrodt Chick 13 142 May 20, 2014, communication - MNK-T1_0000136035 - MNK-T1_0000136037 Mallinckrodt Chick 14 162 MNK-T1_0000135662 - MNK-T1_0000135664 Mallinckrodt Chick 15 163 Email from S. Chick - 7/23/14 - MNK-T1_0000545292 - MNK-T1_0000545294 Mallinckrodt Chick 16 169
5 67 8 9 LO L12 L3 L4 L5 L6 L7 L8 L9	500 Lee Street East, Suite 1600 Charleston, West Virginia 25322 BY: Jon L Anderson, ESQUIRE Jlanderson@jacksonkelly com COUNSEL FOR ENDO HEALTH SOLUTIONS, INC, ENDO PHARMACEUTICALS, INC, PAR PHARMACEUTICAL, INC, PAR PHARMACEUTICAL COMPANIES, INC (F/k/a PAR PHARMACEUTICAL HOLDINGS, INC): BAKER HOSTETLER 127 Public Square, Suite 2000 Cleveland, Ohio 44114-1214 BY: DOUG L SHIVELY, ESQUIRE Dshively@bakerlaw com COUNSEL FOR VALIDUS PHARMACEUTICALS: FOX ROTHSCHILD, LLP 1301 Atlantic Avenue Midtown Building, Suite 400 Atlantic City, New Jersey 08401-7212 BY: EILEEN OAKES MUSKETT, ESQUIRE Emuskett@foxrothschild com COUNSEL FOR McKESSON: COVINGTON & BURLING LLP One City Center 850 Tenth Street, NW Washington, DC 20001-4956 BY: WEISS NUSRATY, ESQUIRE Wnusraty@cov com	4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	- MNK-T1_0000546204 Mallinckrodt Chick 11 130 Email from Rhonda Sciarra - 1/15/15 - MNK-T1_0000543744 Mallinckrodt Chick 12 134 Email from D. Hasse re MNK-795 Launch plan - MNK-T1_0000540835 - MNK-T1_0000540842 Mallinckrodt Chick 13 142 May 20, 2014, communication - MNK-T1_0000136035 - MNK-T1_0000136037 Mallinckrodt Chick 14 162 MNK-T1_0000135662 - MNK-T1_0000135664 Mallinckrodt Chick 15 163 Email from S. Chick - 7/23/14 - MNK-T1_0000545292 - MNK-T1_0000545294 Mallinckrodt Chick 16 169 Email from S. Chick re "Important Information" -
5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	500 Lee Street East, Suite 1600 Charleston, West Virginia 25322 BY: Jon L Anderson, ESQUIRE Jlanderson@jacksonkelly com COUNSEL FOR ENDO HEALTH SOLUTIONS, INC, ENDO PHARMACEUTICALS, INC, PAR PHARMACEUTICAL, INC, PAR PHARMACEUTICAL COMPANIES, INC (F/k/a PAR PHARMACEUTICAL HOLDINGS, INC): BAKER HOSTETLER 127 Public Square, Suite 2000 Cleveland, Ohio 44114-1214 BY: DOUG L SHIVELY, ESQUIRE Dshively@bakerlaw com COUNSEL FOR VALIDUS PHARMACEUTICALS: FOX ROTHSCHILD, LLP 1301 Atlantic Avenue Midtown Building, Suite 400 Atlantic City, New Jersey 08401-7212 BY: EILEEN OAKES MUSKETT, ESQUIRE Emuskett@foxrothschild com COUNSEL FOR McKESSON: COVINGTON & BURLING LLP One City Center 850 Tenth Street, NW Washington, DC 20001-4956 BY: WEISS NUSRATY, ESQUIRE	4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	- MNK-T1_0000546204 Mallinckrodt Chick 11 130 Email from Rhonda Sciarra - 1/15/15 - MNK-T1_0000543744 Mallinckrodt Chick 12 134 Email from D. Hasse re MNK-795 Launch plan - MNK-T1_0000540835 - MNK-T1_0000540842 Mallinckrodt Chick 13 142 May 20, 2014, communication - MNK-T1_0000136035 - MNK-T1_0000136037 Mallinckrodt Chick 14 162 MNK-T1_0000135662 - MNK-T1_0000135664 Mallinckrodt Chick 15 163 Email from S. Chick - 7/23/14 - MNK-T1_0000545292 - MNK-T1_0000545294 Mallinckrodt Chick 16 169 Email from S. Chick re "Important Information" - MNK-T1_0000537717 - MNK-T1_0000537718
5 6 7 8 9 L0 L1 L2 L3 L4 L5 L6 L7 L8 L9 220 221 222	500 Lee Street East, Suite 1600 Charleston, West Virginia 25322 BY: Jon L Anderson, ESQUIRE Jlanderson@jacksonkelly com COUNSEL FOR ENDO HEALTH SOLUTIONS, INC, ENDO PHARMACEUTICALS, INC, PAR PHARMACEUTICAL, INC, PAR PHARMACEUTICAL COMPANIES, INC (F/k/a PAR PHARMACEUTICAL HOLDINGS, INC): BAKER HOSTETLER 127 Public Square, Suite 2000 Cleveland, Ohio 44114-1214 BY: DOUG L SHIVELY, ESQUIRE Dshively@bakerlaw com COUNSEL FOR VALIDUS PHARMACEUTICALS: FOX ROTHSCHILD, LLP 1301 Atlantic Avenue Midtown Building, Suite 400 Atlantic City, New Jersey 08401-7212 BY: EILEEN OAKES MUSKETT, ESQUIRE Emuskett@foxrothschild com COUNSEL FOR McKESSON: COVINGTON & BURLING LLP One City Center 850 Tenth Street, NW Washington, DC 20001-4956 BY: WEISS NUSRATY, ESQUIRE Wnusraty@cov com	4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	- MNK-T1_0000546204 Mallinekrodt Chick 11 130 Email from Rhonda Sciarra - 1/15/15 - MNK-T1_0000543744 Mallinekrodt Chick 12 134 Email from D. Hasse re MNK-795 Launch plan - MNK-T1_0000540835 - MNK-T1_0000540842 Mallinekrodt Chick 13 142 May 20, 2014, communication - MNK-T1_0000136035 - MNK-T1_0000136037 Mallinekrodt Chick 14 162 MNK-T1_0000135662 - MNK-T1_0000135664 Mallinekrodt Chick 15 163 Email from S. Chick - 7/23/14 - MNK-T1_0000545292 - MNK-T1_0000545294 Mallinekrodt Chick 16 169 Email from S. Chick re "Important Information" - MNK-T1_0000537717 - MNK-T1_0000537718 Mallinekrodt Chick 17 173
5 6 7 8	500 Lee Street East, Suite 1600 Charleston, West Virginia 25322 BY: Jon L Anderson, ESQUIRE Jlanderson@jacksonkelly com COUNSEL FOR ENDO HEALTH SOLUTIONS, INC, ENDO PHARMACEUTICALS, INC, PAR PHARMACEUTICAL, INC, PAR PHARMACEUTICAL COMPANIES, INC (F/k/a PAR PHARMACEUTICAL HOLDINGS, INC): BAKER HOSTETLER 127 Public Square, Suite 2000 Cleveland, Ohio 44114-1214 BY: DOUG L SHIVELY, ESQUIRE Dshively@bakerlaw com COUNSEL FOR VALIDUS PHARMACEUTICALS: FOX ROTHSCHILD, LLP 1301 Atlantic Avenue Midtown Building, Suite 400 Atlantic City, New Jersey 08401-7212 BY: EILEEN OAKES MUSKETT, ESQUIRE Emuskett@foxrothschild com COUNSEL FOR MCKESSON: COVINGTON & BURLING LLP One City Center 850 Tenth Street, NW Washington, DC 20001-4956 BY: WEISS NUSRATY, ESQUIRE Wnusraty@cov com	4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	- MNK-T1_0000546204 Mallinckrodt Chick 11 130 Email from Rhonda Sciarra - 1/15/15 - MNK-T1_0000543744 Mallinckrodt Chick 12 134 Email from D. Hasse re MNK-795 Launch plan - MNK-T1_0000540835 - MNK-T1_0000540842 Mallinckrodt Chick 13 142 May 20, 2014, communication - MNK-T1_0000136035 - MNK-T1_0000136037 Mallinckrodt Chick 14 162 MNK-T1_0000135662 - MNK-T1_0000135664 Mallinckrodt Chick 15 163 Email from S. Chick - 7/23/14 - MNK-T1_0000545292 - MNK-T1_0000545294 Mallinckrodt Chick 16 169 Email from S. Chick re "Important Information" - MNK-T1_0000537717 - MNK-T1_0000537718 Mallinckrodt Chick 17 173 Letter of recognition - MNK-T1_0001024933

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1	INDEX-(continued)	1	Before we went on the record, you
2	Mallinckrodt Chick 19 184		spelled and said your full name. Can you please
3	Email from S. Chick - 4/16/14 re XXR Performance to Date -	3	do that again.
4	MNK-T1_0000173752 - MNK-T1_0000173753	4	A Yes. Deanna Stacy Ayers Chick. D-E
5	Mallinckrodt Chick 20 188	5	Q Okay. I'm sorry. Yeah. Perfect.
6	District Analysis of Xartemis XR Performance -	6	A Spell it?
7	MNK-T1_0000740311 - MNK-T1_0000740327	7	Q Yes, please.
8	Mallinckrodt Chick 21 226	8	A D-E-A-N-N-A, S-T-A-C-Y, A-Y-E-R-S,
9	Push report - MNK-TNSTA00224454	9	C-H-I-C-K.
10	Mallinckrodt Chick 22 230	10	Q Okay. Have you ever been known by any
11	Midyear Performance Discussion Guide - MNK-TNSTA013717		other names?
12	Mallinckrodt Chick 23 235	12	A No.
13	Email 5/13/14 - MNK-TNSTA00222642	13	Q Is Ayers your maiden name?
14	Mallinckrodt Chick 24 237	14	A My maiden name, yes.
15	Email from J. Meyer - MNK-TNSTA02582409	15	Q So at some point you were known as
16		16	Deanna Stacy Ayers?
17		17	A Deanna Stacy Ayers, yes.
18		18	Q Gotcha.
19		19	Have you ever given a deposition
20		20	before?
21		21	A Yes.
22		22	Q On how many occasions?
23		23	A Two in particular I can recall.
24		24	Q What was the subject matter of those
25		25	depositions?
	Page 7		Page 9
1	_	1	
1 2	VIDEOGRAPHER:		
	VIDEOGRAPHER: We are now on the video record. My		A One was involving an action with Mallinckrodt in an HR-related matter that
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Page 10 1 A No. 1 A It would have been sometime in the ² period of my employment there, which would have 2 **O** Going back to the Mallinckrodt ³ deposition that you gave on the HR matter, who ³ been between 20- --⁴ was the -- the claimant there, the person making I have to go back and -- and look at 5 the claims? ⁵ time frames. 6 A I don't recall the individual's name. 6 O I believe your --⁷ Again, this -- this action preceded my employment Α So between --8 with the company. I was there to provide some 8 O I'm sorry. ⁹ subject matter expertise on the current 9 A -- August of 2013 and June of 2015 was ¹⁰ situation. 10 my employment. I can't recall specifically 11 O Was this a district manager who made 11 the -- the time of that event. 12 the claim? 12 O Do you recall what lawyers you worked I don't recall the specific person's 13 with there? 13 A 14 A name or title. I did not interact with them. I don't. 15 O Was it a salesperson, somebody in the 15 O Those were lawyers hired my 16 sales division? ¹⁶ Mallinckrodt to represent you? I don't know, but I would assume so, 17 A I believe it was a sales-related 18 individual. I don't know their name or -- or 18 yes. I just simply don't recall. 19 Q ¹⁹ title. Did you hire your own lawyers in 20 **Q** Where did you give that deposition? 20 connection with the Mallinckrodt --I believe --21 A 21 A No. 22 **O** Where were you physically --22 **O** -- matter? 23 **A** I believe that was in St. Louis. 23 Okay. Were they the same lawyers who ²⁴ represent you here today? 25 A No. Page 13 Was it the same law firm? 1 O 2 A I don't believe so. And do you have lawyers representing 3 O 4 you here today? 5 A No -- yes. I beg your pardon. Yes. ⁶ Mallinckrodt, yes. Do you believe they're representing you 7 Q 8 individually? 9 A Yes. 10 Q Have you hired those lawyers? 11 A So I have agreed to an engagement, 12 signed an engagement letter with Ropes & Gray. 13 Q Have you paid them any money? 14 A 15 O Do you expect to pay them any money? 16 A 17 O Do you know who's paying them? 18 A Mallinckrodt. 19 O When did you sign the agreement with 20 Ropes & Gray? 21 A I'm trying to recall the specific date. 22 It would have been sometime within the last six to nine months, when I was contacted about this. 23 24 O Okay. Who contacted you about this? And when was the Mallinckrodt 25 deposition? 25 A So I was contacted, I believe -- I

	Page 14		Page 16
	believe by Ropes & Gray.	1	3 o'clock in the afternoon.
2	Q You believe that was within the last	2	Q Where was that meeting?
3	six to nine months?	3	A At the J. W. Marriott in Buckhead.
4	A Yes.	4	Q Do you recall who was there?
5	Q Do you recall who contacted you?	5	A Bill, counsel here with Ropes & Gray,
6	A I believe Bill contacted me.	6	and one of his associates.
7	Q Who is Bill? The man sitting next to	7	Q Anyone else?
8	you?	8	A Cassie
9	A Bill, the man sitting next to me.	9	And I'm sorry. I don't recall Cassie's
10	Thank you.	10	last name.
	Q And how long after that contact did you	1	Q Okay. So two people? Two lawyers?
	enter into an agreement with Ropes & Gray?	1	A Yes.
	A So I would say approximately two weeks.	1	Q Okay. Is Cassie a lawyer?
	Q Are you being paid by anyone in	1	A I believe so.
	connection with today?		Q Okay. And how about yesterday? How
	A No.		long did that meeting last?
	Q Did you prepare for the deposition	17	
	today?		4:30.
	A Yes.	19	
	Q How did you do that?		A Counsel as represented here, Bill and
	A So I met with counsel.		Max, with Ropes & Gray.
	Q What else?	1	Q Two lawyers?
	A Met with counsel.	1	A Yes.
25	Q Okay. Is that		Q Where was that meeting?
23	On how many occasions did you meet with	25	A Also at the J. W. Marriott in Buckhead.
	Page 15		Page 17
1	Page 15 counsel?	1	Page 17 Q Okay. Somebody's got some Marriott
		1	_
2	counsel?	1	Q Okay. Somebody's got some Marriott points, I guess.
2 3	counsel? A We've actually met twice, once	2	Q Okay. Somebody's got some Marriott points, I guess.
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Page 18 1 lung cancer. -- down the line that I'm gonna have a 2 **Q** Is that to direct the type of treatment ² copy. 3 that the patient receives? ³ MR. CHALOS: 4 A It is. We have copies. We got all the 5 Q How long have you had that job? documents from you guys, so that --So I became the chief commercial MR. DAVISON: 6 A officer in September of 2018. That was preceded Okay. And I understand that --8 by a consulting arrangement, exclusive consulting MR. CHALOS: 9 arrangement with the company since February of We --10 2018. 10 MR. DAVISON: 11 Q Are you still based in Atlanta? 11 -- but the protocol does require copies 12 A I live in Atlanta. The company is for attorneys who are here. So... 13 based in the U.S. in Raleigh, North Carolina, so MR. CHALOS: I travel there quite a bit. We both have copies, and we'll put them You can fly there; right? 15 Q up on the big screen so everybody can see them 16 A Yes. who doesn't have a copy. But -- and we'll make Okay. What's that weird -- it's -- the sure everybody sees what we are talking about. 0 airport's not right there, though; right? Is it? So, while we focus this contraption 18 19 Where -over here, what I'm gonna ask you about in Α Yes. It's in -- in Raleigh. particular, Miss Chick, is the Requests For 20 Oh, yeah. RVU. That's right. That's Production, which are on pages 4 and 5 of Exhibit 21 O 22 right. Number 1. 23 (MALLINCKRODT CHICK EXHIBIT NUMBER 1 23 I'll hand out a few copies for WAS MARKED FOR IDENTIFICATION.) Mr. Bill. Thank you. That might be focused. I can't -- I 25 MR. CHALOS: Page 19 Page 21 Let me show you what we'll mark as ¹ can't tell. ² Exhibit Number 1, which is the notice for your ² MR. ROOS: ³ deposition here today. We'll put that up on the It is. ⁴ screen as well. MR. CHALOS: ⁵ MR. DAVISON: It is? Counsel, do you have copies? 6 O Okay. With the notice that we sent --7 Well, let me start here. Have you seen MR. CHALOS: this notice before today? 8 No. MR. DAVISON: 9 Α Yes. 9 10 Do you have copies for other --10 O Okay. When did you see it? I believe within the last week I was 11 I'm fine with this one, but I would 11 A assume there are copies for other exhibits? ¹² forwarded a copy from Bill. Okay. And, in this notice, we asked MR. CHALOS: 14 Yeah. We -- I mean, we have some for production of some documents, as you'll see 15 copies. on pages 4 and 5. 16 Do you see that? 16 MR. DAVISON: 17 17 Okay. A Yes. 18 Page 4 has got a doc- -- request for a 18 MR. CHALOS: 19 Well, we've got two copies. copy of your current résumé or curriculum vitae. 20 Do you see that? MR. DAVISON: 21 All right. This one -- I just want to A Yes. ²² make sure for other exhibits down the --22 O Do you have a current résumé? 23 A 23 I have a résumé. I have not updated it MR. CHALOS: Yeah. We have --²⁴ over the course of the last year. I simply have ²⁵ not. With my engagement, I've been quite busy. ²⁵ MR. DAVISON:

Page 22 Right. So it's current as of 2017, ¹ O ¹ going to have to produce anything until 30 days. ² would you say? ² MR. DAVISON: I believe so. I -- I haven't looked at We're not withholding the document ⁴ it in quite some time. because we do not have --MR. CHALOS: Q Do you have that on a computer? 6 A Okay. MR. DAVISON: O Would you be able to email that to -- Miss Chick's résumé. 8 counsel? 9 A Yes. MR. CHALOS: 10 Q Is that possible to do? 10 Okay. I see. 11 A Let's look at Request For Production Yes. 11 Q 12 O Okay. And then we'll make ¹² Number 2, if you would. We asked for all ¹³ a request -- I mean, we've requested that, and documents, including electronic data and email, ¹⁴ I'm asking --¹⁴ in your possession related in any way to ¹⁵ MR. DAVISON: ¹⁵ defendant's manufacture, marketing, sale, We can provide that within --¹⁶ distribution, suspicious order monitoring and 17 MR. CHALOS: 17 lobbying efforts in connection with its opioids 18 business. You would forward that to us? 19 Do you see that? MR. DAVISON: 20 -- the 30 days as provided for in the 20 A Yes. 21 O Do you have any such documents in your ²¹ 30(b)(2). ²² MR. CHALOS: 22 possession? I'm sorry. I didn't hear you. 23 **A** No. When I ended my employment with ²⁴ MR. DAVISON: 24 the company, all of that material was returned to 25 We can provide that within the 30 days 25 the company. Page 23 Page 25 1 as provided for in the 30(b)(2), and we will work 1 Q Did you have a -- a phone that was ² with Miss Chick on that. ² given to you from Mallinckrodt? I believe so, yes. ³ MR. CHALOS: 3 **A** Oh, I see. So you have it but you 4 O Was it a smartphone? 5 didn't provide it? 5 A Yes. 6 MR. DAVISON: 6 Q Did you give that back to the company Oh, no. We do not have it yet. I'm as well? 8 saying we'll -- we'll make sure to get it to you 8 A Yes. ⁹ when we get it from Miss Chick. Did you use that phone for other things 10 MR. CHALOS: other than telephone calls? In other words, did Okay. So maybe we should clear this you text or email from that phone? 11 12 up. So I had an email exchange with Rocky Tsai 12 Α Yes. 13 Q 13 out of --Did you send emails to other employees of Mallinckrodt through that phone? 14 I think I'm saying it right. 14 15 MR. DAVISON. 15 A 16 Q 16 That's correct. Did you send text messages to other employees of Mallinckrodt through that phone? 17 MR. CHALOS: 18 A -- from Ropes & Gray, and he said that 19 they were -- that your company was not 19 **Q** Did you receive text messages from 20 withholding any documents based on any objections ²⁰ other employees of Mallinckrodt through that 21 that it interposed. 21 phone? 22 A 22 MR. DAVISON: Yes. 23 **Q** 23 That's correct. Did Mallinckrodt pay for the phone 24 service? 24 MR. CHALOS: 25 And one of the objections was we're not 25 A Yes.

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	Page 26		Page 28
1	Q Let's look at Number 3 Request For	1	Bristol-Myers Squibb. So you were there from
2	Production. All documents that you've consulted	2	1988 through 2000. Is that right?
	or reviewed or plan to consult in preparation for	3	A Yes.
	your deposition and have relied upon or will rely	4	Q What did you do before that?
5	upon for your testimony for your deposition.	5	A I was region sales manager for a small
6	Do you see that?	6	consumer products company which is no longer in
7	A Yes.	7	business. And that was 1984 through 1988.
8	Q Do you have any such documents in your	8	Q So you started there in fifth grade?
9	possession?	9	A I I started there after I graduated
10		10	from the University of Georgia in 1984.
11		11	Q Okay. Oh, yeah. Right.
	now.	12	Can you do you have a I gave out
13	Did Mallinckrodt also provide phones	13	all our copies.
	for the sales staff, to your knowledge, while you	14	Okay. What type of products did you
	were there?	15	sell there?
16		16	A They were consumer products, health and
17	Q And sales staff also used that to send	17	beauty aids, personal hygiene products,
18	its text messages?	18	contraceptive products, all over the counter.
19		19	Q What was the company called?
20	MR. DAVISON:	20	A Julius Schmid, S-C-H-M-I-D.
21	Object to the form.	21	Q Did you have a sales territory with
22		22	them?
23	(MALLINCKRODT CHICK EXHIBIT NUMBER 2	23	A I did.
24	WAS MARKED FOR IDENTIFICATION.)	24	Q Then you moved to Bristol-Myers Squibb
25	MR. CHALOS:	25	in 1988? Is that right?
		1	C
	Page 27		
1		1	Page 29
	_	1 2	Page 29
	Q I'm going to hand you what we'll mark		Page 29 A Yes. I held two positions at three
2	Q I'm going to hand you what we'll mark as Exhibit Number 2.	2	Page 29 A Yes. I held two positions at three positions at at Schmid and then was recruited
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1 O

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- ¹ covered a number of states. I was with
- ² their -- what was originally at the time their
- ³ Squibb Mark division, which is their generics and
- 4 multisource division at the time.
- ⁵ Q Were opioids among the products that
- ⁶ you were responsible for in that position?
- 7 A No.
- 8 Q What -- what was your -- the first
- ⁹ position that you held for any of the
- 10 companies --
- We're fast-forwarding a little bit, but
- 12 we'll come back.
- What was the first -- when was the
- 14 first time that you were responsible in any way
- ¹⁵ for sales of opioids?
- ¹⁶ A So when I joined Archimedes in 2011, I
- ¹⁷ had responsibility for building and operating the
- 18 market access function for that firm. The single
- 19 product that they developed and gained FDA
- ²⁰ approval for was a nasally administered fentanyl
- 21 product indicated for breakthrough pain in
- 22 cancer.
- 23 Q What does that mean, market access?
- 24 A So the primary responsibility is
- ²⁵ engaging with private payers and with CMS to gain

- Uh-huh. Not in enough cases, perhaps;
- ² right? But, in any event, in some cases.
- ³ MR. DAVISON:
- ⁴ Objection. That's the situation.
- ⁵ MR. CHALOS:
- Sorry. That was my political
- ⁷ commentary.
- 8 Let's start that question again.
- 9 For some patients, there is another
- entity, either an insurance company or the
- 11 Federal Government or the State Government, that
- 12 pays for certain medications. Is that fair to
- 13 say?
- 14 A Yes. And a patient typically is paying
- ¹⁵ a premium to access -- to access that type of
- ¹⁶ benefit. Yes.
- 17 Q That's sometimes known as health
- 18 insurance; right?
- 19 A We actually call it -- yes, it's health
- ²⁰ insurance but a pharmacy benefit, specifically.
- 21 Yes.
- 22 Q So, going back to your time with
- ²³ Bristol-Myers Squibb, so initially in 1988 you
- ²⁴ were hired as a regional sales manager for
- ²⁵ Squibb -- Squibb Mart, did you say?

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- ¹ reimbursement to allow for patient access to the
- ² medication.
- ³ Q Okay. It's important that these drugs
- ⁴ are paid for by private payers or CMS in order
- ⁵ for patients to ultimately get the drug; right?
- 6 MR. DAVISON:
- ⁷ Objection to form.
- 8 MR. CHALOS:
- ⁹ Q He may object from time to time. So
- 10 unless he tells you not to answer, you can just
- ¹¹ answer and disregard what he says --
- ¹² A Okay.
- -- unless he tells you to not answer,
- ¹⁴ in which case don't answer.
- So in the US healthcare system, it is
- ¹⁶ customary to gain formulary access -- in this
- ¹⁷ case, for therapeutic products -- for -- for
- 18 patients to be able to access them through their
- ¹⁹ drug benefit.
- 20 O So in the US healthcare market, at
- 21 least in some instances, some -- an insurance
- 22 company or the Federal Government or State
- 23 Government pays for the drugs that are ultimately
- ²⁴ taken by a patient? Is that right?
- ²⁵ A Not in all cases.

- ¹ A Squibb Mark. It was a division of
- ² E. R. Squibb & Sons.
- ³ Q And what products were you responsible

Page 33

- 4 for there?
- ⁵ A So they're multisource products, so
- ⁶ those were primarily injectable products used in
- ⁷ hospitals, anti-infective type of products in
- ⁸ that particular therapeutic class. So we -- we
- ⁹ sold via hospital contracts and to wholesalers as
- 10 well.
- What would be an example of the type of
- 12 drug you're talking about?
- ¹³ A A product called Tobramycin.
- 14 O What is that?
- ¹⁵ A It's an antibiotic.
- What do you mean when you say
- ¹⁷ multisource?
- 18 A Means the products have exhausted their
- 19 patent life and there are multiple generic
- ²⁰ offerings from a number of manufacturers and
- ²¹ distributors.
- ²² Q Is multisource another way of saying
- 23 generic?
- ²⁴ A Yes.
- ²⁵ Q Did you eventually get a different job

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1 with Bristol-Myers Squibb?

1 ac

- ² A Yes. I was promoted throughout the
- ³ eleven years I was there.
- ⁴ Q Okay. What was the job you held when
- ⁵ you left Bristol-Myers Squibb?
- ⁶ A Was the Director of Customer Marketing,
- ⁷ which meant that I led a team of home
- 8 office-based professionals focused on the
- ⁹ reimbursement market, focused on the needs of
- 10 insurers and pharmacy benefit managers, as well
- 11 as hospital systems, and developed strategies for
- ¹² our products and offerings in way of promotional
- 13 resources and contract offerings that were used
- ¹⁴ by our account executives in their engagement
- ¹⁵ with those payers.
- Was that for a specific line of drugs
- ¹⁷ or was that for --
- ¹⁸ A The entire portfolio. And I just want
- 19 to mention it was the pharmaceutical portfolio,
- 20 so I was not involved in the oncology or the
- ²¹ virology business or the dermatology business at
- 22 that time.
- Okay. What was the second one you said
- ²⁴ after oncology?
- ²⁵ A Virology, V-I-R-O-L-O-G-Y.

- ¹ acquired the company in 2004.
 - ² Q What did you do for them when you
 - ³ initially joined up?
 - ⁴ A I was recruited to head up their
- ⁵ national account management team.
- 6 O What does that mean?
- ⁷ A So I led a team of ten national account
- 8 executives who represented the Aventis portfolio
- ⁹ to US payers.
- 10 Q Also focused on the third-party payer
- 11 market?
- 12 A Yes.
- Did you hold that job throughout your
- 14 time with --
- What do you think of it as? Sanofi?
- 16 A Yes.
- ¹⁷ Q So when I say "Sanofi," I mean the
- 18 entire time that you worked for that company from
- ¹⁹ 2000 to 2011. Is that fair?
- 20 A Yes.
- ²¹ Q What other jobs did you hold with them?
- 22 A So I was also the senior director of
- ²³ cardiovascular channel marketing. Then I was
- ²⁴ promoted to an area vice president.
- ²⁵ O Is that sales?

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- ¹ MR. CHALOS:
- That was for you, Lois.
- ³ Q What is -- what is virology?
- ⁴ A So it's now part of the oncology
- ⁵ business. I wasn't familiar with it. I just
- ⁶ wanted to distinguish that I was focused on the
- ⁷ pharmaceutical business.
- ⁸ Q How many jobs did you hold between your
- ⁹ initial job at Bristol-Myers Squibb and the
- ¹⁰ Director of Customer Marketing job?
- 11 A So I'll have to count back and reflect.
- 12 Q Okay.
- ¹³ A Four.
- 14 Q Were they all marketing or
- 15 sales-related?
- ¹⁶ A Yes.
- Were you ever, in any of your jobs,
- ¹⁸ after the Schmid job, your initial job, were you
- ¹⁹ ever a field sales representative?
- 20 A No.
- ²¹ Q In 2000 you moved to Sanofi; is that
- 22 right?
- 23 A Aventis.
- 24 O It was called Aventis then?
- ²⁵ A It was Aventis until Aven- -- Sanofi

- ¹ A I beg your pardon. I just -- I
- ² neglected to add a role there. Sorry.
- ³ Senior Director of Channel Marketing.
- ⁴ I then returned to the market access group as the
- ⁵ vice president of their specialty account
- ⁶ management team. And from that role I was
- ⁷ promoted to area vice president.
- ⁸ Q Was the area vice president for sales?
- ⁹ A Yes.
- ¹⁰ Q In that capacity, did you oversee --
- Well, I guess at that level you're
- ¹² overseeing other managers? Is that fair?
- ¹³ A Yes. And other directors, yes.
- ¹⁴ Q And they, in turn, oversaw field --
- ¹⁵ field sales representatives?
- 16 A Yes.
- What types of products were you
- 18 responsible for there?
- ¹⁹ A So I had responsibility for Plavix,
- 20 also a product called Multag.
- ²¹ Q What was that?
- ²² A So it was a product indicated for
- ²³ atrial fibrillation.
- ²⁴ Q Okay.
- ²⁵ A Also was responsible for a product

¹ called Avapro and Avalide.

² Q Which is --

³ A So these are angiotensin inhibitors;

⁴ Avapro and Avalide in particular.

⁵ Q Those were -- so were all the drugs

⁶ cardiovascular-related?

⁷ A Yes. And also -- I beg your

8 pardon -- in the metabolism side of the business,

⁹ I had responsibility for Lantus.

10 Q What was that?

¹¹ A A basal insulin.

12 MR. CHALOS:

These are American problems, Peter.

¹⁴ Peter's Dutch. We are in America.

Okay. And, then, what else -- what did

16 you do after that?

¹⁷ A So I returned to the market access team

18 as vice president of account management.

Was that for the entire portfolio?

²⁰ A Yes.

21 O And then what?

²² A And then I was recruited to Archimedes.

²³ And, so, I left Sanofi and joined Archimedes.

24 Q Did Sanofi make an opioid product while

²⁵ you were with the company?

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¹ A Well, the product delivery system had

² a -- a measured dosage approach which was in

³ place really to allow for a metered dose, to --

⁴ Q Uh-huh.

⁵ A -- not allow, you know, more product to

⁶ be dispensed than intended, to prevent any -- any

⁷ type of -- or at least to deter any type of

8 attempted abuse or --

And the way in which the product was

10 distributed, not only through the mechanism but

¹¹ also through the -- a gel formulation that was

¹² administered to the nasal cavity, also inhibited

¹³ absorption and metered that approach.

¹⁴ Q Do you recall any of the risks

¹⁵ associated with the Archimedes product?

16 MR. DAVISON:

Objection.

¹⁸ A Risks to -- with the Archimedes

19 product?

20 MR. CHALOS:

²¹ Q Yes, ma'am.

²² A Certainly, it, as a fentanyl product,

²³ there were certain risks that would -- would

²⁴ travel with the product. So because the product

²⁵ could be abused in other forms, Archimedes took

Page 39

¹ A I don't believe so.

² Q Okay. So what did -- when you joined

³ Archimedes, you were involved in the market

⁴ access function? Is that right?

⁵ A Yes.

⁶ Q Was that nasal fentanyl, was that their

⁷ sole product at that point?

⁸ A Yes.

⁹ Q That was your first experience with

10 opioids?

¹¹ A Yes.

¹² Q Did you receive any training when you

13 joined Archimedes specific to opioids?

¹⁴ A Not specific to opioids. I recall

being educated around the product itself.

¹⁶ Q Did you learn about the risks

¹⁷ associated with fentanyl at that point?

¹⁸ A So I learned about the risks associated

¹⁹ with the product in particular that we were

²⁰ marketing. Yes.

²¹ Q What were the risks associated with the

²² Archimedes product that you recall?

23 A So I would have to go back and look at

²⁴ the package insert to recall all of the risks.

Okay. Do you recall any of them?

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¹ special attention to the mechanism by which the

² product was dispensed to -- to deter that kind of

³ abuse.

⁴ Q Was there a risk of addiction with that

⁵ product?

⁶ A Yes.

⁷ Q Did you, when you worked for

⁸ Archimedes, discuss the risks of the product with

⁹ the customers that you dealt with?

10 MR. DAVISON:

Objection to form.

¹² A So I did not personally -- was not

13 personally responsible for customers. But in

¹⁴ engaging with account executives in their

¹⁵ customer interactions, yes, there were -- the

¹⁶ risks of the product were discussed, yes.

17 MR. CHALOS:

You, in your capacity at Archimedes,

19 dealt with -- did you deal with -- directly with

20 people from other entities, or were you solely

²¹ focused internally?

²² A So I dealt with people in other

23 entities.

²⁴ Q Okay. And those -- and these other

²⁵ entities were third-party payers, such as

Page 42 ¹ insurance companies and people at CMS? ¹ A Yes. ² A 2 O And then you received an MBA from Yes. ³ Rutgers in Newark, New Jersey? Sorry. In 3 **Q** Right? ⁴ Newark, New Jersey? 4 A Yes. 5 A 5 O I'm sorry. I cut you off, I feel like. Yes. I wanted to mention that while I was 6 O Did you -- do you have any education ⁷ hired to lead the market access function, in the specific to any medical field? ⁸ course of my first year of employment there, I 8 A No. 9 O ⁹ was also asked to take on the sales Did you take any courses regarding responsibility as well. pharmacology when you were in college or in 11 O Okay. And to whom did you sell? ¹¹ business school? 12 A So the sales representatives based in 12 A No. Q Was there a focus of your MBA? ¹³ the field sold to medical oncologists, radiation 13 ¹⁴ oncologists, and -- and those practices, and --14 Α Yes. What was that? ¹⁵ and hospital systems. 15 O 16 Q What was your job? Were you the 16 A Finance. 17 O ¹⁷ manager of the sales representatives? Since you finished your formal 18 A Vice president of sales and market schooling, have you taken any courses related to 18 ¹⁹ access, yes. ¹⁹ any medical subject? No, outside of professional training 20 A 20 O Did the sales representatives report 21 provided by the companies I was employed by. ²¹ directly to you? 22 A And that professional training relates They reported to region managers, who 22 **Q** ²³ reported in to me. ²³ to the company's products? Is that right? Is there a problem in the United States 24 A Yes. 25 **Q** 25 today with opioid abuse? What professional training have you had Page 43 Page 45 ¹ MR. DAVISON: ¹ related to opioids? We -- we already talked 2 Objection to form. ² about the Archimedes training that you had So I'm aware of issues associated with specific to their product. Is that --⁴ opioid abuse in the US through the news. Let me back up. ⁵ MR. CHALOS: What professional training have you had 6 Q What type of issues are you aware of? ⁶ related to opioids specifically? I'm aware of addiction issues. 7 A Product-specific training provided by 8 Q Any others? my employer. 9 9 A No. One example of that is the Archimedes nasal fentanyl product? 10 11 A Yes. 12 O Did you receive, when you worked at 13 Mallinckrodt, any training related to opioids? 14 A Yes. Product training specifically. 15 Q Okay. On which product? 16 Xartemis XR in particular. Α 17 We're gonna talk about that one a lot. 18 It's X-A-R-T-E-M-I-S. 19 Oh. You already had it. 20 MR. CHALOS: XR. 21 Do you have any --Any other products, opioid products, O 22 Well, let's go back to your education. that you received training in connection with? ²³ You were -- you received a bachelor of business 23 A I did have some training on Exalgo as ²⁴ administration from the University of Georgia; is ²⁴ well. 25 that right? 25 O Any others?

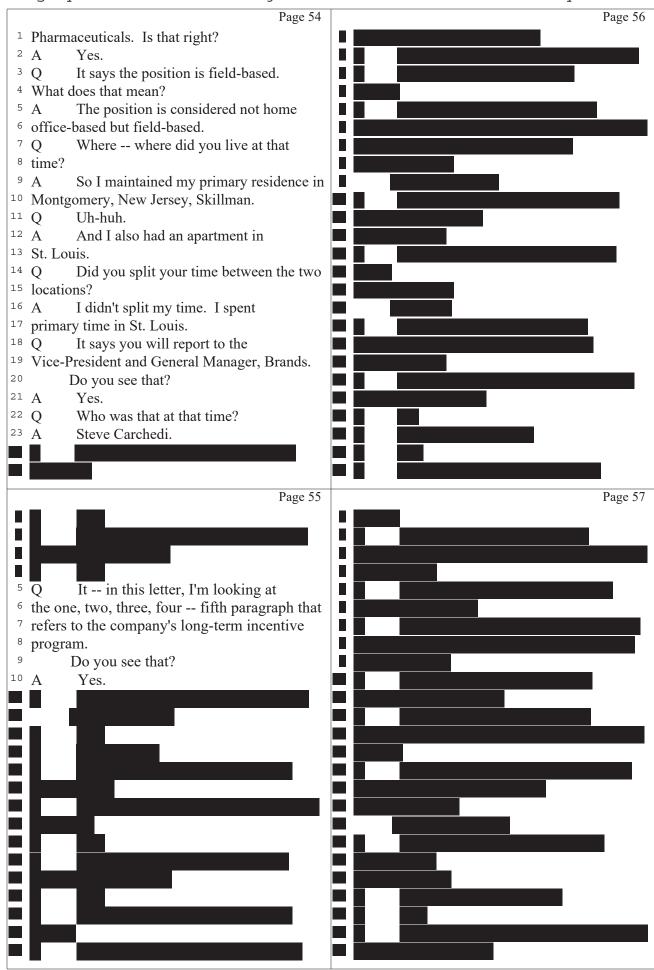
Page 46 1 A Not that I recall. 1 A That would have been in the summer of 2 **Q** Since you left Mallinckrodt, have you ² 2013. I joined the company in August of 2013, so ³ it would have been sometime in the preceding ³ had any professional responsibility for any 4 opioids products? ⁴ months, June, July, in that time frame. Did you, during the course of the 5 A No. 5 O ⁶ discussion with Mr. Trudeau or at any point 6 O So how did you come to leave ⁷ before you actually began working for ⁷ Archimedes? So the company single asset was Mallinckrodt, did you learn that there was 8 A ⁹ acquired by another company. At that same time, somebody already in the position of vice ¹⁰ I was being recruited by Mallinckrodt. So when president of specialty sales? 11 the company, Archimedes, dissolved its US 11 A I didn't learn that until I arrived at ¹² operation, I joined Mallinckrodt. 12 the company. 13 13 Q Where was Archimedes based? Q That was Mr. Wickline? 14 A Bedminster, New Jersey. 14 A Yes. 15 Q Was it affiliated with an international 15 O Are you in touch with anyone with 16 company? ¹⁶ Mallinckrodt -- I mean, other than the lawyers --17 have you been in touch with anyone at Yes. 17 A 18 Q ¹⁸ Mallinckrodt since you left? Where was that? 19 A Company was based in Reading, England. 19 A Since I left the company, I may have Were you recruited by Mallinckrodt for ²⁰ had conversations. I don't recall specifically. 20 O ²¹ a specific position? Do you -- do you keep up with anyone 22 that you -- that works for Mallinckrodt? 22 A I was. 23 **O** What is that position? 23 A Currently, no. I was recruited for the vice president 24 O What conversations do you think you had of market access and interviewed for that role ²⁵ after you left? Page 47 Page 49 ¹ throughout. When I was interviewed by the CEO, ¹ MR. DAVISON: ² he asked me to consider the vice president of Objection to form. ³ specialty sales role. And that's the position I So the division that I was part of was 4 dissolved, and, so, I was asked for things like ⁴ assumed with Mallinckrodt. 5 O Who was the CEO at that point? ⁵ recommendations, job leads. So I engaged in some 6 A Mark Trudeau. 6 of that -- that type of discussion. 7 Q Where did you interview with him? 7 MR. CHALOS: In the company's headquarters in 8 A 8 O Did you have any friend- --⁹ Hazelwood, Missouri. friendship-type relationships with anyone at Did you ever learn why they thought you Mallinckrodt? 10 ¹¹ were appropriate for specialty sales rather than 11 MR. DAVISON: 12 12 market access? Objection to form. In my discussion -- discussions with 13 Α Yes. ¹⁴ executives, there was an appreciation for the MR. CHALOS: breadth of my experience in both market access 15 Q And -- and none of them continued after ¹⁶ and in sales. It was at the time a bit unusual 16 you left? 17 to have someone who had the depth and breadth of They did, though I -- I have not been 17 engaged recently with -- with anyone who's 18 market access experience as well as sales ¹⁹ experience in -- at that level. currently employed by the company. Do you keep up with anyone who is a Did your job with Mallinckrodt as vice 21 president of specialty sales, did that include a ²¹ former Mallinckrodt employee? ²² market access component? 22 A Yes. 23 A It did not. 23 **Q** Who -- who do you keep up with? 24 O When did you interview with 24 A Mark Sabella.

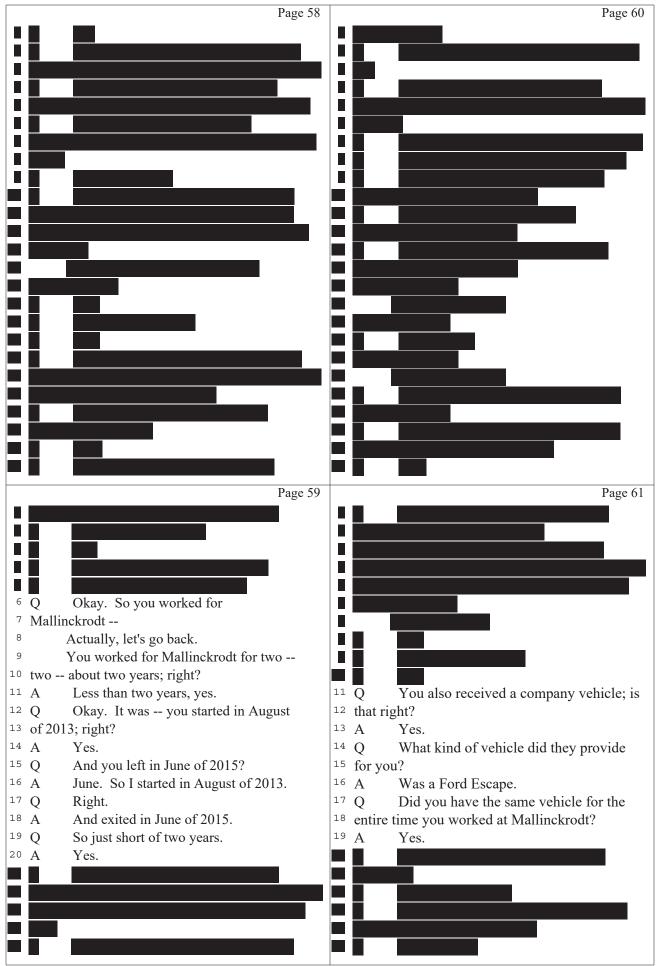
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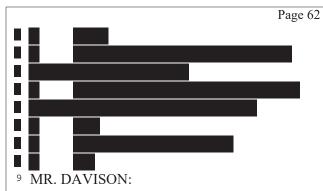
²⁵ Mr. Trudeau?

How do you spell that one?

Page 50 1 A S-A-B-E-L-L-A. 1 Q How do you spell that one? 2 **Q** T-E-L-D-E-R. Okay. Who is Mr. Sabella? 2 A 3 Q 3 A Mark was the head of customer Okay. ⁴ operation -- excuse me. Commercial Excellence 4 A -- and Ann van Bevern. 5 Q Have you talked with anyone other than ⁵ was the department name. It was an operations 6 the lawyers about your deposition here today? ⁶ function that supported the sales and marketing ⁷ effort. I disclosed to my current employer that 8 I would be deposed in an action involving a 8 Q What -- what type of work does the 9 former employer. ⁹ Commercial Excellence department do? They do things like develop physician 10 Q Anyone else? 11 target lists, territory alignments, incentive 11 A No. I beg your pardon. My husband. 12 Q 12 compensation plan design and approval process, What does he do? He's a schoolteacher. 13 managing a CRM system. They also manage the 13 Α ¹⁴ training function, forecasting, analytics, things 14 Q Okay. So let's go back to 15 Mallinckrodt. So you got hired on as a vice ¹⁵ of that nature. 16 Q Were they involved in setting sales president of specialty sales? Is that right? Yes. ¹⁷ goals for sales reps? Α 18 A 18 O Okay. Yes. 19 Q Were they also called the analytics 19 (MALLINCKRODT CHICK EXHIBIT NUMBER 3 20 WAS MARKED FOR IDENTIFICATION.) 20 department? That group evolved over time. So they MR. CHALOS: 21 ²² did analytics, but the expanse of that function 22 **O** We're gonna mark as the next numbered 23 exhibit your offer letter from Mallinckrodt. It ²³ was -- was greater than just analytics. Was there also an analytics department 24 runs Bates numbers MNK-T1 0007147310 through 25 MNK-T1 0007147317. ²⁵ when you were there? Page 51 Page 53 The analytics function reported in to 1 A ¹ MR. ROOS: ² the customer excellence function. Here you are. I see. Okay. 3 MR. CHALOS: 3 O Okay. Who else of former Mallinckrodt Thank you. I was just stalling while ⁵ employees do you keep up with? ⁵ Peter went and got that. 6 A I on occasion may get an email from Okay. We'll mark that as Exhibit ⁷ Ellen McCune. Number 3. There you are. Thank you very much. MR. DAVISON: 8 O Who was that? She was the vice president of 9 A 9 Thank you. 10 commercial excellence. MR. CHALOS: 10 11 O Okay. Anyone else? If you would, take a moment and look at 12 Exhibit Number 3, Miss Chick. And I'm gonna ask I have -- since leaving Mallinckrodt, I 13 have seen former account -- or people who were you first if you recognize this document. ¹⁴ account executives at Mallinckrodt. For example, 14 A Yes. at PCMA in 2016 I saw some Mallinckrodt account 15 Q And what is this? ¹⁶ executives at that industry function. 16 A This is the offer letter extending an When you say "account executives," are 17 O 17 offer of employment to me by Mallinckrodt. 18 you talking about field sales representatives? And, on the last page of this, 19 A 19 second-to-last page, one that ends in 316, that's 20 O Or you're talking about the managed ²⁰ your signature there? 21 care side? 21 A Yes. 22 **O** 22 A The managed care side. And it says, in the beginning of this 23 **Q** Okay. Do you remember who you ran into 23 letter, that you're being offered -- I'm 24 there? ²⁴ paraphrasing -- the Vice-President of Sales, 25 A I saw Rick Telder --25 Specialty Pharmaceuticals for Mallinckrodt







Mark, we've been going about an hour.

11 MR. CHALOS:

Oh, have we? Goodness.

13 MR. DAVISON:

Is now a good time --

¹⁵ MR. CHALOS:

We can take a break.

¹⁷ VIDEOGRAPHER:

We are now going off the video record.

¹⁹ The time is currently 10:10 a.m. This is the end

20 of media number 1.

21

(OFF THE RECORD.)

²² VIDEOGRAPHER:

We are now back on the video record

²⁴ with the beginning of media number 2. The time

25 is currently 10:26 a.m.

¹ Thank you.

² Q You -- you mention -- I'm

³ paraphrasing -- that after you left Mallinckrodt,

⁴ that they dissolved the division or something

⁵ like that. Do you recall that?

A Yes, I recall saying that.

⁷ Q Yeah. What -- what -- what do you know

8 about that?

9 A I don't -- I don't have a lot of

10 information about the ongoing operations of

¹¹ Mallinckrodt.

12 O Uh-huh. What do you know about what

13 happened to the division after you left?

14 MR. DAVISON:

Objection to form.

16 A I believe the ongoing operations

¹⁷ continued with the hospital-based sales force

that was marketing Ofirmev.

9 At some point -- and I don't know

²⁰ when -- I'm aware Mallinckrodt discontinued the

²¹ marketing of Xartemis XR. I don't know when that

22 was or why that was.

23 MR. CHALOS:

When you left Mallinckrodt, was

25 Mallinckrodt still marketing Xarte---

Page 63

¹ MR. CHALOS:

O Miss Chick, I should have mentioned

³ this earlier. If you need a break at any time,

⁴ please let me know. We'll do that.

⁵ A Thank you.

⁶ O If there are any questions that I ask

⁷ you that you don't understand, will you please

8 let me know that? And I'll do my best to

⁹ rephrase the question.

¹⁰ A Yes.

And you're doing a very good job of

¹² waiting till I finish to answer my question. I'm

13 not doing such a good job of waiting until you

¹⁴ finish your answer. But if you just keep that in

15 your mind that -- wait until I finish before you

¹⁶ respond, and I'll try to reciprocate. Okay?

¹⁷ A Yes.

¹⁸ Q And if there's any question that I ask

19 that you don't understand, let me know. And if

²⁰ you answer it, I'm gonna assume that you did

²¹ understand it. Is that fair?

²² A Yes.

Excuse me.

²⁴ Q Sure.

²⁵ A I'm gonna get rid of this LifeSaver.

¹ Xartemis XR?

2 A When I left the company, that had

³ remained a promotional product, yes.

⁴ Q Okay. What was the drug that you

⁵ mentioned that they were continuing to market

Page 65

6 after you left the company?

⁷ A The product?

⁸ Q The product, yeah.

⁹ A Ofirmey.

10 O What was that?

11 A It was a product indicated for pre-,

peri-, and postoperative surgical pain.

¹³ Q Was it an opioid?

¹⁴ A No.

Do you recall how that was spelled?

¹⁶ A O-F, as in Frank, I-R-M, as in Mary,

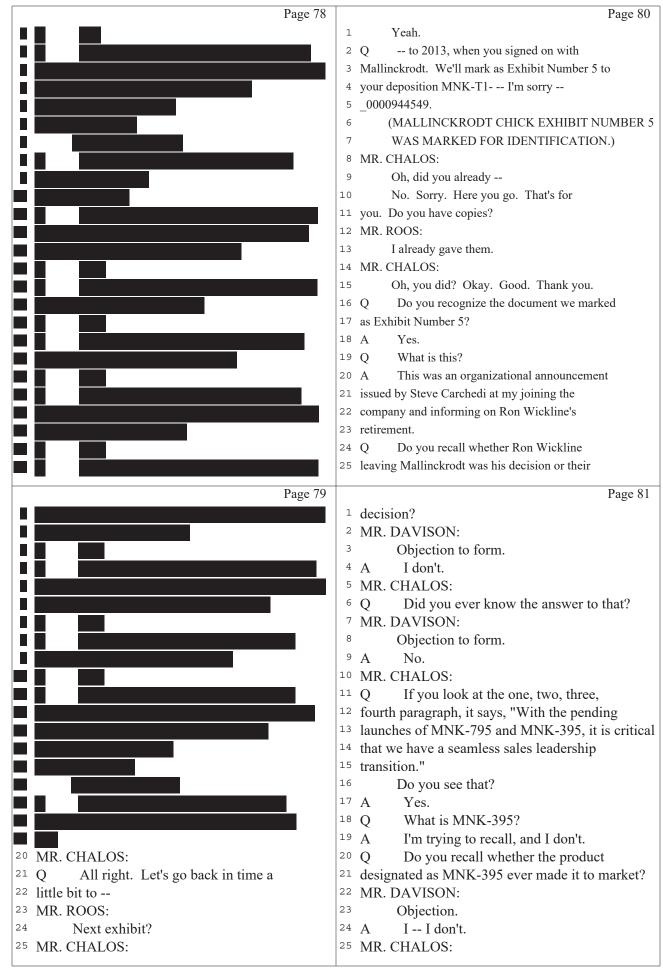
¹⁷ E-V, as in Victor. Ofirmev.











Page 82 1 Q MNK-795, is that "X-artemis" XR? ¹ the southeast region remained, though I don't 2 A "Xar-temis" XR, yes. ² recall if the regional boundaries changed at that 3 Q "Xar-temis." ³ time. 4 A Yes. 4 O Did the person responsible for Ohio 5 Q "Xar-temis." "Xar-temis." Got it. ⁵ change at that time? ⁶ Well, I've been saying that wrong all this time. 6 A Yes. ⁷ So Xartemis. Q Who took over then? Okay. And if you go down here to the Α Kim Gawart, I believe, had ⁹ bullet points where it says Gavin McGowan, do you responsibility for Ohio. 10 see that? 10 Did Mr. Meyer leave the company at that Q 11 A 11 Yes. point? 12 **O** 12 And it lists the three people who will Α He -- he left the company and, 13 be reporting to you: Gavin McGowan, Bill Nichols subsequently, Miss Gawart was hired. ¹⁴ and Jay Meyer. Do you see that? 14 0 Do you know why Mr. Meyer left? MR. DAVISON: 15 A Yes. 16 O Those were the regional sales directors 16 Objection. ¹⁷ at the time you joined Mallinckrodt? 17 Α I recall he accepted a position with Yes. 18 A another firm. 19 Q Did that change at some point during 19 MR. CHALOS: ²⁰ your tenure at Mallinckrodt? 20 O Do you know whether it was his choice 21 A Did what change? 21 to leave or whether he was told to leave? That there were three regional managers 22 **Q** 22 **A** That was his choice. ²³ reporting to you? Did it ever become four? 23 **O** And, then, is it Kim Gawart? 24 A Yes. 24 A Yes. 25 **Q** 25 O Did the -- did any of the three people Did Miss Gawart retain her position Page 83 Page 85 ¹ with -- regional sales position with ¹ listed in Exhibit 5, did they leave the company ² responsibility for Ohio for the remaining time during the time you were there? ³ that you were at Mallinckrodt? 3 A Yes. 4 Q Which -- who left? 4 A Yes. Gavin McGowan and Jay Meyer. 5 A 6 Q When did they leave? Do you recall? 7 A I don't. 8 Q And then there was a fourth regional 9 manager eventually added? Yes. 10 Α 11 O Do you recall in which region Ohio was? When I joined the company, Ohio was led 13 by Jay Meyer, who lived in Ohio and managed a ¹⁴ very large geography west. 15 Q Okay. Did that change during the time 15 Q Did you eventually go back to work? you were --16 I did. 16 Α 17 A 17 O When was that? Yes. 18 18 O -- at Mallinckrodt? In late 2015 I decided to initiate a 19 Okay. What did it change to? consulting practice and, very shortly thereafter, So we implemented four regions. The 20 became engaged full-time with an entrepreneur who ²¹ change primarily involved dividing that very ²¹ was building a business that I had had some 22 experience with. ²² large geography into two regions, one in the west ²³ with a region sales director based in California, 23 **Q** What was that business? ²⁴ one in the midwest with a region sales director 24 A A concierge health navigation service

25 for seniors.

²⁵ based in St. Louis, and the northeast region and

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1	Q Where was that located, that position?	1	A	I did.
2	A Princeton, New Jersey.	2	Q	What was that?
3	Q Can you explain what that what that	3	A	UCB.
4	is?	4	Q	What is UCB?
5	A So the vision for the business was to	5	A	UCB is a pharmaceutical company with US
6	provide navigation services to families who had	6	hea	dquarters in Atlanta, global headquarters in
7	aging parents who might live remote from their	7	Bru	ssels, Belgium.
8	adult children who could benefit from assistance	8	Q	What what do you do what did you
9	in navigating their their health benefits.	9	do f	for them?
10	Q Sounds like a good idea.	10	A	So I was recruited as their US head of
11	What did you what did you do for	11	mar	ket access.
12	them?	12	Q	What type of products did they have?
13	A So I did a good deal of research, also	13	A	Two therapeutic areas: One primarily
14	leveraged my own personal experience as not only	14	rhe	umatology/psoriasis with a product called
15	a healthcare executive but also a full-time adult	15	Cin	nzia, and also neurology, epilepsy in
16	caregiver, and provided insight into service	16	part	icular.
17	offerings for the business.	17	Q	Did they market any opioids when you
18	Q Uh-huh. Is that UCB?	18	wor	ked for them?
19	A No.	19	A	No.
20	Q What is the name of that company, the	20	Q	Did you have the same position the
21	concierge	21	enti	re time you worked there?
22	Oh, is that the name of it, Concierge	22	A	Yes.
23	Health Navigation Services?	23	Q	Was there a title?
24	A No.	24	A	Vice President of U.S. Market Access.
25	Q What is the name of that company?	25	Q	And you left there in 2018? Is that
	Page 87			Page 89
1	A Theia, T-H-E-I-A.	1	righ	at?
2	Q And who was the person, the	2	A	Yes.
3	entrepreneur you mentioned?			
4	A Joanna Gordon Martin.			
5	Q And how long did you have that			
6	professional affiliation?			
7	A We worked together for about four			
8	months.			
9	Q And what happened to end that			
10	relationship?			
11	A I made the determination myself that,			

25 **Q**

12 based on the business model as I saw it ¹³ developing and discussions with Joanna about a 14 potential for partnership, we did not see things 15 similarly. 16 Q Uh-huh.

¹⁸ with her. She had asked me to -- to do so, and I

What did you do after that?

I was exploring professional

And did you eventually find one that

19 declined.

²⁵ was suitable?

20 **Q**

21 A

24 Q

And I chose not to extend my engagement 20 Q When in 2018 did that happen? 21 A February of 2018. 22 **Q** That's when you began your consulting ²³ arrangement with Inivata? 24 A Yes.

²² opportunities, a number of professional

²³ opportunities through recruiters.

How did you get hooked up with Inivata?

Page 90 1 A The chairman of the board contacted me, 1 A Yes. 2 knowing my experience. The chairman of the board 2 O Okay. The second paragraph, he says, 3 was the chief executive officer at Archimedes. ³ "To prepare the organization for this growth Oh. Okay. Who is that? What's that ⁴ while continuing to build our commercial person's name? ⁵ capabilities, including product launch for 6 A Jeff Buckhalter. ⁶ Xartemis XR, formerly known as MNK-795, and Where is he physically located? 7 Q ⁷ MNK-155, I'd like to share some important I believe he is now based out of 8 A 8 information regarding changes to the specialty Jupiter, Florida. 9 pharmaceutical -- pharmaceuticals organization." (MALLINCKRODT CHICK EXHIBIT NUMBER 6 10 Do you see that? 11 WAS MARKED FOR IDENTIFICATION.) 11 A Yes. 12 **Q** 12 MR. CHALOS: What was MNK-155? I hand you what we're marking as 13 A 13 Q I don't recall. 14 Exhibit Number 6. It is Bates-stamped Do you recall whether that drug ever 0 15 MNK-TI 0000546859 through MNK-T1 0000548862 made it to market? 16 [sic]. My question to you will be, first, do you MR. DAVISON: 17 recognize this document? 17 Objection to form. 18 Α Yes. 18 I don't recall. A 19 O Okay. What is this? 19 MR. CHALOS: This is an organizational announcement 20 A 20 O If you go down here to the issued by Hugh O'Neill. second-to-last paragraph, it says, "Finally, I Okay. Who was Hugh O'Neill? Or who is ²² would like to announce that Terry Terifay has 22 Q 23 Hugh O'Neill? 23 chosen to leave the organization effective So Hugh, at the time at which I was ²⁴ immediately." 25 with the organization, headed the specialty 25 Do you see that? Page 91 Page 93 ¹ pharmaceuticals business. 1 A Was he in that role the entire time you 2 O 2 **O** Do you know why Mr. Terifay elected to ³ were with Mallinckrodt? ³ leave the organization? No. I actually preceded Hugh to 4 A I do not. ⁵ Mallinckrodt. He joined not long after I joined Do you know whether it was 5 O ⁶ Mr. Terifay's decision to leave the organization? 6 the company. 7 Q Did he stay in that role for the MR. DAVISON: 8 remaining time you were at Mallinckrodt? 8 Objection to form. 9 A He did remain in a leadership role of Α I don't. 10 the specialty business. I believe his role MR. CHALOS: 10 Have you heard anything about that one ¹¹ evolved over time. 12 O 12 way or the other? Did he take on a different title at 13 some point? Α No. 14 Α I -- I don't recall. 14 Q Did you ever ask anybody about that? 15 O MR. DAVISON: Okay. Objection to the form. 16 Okay. So if you look at the 16 17 first -- well, it's the second page, I guess, of 17 Α I don't recall. ¹⁸ Exhibit 6. Yeah. That's the one on the board. MR. CHALOS: 18 ¹⁹ The second paragraph --19 O If you'll flip on to the next page, it 20 says, "The opioids franchise will be led by 20 Well, let me back up. So this -- this is a document that is Melissa Falcone, Director of Product Management." ²² from Hugh O'Neill; right? Signed by him? Or at 22 Do you see that? 23 least it's got his -- not his handwritten 23 A Yes. ²⁴ signature but it's -- it purports to be from him. 24 Q And she was, at that time, Melissa ²⁵ Falcone, in charge of marketing for the opioids 25 Do you see that on the next page?

Case: 1:17-md-02804 Doc #: 1975-23 Filed: 07/24/19, 25 of 63. PageID #: 217471 Fighly Confidential 1- Subject to Further Confidentiality Review Page 94 ¹ franchise? Is that right? 1 Marketing for the Hospital Division. Those were 2 A 2 acquisitions that had not yet been made at this At the time of this announcement, 3 time. ³ Melissa was a member of the opioid marketing 4 O Okay. Did Melissa Falcone remain in 5 her position through the time that you worked at 5 Q Uh-huh. 6 Mallinckrodt, meaning the position depicted in 6 A Yes. 7 Exhibit 6? 7 O Okay. I'm -- so her new position would 8 be Director of Product Management? That is I am aware that she accepted another 9 essentially the marketing manager; is that right? role within the company. I just don't recall 10 Or is it something else? when specifically that was. 11 A She led the marketing team for the 11 Q It was during the time you were at 12 opioid franchise. So she had other marketers, as 12 Mallinckrodt? I -- I don't recall specifically the 13 A 13 listed here, reporting in to her. 14 Q Okay. time. I believe so. 15 MR. CHALOS: 15 A Yes. 16 Q So if you flip to the next page, 16 495. Oh, I have it here. Peter, I ¹⁷ there's a diagram. It's a black and white, so have it here. Sorry about that. it's not as easy to see. But --(MALLINCKRODT CHICK EXHIBIT NUMBER 7 WAS MARKED FOR IDENTIFICATION.) 19 19 Can we zoom on that? 20 MR. CHALOS: 20 So this depicts an organizational We're gonna mark as Exhibit Number 7 structure that has a group of people reporting to 21 22 MNK-T1 00023333495 through -- that's it. It's a ²² Mr. O'Neill, including you. 23 native format document. It's stapled a little 23 Is this an accurate depiction of the ²⁴ organizational structure from October of 2013 bit funny, so sorry about that. And you can take as much time as you need to review that. 25 through the end of your tenure with Mallinckrodt, Page 95 Page 97 My question would be "Do you recognize ¹ with respect to you and your position and the ² reporting that your position did? ² this document?" The next question will be "What So with respect to me, there was a 3 is it?" ⁴ general manager brought in that reported directly 4 A So I -- I don't recall specifically ⁵ to Hugh and to whom I directly reported. 5 this document nor its use, but it appears to be 6 Q Who was that? ⁶ the organizational structure of the specialty 7 A pharmaceuticals business, both field-based and Mike Matthews. 8 Who else report- --8 home office-based. 0 9 First of all, when was that when Okay. If you look at the -- I guess ¹⁰ Mr. Matthews -it's the third page of the exhibit that looks like what's on the board here --11 A I don't recall the specific time. 12 Some -- somewhere likely 20- -- late 2014, early Yeah, slide number 2. Thank you. ¹³ 2015. It's got -- sort of cut off, but I 14 O Who else at that time reported to assume that's you on the left there? 15 A Yes. ¹⁵ Mr. Matthews? 16 Q Melissa Falcone. Also, the market It's got you -- and it says, I should say, at the top, "Fiscal year '13 through fiscal access function, which was filled by Todd year '14, Brands Specialty Pharmaceuticals ¹⁸ Killian. 19 O Okay. This is the person all the Commercial Leadership Team and Structure."

20

21 A

22 **Q**

Do you see that?

Yes.

Golkow Litigation Services

Also the Vice-President of Sales for

20 way -- that was vacant at the time this was

21 created, I guess?

Yes.

Anyone else?

22 A

23 **Q**

24 A

Okay. So the top box here, President

²³ and General Manager -- I'm assuming it's just

25 is that the role Mr. Matthews eventually filled?

²⁴ president. It's got a -- it's blocked out. But

Page 98 ¹ A Yes. However, that was some period of ¹ sales force to this degree, to these numbers. ² time after this organizational structure was in 2 **Q** Did the four regional directors happen? ³ place. 3 A 4 Q And did the 36 district managers Do you recall what the fiscal year at 4 O ⁵ Mallinckrodt was? 5 happen? Yes. The fiscal year began October 6 A I don't recall the specific number. 6 A ⁷ 1st. 7 Q But more -- it increased from 20 at 8 Q Okay. And it lists --8 some point? 9 A I --9 A I believe so. 10 Q 10 Q And the field sales representative Oh, I'm sorry. Go ahead. 11 A I beg your pardon. I may be confusing 11 number increased from 211? 12 A I believe so. ¹² that with UCB. 13 **Q** Okay. 13 O Then it says, in parentheses, 14 A I may be confusing that with UCB, ¹⁴ "Approximately 50/50 MNK/CSO split." Do you see that? ¹⁵ just... 16 Q Okay. Do you have any recollection of 16 A Yes. 17 Q what the Mallinckrodt fiscal year was? I mean, What does that mean? ¹⁸ don't expend too much brain power. It's not that 18 A CSO refers to contract sales ¹⁹ hard to --¹⁹ organization. I'm sorry. I may -- I may have 20 **Q** 20 A At some point in fiscal year '14, did ²¹ interchanged those two. 21 Mallinckrodt engage a contract sales association? 22 **A** 22 **Q** Okay. Well, we'll leave that aside for Was that in Ventiv? ²³ now. 23 O It's got you listed on slide number 2, 24 A Yes. which is the third page of Exhibit Number 7 --25 **O** I-N, capital V, E-N-T-I-V. Is that Page 99 Page 101 1 right? Is that right? Seven? Yeah. It shows that -- under your photograph 2 A Yes. ³ there, it says, "Fiscal year '13." It shows you And what was the role of inVentiv? 3 O ⁴ having responsibility for three regional So the inVentiv sales force was ⁵ directors, 20 district managers and 211 field --⁵ contracted to provide promotional support, ⁶ field sales reps. ⁶ field-based field support for Xartemis XR. So they provided field sales 7 Do you see that? 8 representatives? Yes. 8 A 9 **Q** Is that consistent with your memory? 9 A Yes. 10 A 10 O Did they, the inVentiv sales Okay. And then, "Planned for fiscal 11 representatives, report to the district managers 11 O 12 similar to the Mallinckrodt employed sales ¹² year '14," they have four regional directors, 36 13 representatives? district managers, and 350 to 380 field sales 14 reps. 14 A They reported in to their own 15 15 management structure that worked in partnership Do you see that? 16 A ¹⁶ with our field management structure. Yes. Would a physician being called upon by ¹⁷ Q Okay. Did that actually happen? 18 A ¹⁸ a sales representative know whether the 19 Q What -- what actually happened in '14 19 representative worked for inVentiv or worked for ²⁰ in terms of numbers of people? ²⁰ Mallinckrodt? Do you understand what I mean? I don't recall numbers of people. 21 Would they be able to tell the difference? ²¹ A ²² Q 22 A What do you recall that was different No. ²³ about what happened versus what's depicted in 23 MR. DAVISON: ²⁴ Exhibit 7? Objection to form. 25 A I don't believe that we scaled the 25 MR. CHALOS:

Page 102 1 Q In terms - from the physiciam's 2 standpoint or whoever the person being called 3 upon's standpoint, the sales representative was 4 being held out as a Mallinckrodt sales 5 representative? 6 MR. DAVISON: 7 Objection to form. 8 A I don't recall what was shown on the 8 business card of those individuals. But they 10 clearly represented Mallinckrodt. 11 MR. CHALOS: 12 Q And they were speaking on behalf of 13 Mallinckrodt? 14 A Yes. 15 Q Did the - was there a regional 16 director structure for the contract sales 17 organization as well? 19 directors. They were employee relations managers 10 and a national sales director. 11 Q So the national sales director was the 12 person that was at you level in their 13 organization, essentially? 14 A No. 15 Q Did their national sales director 16 report to you? 17 A No. 18 Q How did youhow did youhow did Mallinckrodt manage the field sales 17 organizatives who were employed by inVentive? 18 A The field representatives who were employed by inVentive? 19 A No. 19 Q How did youhow did youhow did Mallinckrodt manage the field sales 10 representatives who were employed by inVentive? 11 MR. DAVISON: 12 O Did their national sales director 13 free constantly in the contract sales organization? 14 A Yes. 15 Q Did their national sales director 16 report to you? 17 A No. 18 Q How did youhow did youhow did Mallinckrodt manage the field sales 18 representatives who were employed by inVentive? 19 MR. DAVISON: 20 Objection to form. 21 Q A And their recall sales director 22 Q Their messaging as the Mallinckrodt. 23 organization, essentially? 24 A No. 25 Q Did their national sales director 26 Q Was at Malinckrodt. 27 Q You did with some other company? 28 A No. 29 Q How did youhow did youhow did youhow did you do you read any ride-alongs in Ohio when the did you do you read any ride-alongs in Ohio when the did you do you read any ride-alongs in Ohio when the did you do you read any ride-along in Ohio when the did you do you read any ride-along in Ohio when	_	righty contractional babycoc es	o Further Confidentiality Review
2 standpoint or whoever the person being called 3 upon's standpoint, the sales representative was 4 being held out as a Mallinckrodt sales 5 ferpresentative? 5 MR. DAVISON: 5 MR. DAVISON: 5 MR. DAVISON: 5 A When one accompanies a field sales 7 representative calling on customers. 6 A When one accompanies a field sales 7 representative calling on customers. 7 A When one accompanies a field sales 8 representative many times did you do a ride-along 9 with Mallinckrodt? 1 A When one accompanies a field sales 1 representative calling on customers. 8 A When one accompanies a field sales 1 representative calling on customers. 9 Q How many times did you do a ride-along 9 with Mallinckrodt? 1 A Was it a lot? 1 mean, was it something 1 A How did you decide where to do your ride-alongs? 1 A No. 1 A Was it a lot? 1 mean, was it something 1 you did frequently? 1 A No. 1 A When were employee relations managers 1 and antional sales director. 1 and antional sales director was the 2 person that was at your level in their		Page 102	Page 104
3 worked for Mallinckrodt? 4 being held out as a Mallinckrodt sales 5 representative? 6 MR. DAVISON: 7 Objection to form. 8 A I don't recall what was shown on the 9 business card of those individuals. But they 10 clearly represented Mallinckrodt. 11 MR. CHALOS: 12 Q And they were speaking on behalf of 13 Mallinckrodt? 14 A Yes. 15 Q Did the — was there a regional 16 director structure for the contract sales 17 organization as well? 18 A They weren't referred to as region 19 directors. They were employee relations managers 20 and a national sales director. 21 Q So the national sales director was the 22 person that was at your level in their 23 organization, essentially? 24 A No. They — he was at the level of the 25 region sales directors. Page 103 2 Q Oh, I see. 2 Was there a person analogous to you in 3 the contract sales organization? 4 A No. 5 Q Did their national sales director 6 report to you? 7 A No. 8 Q How did you — how did you — how did 9 Mallinckrodt manage the field sales 9 representatives who were employed by inVentiv? 11 MR. DAVISON: 12 Objection to form. 13 A The field representatives were within 14 the district structure of district managers and 2 also within the regional sales structure. So 16 they worked as part of that district team or part 17 of that regional team. 18 MR. CHALOS: 19 Q Uh-huh. 20 A And that's — that was the — that was 21 the structure. 22 Q Their messaging, meaning the messaging 23 that the inVentiv sales reps delivered, was the 24 same messaging as the Mallinckrot sales 25 GD Did you review it favorably? 26 A Not with — not while with 27 of that regional team. 28 A The field representative who were within 29 MR. DAVISON: 20 Q Their messaging, meaning the messaging 21 that the inVentiv sales reps delivered, was the 22 A Not with — not while with were review? 23 A No. 24 A No. 25 Q Did you review it favorably? 26 A not recall. 27 A No. 28 A res. 29 Did you do any ride-alongs in Ohio when 29 A not recall. 29 C Was it Mr. Davised field sales 29 C Did you review it favorably? 20 A			
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Page 106 ¹ was not long after my joining the company. ¹ happened in fiscal year '14, did Mallinckrodt ² MR. CHALOS: ² also hire additional field sales representatives? In the Specialty Pharmaceuticals 3 O Uh-huh. ⁴ Division? 4 A So it was simply introductory 5 Q ⁵ assimilation meeting into the business. Yes, ma'am. Did you do that with all the regional 6 A We continued to -- to hire individuals, sales directors? yes. 8 A Yes. O And that was in anticipation of the 9 Q Where in Ohio was that? Xartemis launch? 10 I don't recall if it was Columbus or 10 Α Yes. Α ¹¹ Cincinnati. 11 O When did Xartemis actually launch? I recall a national launch meeting in 12 **O** It was one of the two? 12 A 13 A 13 October of 2014. Yes. 14 O We've been going a little while. Let 14 O If you look at slide 7 of Exhibit 7, it 15 me just finish with this document, and then we'll ¹⁵ says, "The proposed alignment has 86 districts take a break and make a plan for the rest of the ¹⁶ with 377 territories." 17 day. Α Yes. 18 Q 18 If you look at --And it's got a map there. MR. ROOS: 19 First of all, did this -- did this 19 ²⁰ actually come to fruition? In other words, did 20 Three? ²¹ this alignment actually happen? 21 MR. CHALOS: There was additional promotional effort 22 Yeah. Yeah. Well, let's look at slide 22 A placed in the field. I don't know if this 23 3. Exhibit 7, slide 3. It's the fourth page of 24 the exhibit. ²⁴ particular alignment is what ultimately was 25 O So if you look at this, it looks to ²⁵ implemented. Page 107 Page 109 ¹ me -- and tell me if this is correct -- that the If you look at the label for Cleveland, 1 Q ² title of the position that you reported directly ² Ohio --³ to was Vice-President/General Manager, Brands. Do you see that? ⁴ Was that -- is that right? 4 A Yes. Yes. When I joined the company, this 5 Q It says, "Cleveland, Ohio, 11." 5 A ⁶ position was vacant. It remained vacant for a 6 Do you have any idea what that means? period of time until Mike Matthews joined the So, as I read the legend on the bottom, 8 company. the label shows the district name in brackets 9 0 I see. Okay. ⁹ followed by "Span of Control" in brackets. I 10 Was this -- how did you refer to this? would recall that would mean 11 representatives 11 Was this a reorganization or realignment? How 11 in the district that was entitled "Cleveland." ¹² did you internally refer to what happened going 12 O Okay. Is that consistent with your 13 into the fiscal year of 2014? 13 memory? I recall there was anticipation of 14 A I don't recall specific numbers of 15 representatives in -- in specific districts. ¹⁵ growing the organization in anticipation of ¹⁶ Xartemis XR's approval. 16 O And does that sound about right, 11 Right. I mean, I just -- I want to sales reps for the Cleveland district? 17 O 18 make sure we're talking about the same -- we're MR. DAVISON: 18 ¹⁹ talking the same language. 19 Objection to form.

- ²¹ way, like a reorganization, realignment --

- 25 **Q** Okay. Well, whatever you called what

- Did you -- was this referred to in some 20
- 22 A I don't --
- 23 **O** -- revision or something?
- 24 A I don't recall.

- I don't recall what the number would
- have been or was.
- 22 MR. CHALOS:

25

- 23 Did you make the slides that
- are -- that come immediately after the --
 - Well, let's back up.

	ignity confidencial - Subject to	_	
	Page 110		Page 112
1	So if you turn back a few pages, after		right?
1	slide 3, there's a cover sheet that says,		A Yes.
	"Mallinckrodt Pharmaceuticals, Stacy Chick,		Q Was that your start date at
	Fiscal Year '14, Brands Sales Organization		Mallinckrodt?
5	Structure."	5	A I believe that was around my start
6	Do you see that?		date.
	A Yes.	7	2 Team. Timean, that's the date that
8	Q And then there are some slides that		I'll represent to you on Exhibit 3, that's the
9	come after that, three slides that come after		date of your offer letter, and that's also the
10	that, including the map we just looked at.		date of
11	Do you see that?		A Yes.
12	A Yes, I see that.	12	Q Exhibit 5, the announcement that
13	Q Did you did you make these slides?	13	went out.
14	A I don't recall specifically making	14	A Yes.
15	these slides.	15	Q so is that the date you detain;
16	Q Did you approve these slides before		started working at Mallinckrodt?
17	they were put into this presentation?		A I believe so.
18	A I don't recall specifically.	18	Q Did you did you have an office at
19	MR. CHALOS:	19	Mallinckrodt?
20	Why don't we take a break.	20	A Yes.
21	VIDEOGRAPHER:	21	Q Where was your office?
22	We are now going off the video record.	22	A I was located off the main campus,
23	The time is currently 11:28 a.m. This is the end	23	along with all of the specialty pharmaceuticals
24	of media 2.	24	colleagues.
25	(OFF THE RECORD.)	25	Q That was in Missouri?
			5 440
	Page 111		Page 113
1	Page 111 VIDEOGRAPHER:	1	Page 113 A Yes.
1 2	_	1 2	A Yes.
2	VIDEOGRAPHER: We are now back on the video record	2	A Yes. Q Was it Hazelwood, Missouri? Was that
2 3	VIDEOGRAPHER: We are now back on the video record with the beginning of media number 3. The time	2	A Yes. Q Was it Hazelwood, Missouri? Was that the name?
2 3 4	VIDEOGRAPHER: We are now back on the video record	2	A Yes. Q Was it Hazelwood, Missouri? Was that the name? A Yes.
2 3 4	VIDEOGRAPHER: We are now back on the video record with the beginning of media number 3. The time is currently 11:45 a m. MR. CHALOS:	2 3 4 5	A Yes. Q Was it Hazelwood, Missouri? Was that the name? A Yes. Q Did you, when you left Mallinckrodt,
2 3 4 5	VIDEOGRAPHER: We are now back on the video record with the beginning of media number 3. The time is currently 11:45 a m.	2 3 4 5	A Yes. Q Was it Hazelwood, Missouri? Was that the name? A Yes. Q Did you, when you left Mallinckrodt, have any specific discussions with Mallinckrodt
2 3 4 5 6	VIDEOGRAPHER: We are now back on the video record with the beginning of media number 3. The time is currently 11:45 a m. MR. CHALOS: Q Okay. Let's mark as the next numbered exhibit Exhibit 8, document MNK-T1_0007147292.	2 3 4 5 6	A Yes. Q Was it Hazelwood, Missouri? Was that the name? A Yes. Q Did you, when you left Mallinckrodt, have any specific discussions with Mallinckrodt about whether you would be bound by a noncompete
2 3 4 5 6 7	VIDEOGRAPHER: We are now back on the video record with the beginning of media number 3. The time is currently 11:45 a m. MR. CHALOS: Q Okay. Let's mark as the next numbered exhibit Exhibit 8, document MNK-T1_0007147292. (MALLINCKRODT CHICK EXHIBIT NUMBER 8	2 3 4 5 6 7 8	A Yes. Q Was it Hazelwood, Missouri? Was that the name? A Yes. Q Did you, when you left Mallinckrodt, have any specific discussions with Mallinckrodt about whether you would be bound by a noncompete agreement? You know what I mean when I say
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Page 114 ¹ MR. DAVISON: 1 O Okay. It says on the top "Separation 2 2 Agreement Summary For Payroll Purposes Only." Objection to form. 3 May be an internal document. It may be you've This was certainly a consideration that 4 never seen it. But do you recognize how -- do ⁴ I kept in mind to uphold my obligation as a 5 you -- do you think you've ever seen this ⁵ result of the noncompete. 6 document before? 6 MR. CHALOS: MR. DAVISON: 7 O Could you pick up Exhibit Number 4? It 8 should be in that stack over there. It's the Objection to form. I don't recall this particular ⁹ separation agreement you had with Mallinckrodt. 9 A ¹⁰ And, specifically, I'd like to turn to page 5 of 10 document. 11 11. It says "5 of 11" at the bottom. I don't 11 MR. CHALOS: 12 know that it's the fifth page of the exhibit, but it ends in 7147244, the paragraph that says ¹⁴ "Release of All Claims." 15 Do you see that? 16 A Yes. It says here: Executive -- which I ¹⁸ believe is defined -- that's the way they refer ¹⁹ to you in this agreement. Executive -- bunch of legalese -- does remise -- whatever that means -- release and ²² forever discharge the company, its affiliates, ²³ subsidiaries and parents, et cetera, from any I hope everybody's got their readers. 24 causes of action. We're going to mark as Exhibit Number 10 a 25 document with the Bates number MNK-T1 0000546174, I'm paraphrasing, but -- or I'm Page 115 Page 117 1 selectively quoting. But what is -- this -- did 1 and it runs through MNK-T1 0000546204. 2 you understand that this document, Exhibit 4, 2 Here's your copy. 3 included a release of all claims? 3 (MALLINCKRODT CHICK EXHIBIT NUMBER 10 4 MR. DAVISON: WAS MARKED FOR IDENTIFICATION.) 5 Objection to form. MR. CHALOS: 6 A That's what it says in the document. The Bates number is printed very, very small on the document for some reason. I don't 7 MR. CHALOS: Okay. Were you contemplating bringing know why. 8 Q 8 claims against Mallinckrodt at the time you left You can take as much time as you need 9 9 the company? to review this document. I'm going to direct you 10 Α No. to the couple pages that I want to ask you about, 11 and those are the pages that end in 546184 --12 O Did you believe you had any basis --13 God bless you. 13 All right. Did you believe you had any basis to 14 0 -- and 185. 15 bring any legal claims against Mallinckrodt in 15 Α Okay. connection with your employment? But you can look at the rest of the 16 O document if it's helpful. A 17 No. MR. ROOS: 18 (MALLINCKRODT CHICK EXHIBIT NUMBER 9 18 "Culture, Our Foundation"? 19 WAS MARKED FOR IDENTIFICATION.) 19 20 MR. CHALOS: 20 MR. CHALOS: Okay. We've marked as Exhibit Number 9 21 Yeah. There it is. 22 a two-page document, MNK-T1 007147320 through So the front page of the document says 22 O 23 MNK-T1_007147321. Do you recognize this "US Specialty Pharmaceuticals Town Hall," dated 24 document, ma'am? 24 June 24th of 2014. Do you see that?

25 A

June 26th --

25 A

No.

п	e:11/-md-02804 Doc# 1975-23 Filed:t	0 .	Further Confidentiality Review
	Page 118		Page 120
1	Q Sorry.	1	each person but in categories.
2	A 2014.	2	A Home office-based employees would be
3	Q June 26th, 2014.	3	present, field-based employees via video
4	A Yes.	4	conference.
5	Q Looking at those small numbers has	5	y
6	scrambled my brain.	6	were technically a field-based employee?
7	June 26, 2014. US Specialty	7	11 105.
8	Pharmaceuticals Town Hall; right?	8	Q Mr. O'Neill was present?
	A Yes.	9	A Yes.
	Q Was that a physical meeting where		Q Was were all the members of the
	people were present?		commercial the Brand Specialty Pharmaceutical
	A Yes.	1	Commercial Leadership Team present?
	Q Do you remember do you remember the		A I don't know.
	meeting?		Q Okay. So if you turn to the page that
	A I don't recall this specific meeting.	1	is on the board here, which is ends in 6184,
	Q If you look at the	1	it says "Culture, Our Foundation."
	A I beg your pardon.	17	Do you see that?
	Q Yes.		A Yes.
	A May I just may I just go through	19	Q Okay. Before this meeting, had you had
	the rest of the document?	20	my on permit to the continue, con reministra
	Q Take as much time as you need.		concepts within Mallinckrodt?
	A Thank you. That will help me.		MR. DAVISON:
	Q And I might suggest if you look at the	23	Objection to form.
	second page, it says it has video		A I don't recall specifically when this
25	instructions.	25	concept was introduced.
	D 110	_	
	Page 119		Page 121
1	A Yes. Yes.	1	Page 121 MR. CHALOS:
		1 2	MR. CHALOS:
2	A Yes. Yes. Q Okay. So A Can I go through the rest of the	2	MR. CHALOS: Q There is a mission statement here, "Reveal and relieve disease for a healthier
2	A Yes. Yes. Q Okay. So A Can I go through the rest of the document first?	2	MR. CHALOS: Q There is a mission statement here,
2 3 4	A Yes. Yes. Q Okay. So A Can I go through the rest of the	2	MR. CHALOS: Q There is a mission statement here, "Reveal and relieve disease for a healthier
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2 3 4 5	A Yes. Yes. Q Okay. So A Can I go through the rest of the document first? Q Absolutely. Tell me when you're ready. A Thank you. It actually does help to go through the	2 3 4 5	MR. CHALOS: Q There is a mission statement here, "Reveal and relieve disease for a healthier world." Do you see that? A Yes. Q Was that the mission of this the
2 3 4 5 6	A Yes. Yes. Q Okay. So A Can I go through the rest of the document first? Q Absolutely. Tell me when you're ready. A Thank you. It actually does help to go through the document.	2 3 4 5 6	MR. CHALOS: Q There is a mission statement here, "Reveal and relieve disease for a healthier world." Do you see that? A Yes. Q Was that the mission of this the specialty pharmaceuticals group while you were at
2 3 4 5 6 7 8	A Yes. Yes. Q Okay. So A Can I go through the rest of the document first? Q Absolutely. Tell me when you're ready. A Thank you. It actually does help to go through the document. Q Uh-huh.	2 3 4 5 6 7	MR. CHALOS: Q There is a mission statement here, "Reveal and relieve disease for a healthier world." Do you see that? A Yes. Q Was that the mission of this the specialty pharmaceuticals group while you were at Mallinckrodt?
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11	ignly confidential - Subject to	
	Page 122	Page 12
1	Mallinckrodt?	¹ Q Okay. Do you personally agree with
	A Yes.	2 that as being a good core value to have?
	Q And did they persist through the end of	³ A Yes.
	the time that you were at Mallinckrodt?	⁴ Q With
	A Yes.	You have been in marketing or sales in
6	Q If you look at the core values listed	6 the pharmaceutical world for about 20 years;
	on this page, do you see that?	7 that right?
8	A Yes.	8 A More than 20 years. Yes.
	Q It says, "Quality, an unwavering	9 Q Woo. You're right. 30 years. All
	commitment to quality."	right. I'll stop saying that.
11	Do you see that?	You've been in the pharmaceutical
	A Yes.	¹² marketing and sales role for a number of year
		,
	Q While you were at Mallinckrodt, was it	13 right? 14 A Yes.
	a core value of the company that it had an	
	unwavering commitment to quality?	And, in the course of that, have you
16	A Based on my experience, yes.	developed an understanding of what are best
	Q Okay. And was it a core value of	¹⁷ practices for pharmaceutical marketing?
	Mallinckrodt that the company had integrity in	18 MR. DAVISON:
	everything the company does?	Objection to form.
	A Yes.	20 A I've had experience over the years in
	Q Did you agree that that was a good core	21 different therapeutic categories to to
	value for the company to have?	²² understand and to evaluate practices.
	A Yes.	²³ MR. CHALOS:
	Q Why is that?	24 Q Are there standards in the marketing
25	A Why do I believe integrity is a good	²⁵ field that apply to pharmaceutical marketing?
		D 12
	Page 123	Page 12
1	Page 123	Page 12
	core value?	¹ MR. DAVISON:
2	core value? Q Uh-huh.	 MR. DAVISON: Objection to form.
2	core value? Q Uh-huh. A Dealing with the healthcare industry	 MR. DAVISON: Objection to form. A Could you elaborate on what you mean by
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2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	core value? Q Uh-huh. A Dealing with the healthcare industry with the trust of patients, working in a complex environment, having the the trust of healthcare professionals and and patients and a high standard in operating I believe is important. Q If you look at the bottom right of this page, it says, "Trustworthy. We consistently model our values." Do you see that? A Yes. Q And if you flip over to the next page, which is ends in 546185, it says "Trustworthy." Do you see that? A Yes. Q It says, "We do the right thing, without compromise." Do you see that? A Yes.	1 MR. DAVISON: 2 Objection to form. 3 A Could you elaborate on what you mean by 4 "standards"? 5 MR. CHALOS: 6 Q Yeah. Are there general principles 7 that are accepted in the marketing world, in the 8 pharmaceutical marketing world, that apply 9 to to pharmaceutical marketing? 10 MR. DAVISON: 11 Objection to form. 12 A I'm sorry. I'm not I'm not 13 following what specifically you're asking for. 14 MR. CHALOS: 15 Q Okay. For example, we just talked 16 about a phrase, "Do the right thing, without 17 compromise." Right? 18 A Yes. 19 Q Is that something that is a general 20 principle that would apply to pharmaceutical 21 marketing, in your view, and based on your 22 experience?

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	Page 126	Page 128
	Q So a pharmaceutical marketer should be	¹ A Yes. That is required in the
	committed to meeting regulatory standards and	² regulation.
	obligations?	³ MR. CHALOS:
4	MR. DAVISON:	4 Q Do you believe that pharmaceutical
5	Objection to form.	5 companies should be transparent about who or what
6	A The company should be committed to	6 they financially support and who is paid to
7	following regulatory standards.	7 endorse their products?
8	MR. CHALOS:	8 MR. DAVISON:
9	Q Okay.	9 Objection to form.
10	A Yes.	10 A Yes.
11	Q And a company should speak with candor	¹¹ MR. CHALOS:
12	about the performance of its products?	¹² Q Do you agree that a pharmaceutical
	MR. DAVISON:	13 company must never put patients at risk by
14	Objection to form.	putting profits over patient safety when
15	•	15 marketing a product?
	MR. CHALOS:	16 MR. DAVISON:
17		Objection to form.
		_
	commitment to patient safety and the integrity of	18 A Yes.
	its products?	19 MR. CHALOS:
20		20 Q Do you agree that a pharmaceutical
21	Q And a company engaged in pharmaceutical	21 company must never make a false or misleading
	marketing should act responsibly in its	22 statement to the public?
	communities? Do you agree with that?	23 MR. DAVISON:
24		Objection to form.
25	Q Do you agree that pharmaceutical	25 A Yes.
	Page 127	Page 129
1	_	
	companies must never make a false or misleading	¹ MR. CHALOS:
2	companies must never make a false or misleading statement to the medical community?	 MR. CHALOS: Q Should scientific and educational
3	companies must never make a false or misleading statement to the medical community? MR. DAVISON:	 MR. CHALOS: Q Should scientific and educational activities be used for purposes of promoting a
3 4	companies must never make a false or misleading statement to the medical community? MR. DAVISON: Objection to form.	 MR. CHALOS: Q Should scientific and educational activities be used for purposes of promoting a pharmaceutical product?
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Page 130 1 MR. DAVISON: ¹ Q The field sales team? ² A 2 Objection to form. Yes. Okay. The re line says, "Talking 3 Α Yes. 3 **Q** 4 MR. CHALOS: points re MNK-155 update." 5 Q Okay. What are those? I mean -- I 5 Do you see that? don't mean what are all the rules, but what is 6 Α Yes. that called? Q Do you -- I know I had asked you So I believe the -- the agency's earlier, but --8 A division has -- has changed its name over time. 9 MR. DAVISON: 10 But there is an office within the FDA that Objection to form. governs pharmaceutical marketing. 11 MR. CHALOS: Okay. Are there any industry rules or 12 12 Q Whatever. 13 principles that you're aware of? Meaning, is 13 -- do you have any recollection as to 0 there an industry body that puts out ethics rules what MNK-155 was? 15 for marketing that you're aware of? MR. DAVISON: MR. DAVISON: 16 Objection to form. 17 Objection. Objection to form. 17 I don't. 18 I'm -- I'm not aware of that entity. Α 18 MR. CHALOS: 19 MR. CHALOS: 19 0 Okay. I did it again. Put the sticker on the 20 20 Did you -- I think he objected. Did wrong document. 21 you get that? 22 (MALLINCKRODT CHICK EXHIBIT NUMBER 11 THE COURT REPORTER: 23 WAS MARKED FOR IDENTIFICATION.) I will. MR. CHALOS: MR. CHALOS: 25 O We're gonna mark as Exhibit Number 11 25 Okay. It was quiet, so... Page 131 Page 133 1 MNK-T1 0000543744. I'm gonna ask you about this ¹ MR. DAVISON: ² document, particularly the section update I'll be a little louder. ³ regarding MNK-155. But you can read the rest of MR. CHALOS: Yes, please. Make your objections 4 it at your convenience. Have you had a chance to review that 5 louder, would you? 6 document? Q It says, "I wanted to share" --7 A Yes. I'm sorry. Let me -- let me back up. 8 Q Okay. So it says this is an email from Yeah. 9 a person named Rhonda Sciarra, S-C-I-A-R-R-A. Miss Sciarra says in this email, "With 10 Do you see that? the field call tomorrow, we had talked with 11 Melissa and Kate about a few quick talking 11 A Yes. points" -- sorry -- "talking point resources for 12 O Do you -- who is Miss Sciarra? Rhonda was part of the non--you regarding the update with MNK155." 13 A communications department. 14 14 Do you see that? 15 Q She, in this email dated January 15th 15 Yes. Α of 2015, at 6:31 p.m., it was an email to you and 16 Okay. And then she lists some bullet points here. The second one says, "The US Food somebody named Neil McDaniel. 17 ¹⁸ and Drug Administration (FDA) has extended the 18 Do you see that? 19 A Yes. review action date of the new drug application 20 **O** Who was Neil McDaniel? (NDA) for MNK-155 in response to Mallinckrodt's Neil was our field operations manager. submission of additional abuse deterrence data." 21 A 21 22 22 **O** What does that mean? Do you see that? He reported to me and was part of our 23 A Yes. 24 operational day-to-day interactions with the 24 O Okay. Does that jog your memory at all 25 field team. 25 about MNK-155?

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1	Page 134	1	Page 136
	A No. Q The next bullet point says, "The	1	Do you see that?
	Q The next bullet point says, "The updated action is expected in mid-April 2015, and	3	11 105.
	the product is expected to launch in the first	4	Q MNK-795 was Xartemis; right? A Yes.
	half of 2015."	5	
6	Do you see that?	6	Q She says, "Per our discussion, attached are current examples (draft) of BOD slides being
	A Yes.	7	created."
8	Q Does that jog your memory at all as to	8	Is BOD Board of Directors?
	whether MNK-155 made it to market during the time	9	A Yes.
	that you were at Mallinckrodt?	10	Q She says, "If you can take the content
11			you sent me for the sales launch preparedness and
12	that I was there.		format into two 2-3 slides, would greatly
13	Q Were you involved in preparing for a	13	appreciate it."
14	launch of MNK-155 in any way?	14	Do you see that?
15	MR. DAVISON:	15	A Yes.
16	Objection to form.	16	Q Okay. And then she has some slides
17		17	
18	MR. CHALOS:	18	example slides.
19	Q And do you recall being involved in	19	Do you see those?
20	preparing for a launch of a new product other	20	A Yes.
21	than Xartemis while you were at MNK?	21	Q Okay. And did you periodically prepare
22	A No.	22	slides for Mallinckrodt to be presented to the
23	Q Okay. You can put that aside.	23	Board of Directors?
24	(MALLINCKRODT CHICK EXHIBIT NUMBER 12	24	
25	WAS MARKED FOR IDENTIFICATION.)	25	developed slides. How they were used I don't
	Page 135		Page 137
1	Page 135	1	Page 137
1 2	MR. CHALOS:		know if they were used in Board of Director
2	MR. CHALOS: Q We're gonna mark as the next numbered	2	know if they were used in Board of Director meetings.
2 3	MR. CHALOS: Q We're gonna mark as the next numbered exhibit, Exhibit 12, document MNK-T1_0000540835.	3	know if they were used in Board of Director meetings. Q How frequently
2 3 4	MR. CHALOS: Q We're gonna mark as the next numbered exhibit, Exhibit 12, document MNK-T1_0000540835. It ends with MNK-T1_0000540842. That's Exhibit	2 3 4	know if they were used in Board of Director meetings. Q How frequently I mean, this seems to be a specific
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	ighly Confidential - Subject to		1
	Page 138		Page 140
1	Q Presentations I'm talking about.	1	MR. CHALOS:
2	A So I I don't know who would be		Q Okay. And had you ever heard of
3	presenting to the board, but I was not part of		a something called Mallinckrodt PLC?
	that.	4	
	Q Okay. You what company did you work	5	±
	for	6	MR. CHALOS:
	MR. DAVISON:	7	Why don't we leave it there and we'll
8	Objection to form.	8	go eat lunch?
9	MR. CHALOS:	9	MR. DAVISON:
	Q when you were at	10	Sounds good.
11	Sorry.		VIDEOGRAPHER:
12	When you were at Mallinckrodt, what	12	We are now going off the video record.
	company did you work for?		
	A What division did I work for?	14	The time is currently 12:23 p.m.
			(LUNCH RECESS.)
	Q No. Let me	1	VIDEOGRAPHER:
	A I'm sorry.	16	We are now back on the video record.
	Q Let me let me give it some more	1	The time is currently 1:16 p.m.
	context.	18	MR. CHALOS:
	A I'm sorry. Okay.	19	Q Miss Chick, did you have any role in
	Q If you look at Exhibit 4, Exhibit 8,	20	marketing or selling Exalgo at any time?
	these are the separation agreement and the	21	11 105.
	noncompete agreement that you signed. The party	22	Witt. Bit visor.
23	listed is Mallinckrodt Enterprises, LLC	23	Objection to form.
24	I'm looking at the first paragraph of	1	MR. CHALOS:
25	both of those documents, Exhibit 4 and 8.	25	Q What was your role?
_		-	
	Page 139		Page 141
1	Page 139 A Okay Thank you Ves	1	Page 141
	A Okay. Thank you. Yes.		A So, as the head of specialty sales,
2	A Okay. Thank you. Yes. Q Okay. And if you look at Exhibit 3,	2	A So, as the head of specialty sales, Exalgo was one of the promoted products by the
2	A Okay. Thank you. Yes. Q Okay. And if you look at Exhibit 3, which is your offer letter	3	A So, as the head of specialty sales, Exalgo was one of the promoted products by the sales force at the time.
3 4	A Okay. Thank you. Yes. Q Okay. And if you look at Exhibit 3, which is your offer letter A Yes.	2 3 4	A So, as the head of specialty sales, Exalgo was one of the promoted products by the sales force at the time. Q And, at some point, that the company
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2 3 4 5 6	A Okay. Thank you. Yes. Q Okay. And if you look at Exhibit 3, which is your offer letter A Yes. Q it says well, it's coming from somebody named Ian Watkins, Senior Vice-President	2 3 4 5 6	A So, as the head of specialty sales, Exalgo was one of the promoted products by the sales force at the time. Q And, at some point, that the company stopped marketing Exalgo; is that right? A Yes.
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2 3 3 4 5 6 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	A Okay. Thank you. Yes. Q Okay. And if you look at Exhibit 3, which is your offer letter A Yes. Q it says well, it's coming from somebody named Ian Watkins, Senior Vice-President and Chief Human Resources Officer. I'm just reading from the last page of Exhibit 3. It says, "I'm pleased to offer you the position of Vice-President, Sales, Specialty Pharmaceuticals for Mallinckrodt pharmaceuticals." Do you see that? A Yes. Q So it looks like Mallinckrodt Pharmaceuticals' letterhead. Do you see that? A Yes. Q So what who did you consider that you worked for when you were at Mallinckrodt? MR. DAVISON: Objection to form.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	A So, as the head of specialty sales, Exalgo was one of the promoted products by the sales force at the time. Q And, at some point, that the company stopped marketing Exalgo; is that right? A Yes. Q Do you recall when that was? A I don't. Q It was while you were with Mallinckrodt, though? A I believe so, yes. MR. CHALOS: Do we need to do anything with that? THE COURT REPORTER: It says "mute" here. MR. CHALOS: Yeah. THE COURT REPORTER: I hope everybody can hear. MR. CHALOS: All right. Here goes nothing. Can you hear us on the phone?
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	A Okay. Thank you. Yes. Q Okay. And if you look at Exhibit 3, which is your offer letter A Yes. Q it says well, it's coming from somebody named Ian Watkins, Senior Vice-President and Chief Human Resources Officer. I'm just reading from the last page of Exhibit 3.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	A So, as the head of specialty sales, Exalgo was one of the promoted products by the sales force at the time. Q And, at some point, that the company stopped marketing Exalgo; is that right? A Yes. Q Do you recall when that was? A I don't. Q It was while you were with Mallinckrodt, though? A I believe so, yes. MR. CHALOS: Do we need to do anything with that? THE COURT REPORTER: It says "mute" here. MR. CHALOS: Yeah. THE COURT REPORTER: I hope everybody can hear. MR. CHALOS: All right. Here goes nothing. Can you hear us on the phone? MS. MUSKETT:

Caş	e: 1:17-md-02804 Doc#: 1975-23. Filed: (fighly Confidential - Subject to	07/24/19 37 of 63 PageID.#: 217483 o Further Confidentiality Review
	Page 142	Page 144
1	Okay.	¹ according to the front first page of Exhibit
2	Q Was Exalgo	² 13. I want to direct your attention to the
3	Let's just mark this.	³ Exalgo section there. It says it's the second
4	(MALLINCKRODT CHICK EXHIBIT NUMBER 13	⁴ paragraph on the front page. It says, "As you
5	WAS MARKED FOR IDENTIFICATION.)	5 know, we are no longer promoting Exalgo as a
6	MR. CHALOS:	6 consequence of generic entry."
7	Q We'll mark as Exhibit 13	Do you see that?
8	MNK-T1_0000136035. It's a two-page document. It	8 A Yes.
9	ends at MNK-T1_0000136036.	⁹ Q Does that refresh your memory about
10	Okay. So let me revise that. It's a	when the company stopped promoting Exalgo?
11	three-page document, even though the third page	¹¹ A I would just accept it as as it's
12	e is blank. So it goes from Exhibit 13 goes	written here, that it was around that time.
13	from MNK-T1_0000136035 through MNK-T1_0000136037.	Okay. It and I should maybe back
14	You can take as much time as you need	up. The first paragraph says "given the recent
15	to review that document. In a moment I'm going	¹⁵ changes with Exalgo." So does that is that
16	to ask you if you recognize it and then what is	consistent with your memory, at least, that it
17	it, if you do.	was sometime in in around May of 2014 that
18	B A Okay.	¹⁸ Mallinckrodt stopped promoting Exalgo?
19	Q Okay. Do you recognize that document?	19 A Yes.
20	A I I've read the document. I don't	20 Q So it was about, what, six months or so
21	recall the document specifically.	²¹ after you were at the company?
22	Q Okay. If you flip over to the second	²² A Yes.
23	page, it says, "Best regards, Stacy Chick,	²³ Q Did you play any role in crafting the
24	Melissa Falcone and Mike Wessler."	24 sales messages for Exalgo?
25	Do you see that?	²⁵ A No.
	Page 143	Page 145
1	- A Yes.	¹ Q Did you play any role in determining
2	Q This was a communication that was sent	² the sales strategies for Exalgo in terms of which
3	out to the specialty pharmaceutical sales teams.	³ customers to call on?
4	Is that right?	⁴ A May I ask counsel a question?
5	A I can't tell	⁵ Q Sure.
6	MR. DAVISON:	⁶ VIDEOGRAPHER:
7	Objection to form.	We'll go off the video record.
8	A from the document if it if this	8 We are now going off the video record.
c	was a draft or if it was actually cent	9 The time is currently 1.23 n m

- ⁹ was a draft or if it was actually sent.
- 10 MR. CHALOS:
- 11 Q I see.
- 12 Okay. Would -- how were documents like
- 13 this communicated to the sales teams? Were they
- 14 emailed?
- 15 A So anything of a communication nature
- 16 like this would have been emailed.
- 17 Does it -- when you were at
- 18 Mallinckrodt, if something was a draft, was there
- some marker on it that said "draft" or something
- 20 like that?
- 21 A I don't recall specifically.
- 22 O Okay. But do you see anything about
- ²³ the document that suggests to you it's a draft?
- 24 A No.
- 25 **Q** It's dated May the 20th of 2014,

- The time is currently 1:23 p.m.
- (OFF THE RECORD.)
- ¹¹ VIDEOGRAPHER:
- We are now back on the video record.
 - The time is currently 1:25 p.m.
- MR. CHALOS:
- 15 O So what's the answer?
- 16 A Could you re-ask the question for me,
- 17 please?
- 18 0
- 19 Did you play any role in determining
- the sales strategies for Exalgo in terms of which
- customers to call on?
- 22 Α So I was a participant in discussions
- around target lists, which would include which
- customers to call on, which types of physician
- 25 specialties to call on. I was part of that

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- ¹ process, yes.
- ² Q Okay. What was your concern about
- ³ answering that question?
- ⁴ A I wanted to make sure that I understood
- ⁵ the question when you said sales strategy --
- 6 Q Uh-huh.
- ⁷ A -- for an established product. I
- ⁸ wanted to just have clarity that, you know, for
- ⁹ the time that I was there, my role in Exalgo was
- 10 somewhat limited in shaping or crafting or
- ¹¹ evolving the strategy.
- ¹² Q And you felt like you needed to ask
- ¹³ your Mallinckrodt lawyer that question?
- ¹⁴ MR. DAVISON:
- 15 I'm going to object to questions
- 16 relating to why she would ask a question as to
- 17 read my mind.
- 18 MR. CHALOS:
- 19 I'm not sure it's attorney-client
- ²⁰ privileged.
- ²¹ MR. DAVISON:
- I'm gonna instruct the witness not to
- 23 answer.
- ²⁴ MR. CHALOS:
- Okay. So your concern was --

- 1 to promote a product, everything from physician
- ² targeting to messaging to resources. So sales
- ³ strategy could -- could mean a lot of things,
- 4 so...
- ⁵ Q So, as we go forward, if you have a
- 6 question about what I mean by my question --
- ⁷ A Uh-huh.
- ⁸ Q -- I'd prefer if you ask me that rather
- ⁹ than ask Mallinckrodt's lawyer what I mean by my
- 10 question. Is that fair?
- ¹¹ A Okay. Thank you.
- 12 Q Is there some element of sales strategy
- 13 that you feel like you're not at liberty to
- ¹⁴ disclose in this deposition today?
- ¹⁵ A Not at all.
- Did you have conversations with lawyers
- ¹⁷ at Mallinckrodt -- not this team representing you
- 18 here today but while you were at Mallinckrodt --
- 19 at any time about any product that you were
- 20 responsible for?
- ²¹ A I didn't have individual conversations.
- 22 If I did, they would have been part of materials
- ²³ review preparing for review committee.
- ²⁴ Q I'm trying to understand what's -- what
- ²⁵ we've been going back and forth in questions and

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- First of all, there was a question
- ² pending when she got up to ask you a question,
- 3 which is --
- ⁴ MR. DAVISON:
- 5 I understand.
- 6 MR. CHALOS:
- -- in itself probably violates
- 8 protocol, but I was wanting to be accommodating
- ⁹ for that. But I don't know that there's an
- 10 expectation that that'd be a privileged
- 11 conversation during the pendency of a question
- ¹² pending.
- But let me see if I can get the
- 14 information without impeding on the
- ¹⁵ attorney-client relationship, which I certainly
- ¹⁶ don't want to do.
- ¹⁷ Q So you said you -- you were -- you
- ¹⁸ wanted to make sure you understood the question
- ¹⁹ when I said sales strategy.
- ²⁰ A Yes.
- ²¹ Q What is ambiguous about sales strategy,
- ²² if anything? Or what is unclear about sales
- ²³ strategy?
- ²⁴ A I didn't characterize it as unclear.
- 25 It's a lot of elements into -- that go into how

¹ answers for three hours today, and I asked you a

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- ² question and for some reason you decided you
- ³ needed to ask your lawyer about it. I'm trying
- ⁴ to understand why that was. I'm not asking for
- ⁵ what you said to your lawyer, but if you can help
- ⁶ explain what is it about asking about the sales
- ⁷ strategy for Exalgo triggered a concern that you
- 8 needed to ask your lawyers about.
- ⁹ A I beg your pardon. I should have asked
- 10 you that question. I just wanted to get clarity
- on sales strategy -- not clarity. I wanted to
- 12 express that sales strategy is quite broad. And
- so I wasn't -- I wasn't sure about how -- how to
- think about that, but it -- my answer here hasn't
- ⁵ changed at all.
- Sales strategy or marketing strategy's
- ¹⁷ a complex process, and it's not something that
- ¹⁸ one -- one person alone does. So I wanted to
- ¹⁹ make sure that I represented that it was a
- ²⁰ process with multiple stakeholders.
- Q Did you consider your question to yourlawyer to be confidential in some way?
- 23 A No.
- Okay. So why don't you tell me the
- ²⁵ question you asked your lawyer?

Page 150 Page 152 ¹ MR. DAVIS: 1 that right? 2 I'm gonna object to the form of that. 2 A Yes. What does it mean to be opioid-naive? ³ I'm gonna instruct her not to answer. Object to 3 Q 4 it as privileged. To not have had exposure to an opioid ⁵ MR. CHALOS: ⁵ previously nor have blood levels that would 6 Hmm. Let me think about that. 6 indicate use of opioids. Let's look back at Exhibit 13, if you All right. Well, let's -- we'll leave 8 that there for now and we'll think about what we 8 would. Under the target -- under -- or on page ⁹ want to do about that. ⁹ 1, "Xartemis XR," do you see where that paragraph Did you play any role with respect to 10 is? 10 O 11 the sales strategy for Xartemis in terms of who 11 A Yes. 12 to call on? 12 O Then there's a paragraph number 1 there says "Targeting." 13 A I was a participant in that process, 14 yes. 14 Do you see that? 15 A 15 Q What was your role with respect to Yes. 16 Xartemis? 16 O It says -- let me see -- third sentence, "It is vital to present Xartemis XR to With respect to Xartemis, I was the ¹⁸ sales leader, so I had participated in all targets, not just hyper and super targets." 19 discussions concerning customer targeting, 19 Do you see that? 20 position targeting, messaging, resources to be 20 A Yes. 21 **Q** ²¹ used in that approach. That is in reference to the 22 **O** Did you participate in the process of ²² prescribers; right? ²³ deciding which types of patients the sales team 23 A ²⁴ would convey to physicians would be appropriate 24 O Okay. So prescribers were put into ²⁵ for prescribing Xartemis to? 25 categories that included hyper target, super Page 151 Page 153 ¹ MR. DAVISON: ¹ target, target, and opportunistic target? Is 2 ² that right? Objection to form. I would characterize my role in that 3 **A** Yes. ⁴ more of a recipient of information, of 4 Q What does each of those determinations ⁵ understanding market research findings, clinical ⁵ mean, in general terms? Let's start with hyper 6 information about where patient benefit would be ⁶ target. What does that mean? ⁷ observed. But I didn't make a determination So I don't recall the specific 8 about the specific patient type. That -- that ⁸ definition. As I read this, this would mean to ⁹ is -- that was not my role. me targets that would have more likely patient 10 MR. CHALOS: 10 population within their practice than others. What patient type was targeted by the 11 O 11 O So in -- in terms of -- of gradations, 12 Xartemis sales team while you were at 12 hyper targets would be physicians who, for 13 Mallinckrodt? ¹³ whatever reason, were most likely to be ¹⁴ MR. DAVISON: prescribing or most likely to prescribe Xartemis 15 or at least be -- potentially prescribe Xartemis? Objection to form. 16 A The patient profile for Xartemis XR was Am I saying that right? 17 ¹⁷ an acute pain patient. Let me scratch that. Let's start 18 MR. CHALOS: 18 again. 19 O What does that mean? 19 In terms of gradations, hyper target So patients that would experience acute ²⁰ was the top category, I guess? ²¹ pain as a result of something on the order of 21 A Yes. ²² surgical experience, perhaps a fracture, an 22 **Q** And what -- what is that evaluating? ²³ injury, some sort of trauma event like that. ²³ Is it the likelihood that this physician would be So the patient profile for Xartemis ²⁴ a prescriber of Xartemis? ²⁵ was -- or included opioid-naive patients? Is 25 A So a lot of ingredients go into a

Page 154 Page 156 ¹ targeting approach --¹ MR. DAVISON: 2 **Q** Uh-huh. Objection to form. That's -- that's what the sentence 3 A -- considering physician specialty, 3 **A** ⁴ practice location, prescribing history, a number ⁴ says, yes. ⁵ MR. CHALOS: ⁵ of elements. Okay. But here, the directive to the 6 O Okay. Do you recall giving that ⁷ sales reps is don't just focus on your hyper and ⁷ instruction? ⁸ super targets but focus on all your targets. Is 8 A I don't recall the specific instance, 9 but this term, "logic and emotion," was used as a ⁹ that right? 10 A training approach. That's how I read this, yes. 11 O Okay. Oh, I see. I guess I should 11 Q At Mallinckrodt? 12 A ¹² have read the last sentence here. Yes. "Please keep in mind the targets were 13 O The number one focus of the 14 created to provide you with the best 14 pharmaceutical -- specialty pharmaceutical sales ¹⁵ opportunities for success --" 15 team at Mallinckrodt in May of 2014 was in ¹⁶ generating Xartemis XR prescriptions. Is that "You" being the sales representative 17 right? ¹⁷ there; is that right? 18 A ¹⁸ A Yes. I'm sorry. Could you ask the question 19 Q "-- taking into account acute pain 19 again? ²⁰ patient volume, market access, brand usage and 20 0 Sure. 21 volume." The number one focus of the 22 Is that right? ²² Mallinckrodt specialty pharmaceutical sales team 23 A Yes. 23 in 2014 was to generate Xartemis XR 24 O So are those the ingredients that went ²⁴ prescriptions; is that correct? 25 MR. DAVISON: ²⁵ into this categorization? Page 155 Page 157 1 A They're some of the ingredients. Objection to form. There are others as well? 2 A Yes. 2 **Q** ³ MR. CHALOS: 3 A What others do you think that are not 4 Q And in August of 2014, a number one 5 listed there? ⁵ priority of the Mallinckrodt specialty 6 A One that comes to mind would be ⁶ pharmaceutical sales team was to increase the ⁷ physician specialty. ⁷ number of high-value prescribers and overall prescriptions of Xartemis. Is that correct? 8 Q Okay. Any others come to mind? 9 A 9 A That's probably the most significant. So -- I'm sorry. I don't have the 10 O And the next paragraph there, on the ¹⁰ benefit of what you're reading from. 11 back side -- there we go -- page -- paragraph 2, 11 O Yeah. I'm asking your memory. 12 "Message," third line down, it says, "To increase Based on -- based on what I recall from 12 A 13 your impact, remember to add logic and emotion to 13 those time periods, yes. 14 your conversations to appeal to HCPs on an -- on 14 O At some point, there was a concern with 15 an emotional level." 15 respect to Xartemis that pharmacies were not 16 ¹⁶ stocking Xartemis such that it would be available Do you see that? 17 A Yes. if a patient were prescribed it. Is that right? 18 A 18 O What is HCP there? Healthcare practitioner or healthcare 19 A 19 O The sales representatives were 20 professional. 20 instructed to include pharmacies among the And, so, the instructions to the sales 21 customers that they called on; is that right? 22 representatives was to add logic and emotion to 22 **A** Yes. 23 the conversations to appeal to healthcare 23 **O** And the Mallinckrodt sales

²⁴ practitioners on an emotional level. Is that

25 right?

²⁴ representatives were also instructed to ask

²⁵ physician practice groups or physician offices to

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- ¹ call pharmacies to tell them that they intended
- ² to prescribe Xartemis so that the pharmacy would
- 3 then order Xartemis? Is that right?
- 5 O And at some point the -- Mallinckrodt
- 6 had a -- an app that the sales representatives
- ⁷ would bring with them into the pharmacies, and
- 8 they would attempt to persuade the pharmacy to
- ⁹ make an order right there for Xartemis. Is that
- 10 right?
- 11 MR. DAVISON:
- 12 Objection to form.
- May I clarify --13 A
- MR. CHALOS:
- 15 O Sure, absolutely.
- 16 A -- what you just said?
- 17 Q Yes.
- 18 A The app was a pharmacy locator for
- pharmacists that -- or pharmacies that stocked
- ²⁰ Xartemis XR to check and was primarily used not
- 21 within the pharmacy but primarily within a
- 22 physician's office to be able to check the
- ²³ nearest location of a pharmacy stocking Xartemis
- 24 XR.
- 25 **Q** Was there ever a -- maybe I'm

- 1 not a product that retail pharmacies took on
- ² without having known demand.
- Okay. And how -- what was the physical
- 4 process for a sales representative to have an
- ⁵ order made by the pharmacy?
- Most often it's when a prescription is
- presented by a patient or through an electronic
- media from the physician to the pharmacy.
- Okay. Was there ever a program
- where -- I don't know if program's the right
- 11 word. Do you recall, while you were at
- 12 Mallinckrodt, that the sales representatives were
- 13 encouraged to ask the pharmacy that they were
- calling on to make an order of Xartemis at the
- 15 time the pharm- -- the sales representative was
- in the pharmacy, irrespective of whether a
- prescription was headed their way?
- 18 Α Yes.
- 19 O And how -- how physically --
- Well, I'm going to ask how physically 20
- did that happen? Was there a computer program or
- did somebody pick up a phone and call to make an
- order?
- 24 A No. More -- most often a sales
- ²⁵ professional would present themselves within the

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- ¹ not -- maybe app is not the right word. Maybe
- ² it's some kind of other computer program. But
- ³ was there ever some sort of system where the
- ⁴ sales reps would go into the pharmacies and would
- 5 ask the pharmacy to make an order of Xartemis on
- 6 the spot --
- 7 Α Yes.
- -- through the -- through the sales 8 O
- 9 representative?
- 10 A Yes.
- 11 O Okay. How -- explain that. How did --
- 12 how did that process work? Please.
- So with the launch of a new product,
- without a historical demand upon which to
- ¹⁵ anticipate future orders and, therefore, guide
- ¹⁶ inventory management at the pharmacy level, oftentimes it's difficult to get a pharmacy to
- 18 stock a new product without that demand, that
- 19 demonstrated demand.
- 20 And, so, in this case, having
- 21 physicians write a prescription for an acute pain
- ²² product, which was needed, you know, in -- in
- ²³ fairly short course, physicians and patients
- ²⁴ needed information about which pharmacists or
- ²⁵ which pharmacies stocked Xartemis XR. This was

- Page 161
- ¹ pharmacy, ask to speak to a pharmacist, ask if
- ² the product was on the shelf. If not, sales
- professional would detail the pharmacist on the
- product and share with them that the product was
- ⁵ being actively promoted to physicians in the area
- 6 and ask for a bottle to be ordered from the
- wholesaler or from the warehouse to be placed on
- the pharmacy shelf, thereby having a -- an
- inventory ready when a prescription was
- presented. 10
- 11 O I see. And did this sales
- representative have any way to facilitate that
- order, or would the pharmacy have to order it
- through some other channel?
- So a pharmacist or a pharmacy tech
- would order the product. A sales professional
- was not -- is not part of that equation.
- Okay. So they would -- the sales
- professional would say to the pharmacist, after
- 20 their interaction, "Would you please now order
- this from your wholesaler, whoever you choose?"
- Is that how it worked?
- 23 A Yes.
- 24 O Okay. In other words, they wouldn't
- ²⁵ actually make the order through the sales rep.

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	Page 162	Page 1	64
	1 A No.	1 1:09 a.m., to a group of people that looks to	
	2 Q I asked that the wrong way.	² me I'm gonna guess here the regional sales	S
	Would they actually make the order	³ directors?	
.	4 through the sales rep?	⁴ A Yes.	
	5 A No.	⁵ Q And who is Thomas Bonk?	
	6 Q At some point	⁶ A So Thomas was the national sales	
'	Well, let's mark this as the next	⁷ director for inVentiv Health associated with th	e
	8 numbered exhibit.	⁸ contract sales organization.	
	9 (MALLINCKRODT CHICK EXHIBIT NUMBER 14	⁹ Q And, in in general terms, you were	
1	WAS MARKED FOR IDENTIFICATION.)	10 forwarding an email that Christian Kampfl had	1
1	1 MR. CHALOS:	11 sent to his west region sales team? Is that	
1	2 Q So we're marking as Exhibit Number 14	12 right?	
1	MNK-T1_0000135662 through MNK-T1_0000135664.	13 A Yes.	
1.	4 It's Exhibit 14.	¹⁴ Q Christian Kampfl at that time was the	
1	Oh. You ready?	15 regional director for the west region?	
1	6 A Uh-huh.	16 A Yes.	
1	7 Q Okay. So at some point Mallinckrodt	17 Q Kimberly Gawart was at the time the	
1	8 had a program they called the PPI program. Is	18 regional sales director responsible for a region	
1	9 that right?	¹⁹ that included Ohio; is that right?	
2	0 A Yes.	20 A Yes.	
2	1 Q Okay. What was that?	21 Q Did Miss Gawart's region at that time	
2	2 A This was a patient copay program	²² include Tennessee as well?	
2	delivered by a card that would assist with	²³ A I don't recall.	
2	1	²⁴ Q You, in your email, said this is to	
2	5 prescription.	²⁵ Christian, Bill, Kim and Jay. "As successful as	nd
1			
	Page 163	Page 1	65
	Page 163 1 Q And the intention of the PPI program	Page 1 accomplished senior field leaders. I know each of	
	And the intention of the PPI program	¹ accomplished senior field leaders, I know each o	of
	_	 accomplished senior field leaders, I know each of you send inspirational and motivating messages 	of
	Q And the intention of the PPI program was that the patient would not have to pay any out-of-pocket money for one prescription of	 accomplished senior field leaders, I know each of you send inspirational and motivating messages your teams. Please cc me on these. It's so very 	of
	1 Q And the intention of the PPI program 2 was that the patient would not have to pay any	 accomplished senior field leaders, I know each of you send inspirational and motivating messages your teams. Please of me on these. It's so very important that we motivate and encourage our 	of
	Q And the intention of the PPI program was that the patient would not have to pay any out-of-pocket money for one prescription of Xartemis; is that right?	 accomplished senior field leaders, I know each of you send inspirational and motivating messages your teams. Please cc me on these. It's so very important that we motivate and encourage our teams to reach their potential." 	of
	Q And the intention of the PPI program was that the patient would not have to pay any out-of-pocket money for one prescription of Xartemis; is that right? A Yes.	 accomplished senior field leaders, I know each of you send inspirational and motivating messages your teams. Please cc me on these. It's so very important that we motivate and encourage our teams to reach their potential." 	of
	Q And the intention of the PPI program was that the patient would not have to pay any out-of-pocket money for one prescription of Xartemis; is that right? A Yes. Q Was there a limit as to what number of	 accomplished senior field leaders, I know each of you send inspirational and motivating messages your teams. Please cc me on these. It's so very important that we motivate and encourage our teams to reach their potential." Is that right? That's what you said. 	of
	And the intention of the PPI program was that the patient would not have to pay any out-of-pocket money for one prescription of Xartemis; is that right? A Yes. Q Was there a limit as to what number of pills was in the prescription in terms of whether	 accomplished senior field leaders, I know each of you send inspirational and motivating messages your teams. Please cc me on these. It's so very important that we motivate and encourage our teams to reach their potential." Is that right? That's what you said. A Yes. Q "I'll continue to share these messages 	of to
	And the intention of the PPI program was that the patient would not have to pay any out-of-pocket money for one prescription of Xartemis; is that right? A Yes. Q Was there a limit as to what number of pills was in the prescription in terms of whether the PPI card would be available? A I don't recall.	 accomplished senior field leaders, I know each of you send inspirational and motivating messages your teams. Please cc me on these. It's so very important that we motivate and encourage our teams to reach their potential." Is that right? That's what you said. A Yes. Q "I'll continue to share these messages with your colleagues and home office so all known. 	of to
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	ignly Confidential - Subject to		2
	Page 166		Page 168
1	important that each of you take time to reflect	1	Q One of the challenges with Xartemis was
2	on what you and your teams have accomplished	2	that physicians had a had ingrained
3	since launch."	3	prescribing habits in terms of what they
4	And the first bullet point here is,	4	prescribed for their acute pain patients; is that
5	"Courageous entry into new customer	5	right?
6	types surgical specialty practices moving	6	MR. DAVISON:
7	from chronic pain expertise and into acute pain	7	Objection to form.
8	expertise."	8	A Yes.
9	Do you see that?	9	MR. CHALOS:
10	A Yes.	10	Q And one of the goals of the
11	Q What did you mean by that?	11	Mallinckrodt sales force at that time was to
12	A We learned through the launch of	12	change ingrained prescribing habits to include
13	Xartemis XR that ambulatory surgical centers were	13	the Xartemis product; right?
14	new but also approp appropriate, meaning	14	A Yes.
15	patient types practice setting that the sales	15	MR. CHALOS:
	force of Mallinckrodt that had previously been	16	Let's take a break here so we can
	very focused in chronic pain with the promotion	17	change the tape.
18	of Exalgo, this was a a new practice setting	18	VIDEOGRAPHER:
19	for the sales force that lent itself to volumes	19	We are now going off the video record.
20	of patients with acute pain.	20	The time is currently 2 p.m. This is the end of
	• · · · · · · · · · · · · · · · · · · ·	21	media nameti 5.
22	,	22	(OFF THE RECORD.)
23	to the Mallinckrodt sales force?	23	VIDEO GIU II IIEIG
24		24	We are now back on the video record
25	Q Okay. And this Xartemis was, in	25	with the beginning of media number 4. The time
	Page 167		Page 169
	1 48 10 /		
1	_	1	is currently 2:09 p.m.
	terms of sales messaging, was being promoted as a	1 2	is currently 2:09 p.m.
2	terms of sales messaging, was being promoted as a drug that is both both fast-acting and		is currently 2:09 p.m.
2	terms of sales messaging, was being promoted as a	2	is currently 2:09 p.m. MR. CHALOS:
2 3 4	terms of sales messaging, was being promoted as a drug that is both both fast-acting and long-lasting; is that right?	2 3 4	is currently 2:09 p.m. MR. CHALOS: Q We're gonna mark as Exhibit 16 a
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Page 170 1 A Yes. 1 representative could earn? 2 **O** Okay. The second paragraph of the ² MR. DAVISON: 3 communication says, "As a consequence of generic Objection. ⁴ entry, we will stop all Exalgo field promotion on As long as the representative was Monday, May 19." ⁵ meeting the -- the goal. So, yes, it's about 6 Do you see that? 6 numbers of prescriptions, but it's also versus 7 Α Yes. potential in the territory. 8 Q Okay. So is that consistent with your MR. CHALOS: 9 memory of when the field promotion for Exalgo was 0 And that was, in part, to control for stopped? the variance among territories in terms of 11 A Yes. potential? 12 O I knew I'd seen a date somewhere. I 12 A 13 O just couldn't remember where I'd seen it. So sales representatives had a 14 And, as a result of stopping the Exalgo financial incentive to encourage physicians to ¹⁵ field promotion, Mallinckrodt had to then adjust ¹⁵ write prescriptions for Mallinckrodt products in 16 the formula for calculating sales representative their territories; right? ¹⁷ incentive compensation; right? MR. DAVISON: 18 18 Α Yes. Objection to form. 19 **Q** 19 A And let's back up one step and talk The primary responsibility of the sales 20 representative was to educate physicians about 20 about that concept. 21 Xartemis XR and the properties of the product. I 21 The sales representatives at 22 Mallinckrodt were paid a base salary, and then 22 don't know that I would use the word "encourage." 23 they were given bonuses based on performance; 23 I think we -- we consider it more of educating 24 right? ²⁴ and informing. 25 A They are base salary as the primary 25 MR. CHALOS: Page 171 Page 173 1 means of their compensation, and then there was a Okay. The purpose of educating 2 physicians about Mallinckrodt products was to ² variable incentive performance-based component of ³ their compensation. 3 generate prescriptions for Mallinckrodt products; Okay. And the incentive 4 right? 5 performance-based component of their compensation 5 A Yes. 6 was based in part on the number of prescriptions 6 O When --⁷ written in their territory for And let's -- I guess we can put aside Mallinckrodt-promoted drugs? Exhibit 16 for now. Let's go to this document. 8 (MALLINCKRODT CHICK EXHIBIT NUMBER 17 9 Yes. It was based on achievement to a 9 territory-specific goal for those -- for each 1.0 WAS MARKED FOR IDENTIFICATION.) 10 11 product in their territory. 11 MR. CHALOS: 12 O And there was some formula that 12 So we'll mark as Exhibit 17 13 factored in variables such as the number of MNK-T1 0001024933. Exhibit 17. 14 targets in their -- in their territory as well as 14 See, Lois, we're eating into those 15 the number of prescriptions written for 15 zeros over there on the left. 16 Mallinckrodt products; right? 0 Have you had a chance to review the 16 document? Actually, the incentive compensation 17 17 A Α 18 formula is based upon a number of factors, 18 Yes. 19 including market potential based on prescribing 19 Q This -- do you recognize the document, number 17? 20 history of similar products and, yes, numbers of 20 21 physicians in a territory and -- and other Α 21 Okay. What is that? 0 22 factors. 22 This was a letter of recognition that And, as a general principle, the more 23 24 prescriptions that were written in a given went to a number of sales professionals who were

25 territory, the more bonus pay a sales

25 performing at a higher level amongst their peers

Page 174 Page 176 ¹ in Xartemis XR. ¹ just don't recall at this time. 2 **Q** 2 **Q** Okay. And is this the type Are they at the end of a calendar year, ³ typically, the 2013 trip -- sorry -- 2014 trip? ³ communication that --Well, first of all, this was something The trip would have been in the spring ⁵ of the following year. ⁵ that came from you? Did you go on one in 2015? 6 A Yes. 6 Q 7 A Yes, I believe so. I'm sorry. I ⁷ Q Okay. 8 A Myself and Hugh O'Neill. ⁸ recall one trip, and I just don't recall if it This went to sales representatives, ⁹ was 2014 or 2015. 9 O 10 Q Okay. The district managers were also other than Jean-Paul Lemerand; is that right? 11 A ¹¹ given a bonus based on their performance of the 12 O ¹² sales representatives in their districts; is that I mean, you selected a group of high performers and sent them this letter; is that 13 right? 14 right? 14 A Yes. 15 A 15 O Yes. I don't recall how many or what And were the regional managers also 16 the threshold was, but yes. ¹⁶ given a bonus based on the performance of the ¹⁷ Q ¹⁷ sales representatives in their region? Was there any --Let me back up. At the end of each 18 18 A Yes. 19 year, the highest performers in terms of sales 19 O Was that based on the same formulas ²⁰ representatives would get, in addition to their ²⁰ that applied to the sales representatives? ²¹ bonus pay, they'd get some sort of recognition. The formulas applied for managers and ²² I believe in some years it's called the 22 directors were different from those for ²³ President's Club? Is that right? ²³ individual sales representatives. 24 A What else went into the district and Yes. 25 **O** And that would include, at least in ²⁵ regional managers' formulas, if you know? Page 175 Page 177 ¹ some years, a trip somewhere for some period of I -- I don't recall the specifics. ² But, as you described, it was based on the ² time? Is that right? ³ collective achievement of their respective teams. 3 **A** Yes. ⁴ That's how it differed from an individual sales 4 Q A vacation trip; right? In other ⁵ words, it wasn't a "you get to go do more work." ⁵ representative. ⁶ You get to go and hang out with your family and Okay. Same -- same variables but ⁷ stuff. ⁷ averaged out over their sales force? 8 A 8 A Yes. There was a guest included on an ⁹ incentive trip with other winners and their In 2014, was there an additional ¹⁰ guests. 10 incentive put in place for sales representatives 11 O ¹¹ related to Xartemis? I think one year it was in Maui. Is Additional to their variable 12 that right? 12 A 13 A Yes. 13 compensation? 14 O And at some point --14 O Yes, ma'am. 15 Well, by the way, did that happen at 15 A There may have been a sales contest. I ¹⁶ the two year-ends that you were at Mallinckrodt? don't -- I don't recall specifics. 16 Do you recall there being a, quote, ¹⁷ MR. DAVISON: 17 O 18 surge in 2014 with respect to Xartemis? 18 Objection to form. 19 A So I attended a President's Club trip 19 A Yes. ²⁰ in Hawaii as part of the 2014 award. 20 O And --21 MR. CHALOS: 21 A Thank you. And do you recall that there was a -- a 22 **Q** Was there one in 2013 as well? 22 **O** 23 A I believe so. ²³ weekend trip that was being offered as part of a ²⁴ sales contest for sales representatives? I think 24 **Q** You didn't go to it?

I don't recall. I -- I may have. I

25 A

25 it was in the fourth quarter of 2014.

	п	ighly Confidential - Subject to	ا ر	ruither confidentiality Review
		Page 178		Page 180
	1	A I believe I believe that's correct.	1	A Yes.
	2	Q Did you go on that trip as well?	2	Q He says he wants the plan of action to
	3	A No.	3	include a back-to-basics approach to generate RXs
		Q At some point, Mallinckrodt concluded	4	11111110 0110101)
		that Xartemis promotion was not successful. Is	5	Do you see that?
		that right?	6	A Yes.
	7	MR. DAVISON:	7	Q 1015 are presemptions.
	8	Objection to form.	8	A Yes.
	9	A Yes.	9	Q He encourages encouraged the brand
	10	MR. CHALOS:	10	F F F 8
	11		11	Xartemis that says if the physician and the
	12	(MALLINCKRODT CHICK EXHIBIT NUMBER 18	12	1
	13	WAS MARKED FOR IDENTIFICATION.)	13	
	14	MR. CHALOS:	14	F Y F
	15	Q Let's mark as Exhibit 18	15	patient that the physician puts on the drug. Is
	16	MNK-T1_000223534 [sic] through MNK-T1_0002235397.	16	that right?
	17	You can read the entire thing. I'm	17	Test That's what it says there.
	18	gonna ask you questions about probably	18	Q Did that ever happen? Did that program
	19	Mr. O'Neill's portion of this email.	19	ever get implemented?
	20	Okay. Have you had a chance to review	20	A I don't recall that program being
	21	Exhibit Number 18?	21	implemented.
	22	A Yes.	22	2 III was I was a way a man ii
		Q So this is in let me focus on the		would like to take our highest performing 10
		email from Mr. O'Neill to you, Ellen McCune, Todd		percent of reps and bring them together on a
	25	Killian dated May 19th, 2014, at 8:52 p.m.,	25	weekend to turn them loose on the organization
ŀ		Page 179		Page 181
	1		1	_
	1 2	subject line: Critical, Immediate Attention	1 2	and the non-prescribing physicians.
		subject line: Critical, Immediate Attention Required.		and the non-prescribing physicians. Do you see that?
	2	subject line: Critical, Immediate Attention	2	and the non-prescribing physicians. Do you see that? A Yes.
	2	subject line: Critical, Immediate Attention Required. Do you see that? A Yes.	2 3 4	and the non-prescribing physicians. Do you see that? A Yes. Q Do you have any idea what it means to
	2 3 4 5	subject line: Critical, Immediate Attention Required. Do you see that? A Yes. Q This is Hugh O'Neill is the, at this	2 3 4 5	and the non-prescribing physicians. Do you see that? A Yes.
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Page 182 Page 184 ¹ me rephrase that. 1 exhibit, 19 -- let's mark as Exhibit 19 2 MNK-T1 0000173752 through MNK-T1 0000173753. What, if anything, occurred as a result ³ of Mr. O'Neill's May 19th, 2014, email? Let's (MALLINCKRODT CHICK EXHIBIT NUMBER 19 WAS MARKED FOR IDENTIFICATION.) ⁴ talk about the short term. 5 A Sure. While I don't recall specifics, 5 MR. CHALOS: 6 O Okay. Have you had a chance to review ⁶ I do recall this point in the product's life 7 that? ⁷ cycle. And the use of analytical insights, which ⁸ are mentioned throughout here, continued to 8 A Yes. 9 O Okay. Before we talk about Exhibit 19, ⁹ inform the organization where the opportunities 10 I want to ask you one more question about Exhibit 10 existed and where -- where representatives had been successful in educating physicians on 11 18. 12 Xartemis XR. That's my -- my recollection at 12 Do you recall sending response to Mr. O'Neill's May 19th, 2014, email? ¹³ that point in time. Okay. Is Mallinckrodt currently 14 I don't recall specifically doing so. 15 O ¹⁵ promoting Xartemis XR? Okay. Let's go back to Exhibit Number ¹⁶ MR. DAVISON: 16 19. This is an email from you dated April the 17 16th of 2014 at 12:02 p m. Subject line, "XXR Objection to form. 18 A I don't know. I don't believe so. performance to date." 19 ¹⁹ MR. CHALOS: Do you see that? 20 A Yes. 20 **Q** Is it still on the market? 21 Q Okay. This was to the field leadership 21 A I don't believe so. 22 team? Is that right? 22 **Q** Was it on the -- on the market when you 23 A Yes. 23 were --Is that -- is "on the market" not the 24 O Is that the district managers, 25 essentially? ²⁵ right --Page 183 Page 185 You seem to be --And the region sales directors. 1 1 A All right. Let me ask a question, and 2 **Q** Okay. Let me go down to the second 3 then you can --³ paragraph. This is Exhibit 19. You got it? Okay. Is -- was Mal- -- was ⁴ Yeah. ⁵ Mallinckrodt promoting Xartemis XR when you left Second paragraph --6 the company? And you can read as much of that as you 7 A It had been up until that point. After a need to. I'm gonna ask you about this XXR map 8 that point, I -- I don't know. tool that's referenced in the last sentence. Was it -- it your understanding that Α Yes. 10 you being asked to leave the company corresponded 10 O See that? What was the XXR map tool? 11 with a decision about the future of Xartemis XR 11 A It referred to the payer penetration 12 as a product? 12 for a specific physician and the coverage of 13 MR. DAVISON: ¹³ certain payers in that prescriber's practice. 14 Objection to form. ¹⁴ Prescription coverage, I should say. 15 A I can't speculate about what the Okay. And that was based on data from ¹⁶ organization's intention was with respect to the some vendor that could tell you which insurance 17 product. But with respect to the specialty sales company or federal or state program covered 18 force that had primary responsibility for particular physicians' patients in terms of drug 19 benefit? 19 Xartemis XR, I believe the entire division was 20 dissolved. MR. DAVISON: 21 MR. CHALOS: 21 Objection to form. At the time or near the time that you The tool actually --22 **O** 22 A 23 left the company? 23 MR. CHALOS: 24 A Yes. 24 O Let me ask it this way. What was that? 25 O Let's mark as the next numbered 25 A

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	Page 186	Page 188
1	Q What does that mean?	1 The texts there, you're talking about
2	A The tool actually provided insight into	2 text messages on the phone?
3	which payers provided what degree of	3 A Yes.
4	reimbursement and coverage for Xartemis XR.	4 Q And the progress that you're
5	Q And how did that correlate with the	5 referencing there means or refers to the
6	particular physician's patients?	6 progress of detailing physicians about Xartemis?
7	A So, using third-party data, one can see	7 A Yes.
8	the we it's referred to as payer	8 Q We'll put this aside, 19.
9	penetration within a physician's practice. How	9 You know, I may be about done, so why
10	many claims by a particular insurer or a pharmacy	don't we take a break and let me talk to my
11	benefit manager were adjudicated based on that	11 lawyer here and see where we are.
12	physician's prescription.	12 VIDEOGRAPHER:
13	Q I see. So that would be data from	We are now going off the video record.
14	something like IMS or IQVIA?	14 The time is currently 2:39 p.m.
15	A Yes.	15 (OFF THE RECORD.)
16	Q And, from that data, you could also see	16 VIDEOGRAPHER:
17	what percentage of prescriptions written by a	We are now back on the video record.
18	particular prescriber were paid for with cash;	18 The time is currently 2:53 p.m.
19	right?	19 MR. CHALOS:
	A I don't know if that was included in	20 Q Okay.
21	this particular tool. But through IMS data, we	21 (MALLINCKRODT CHICK EXHIBIT NUMBER 20
	could see proportion of cash patients or cash	22 WAS MARKED FOR IDENTIFICATION.)
23	paid prescriptions to a physician's total pay RX.	23 MR. CHALOS:
24	Q Would the PPI program or some other	24 Q Miss Chick, we've marked as Exhibit 20
	· · · · · · · · · · · · · · · · · · ·	25 do aumant MNIV T1 0000740211 through
25	program cover prescriptions that were paid for	25 document MNK-T1_0000740311 through
25		
	Page 187	Page 189
1	Page 187 with cash?	Page 189 1 MNK-T1_0000740327.
	Page 187 with cash? A I don't recall the specifics on that	Page 189 ¹ MNK-T1_0000740327. ² Have you had a chance to review this
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1 2 3 4 5 6 7 8 8 9 10 11 12 13 14 15 16 17 18 19 20	with cash? A I don't recall the specifics on that particular card. I I don't know what I don't recall what the application of that card to a cash-paying patient would be. Q Were there any programs, whether it was the PPI program or some other program, at Mallinckrodt during the time you were there that would provide payment for prescriptions for cash-paying customers cash-paying patients? A I don't recall anything being specifically targeted to cash-paying patients. Q Was were there any programs that were available to be used by cash-paying patients? A I don't recall any. Q Back to Exhibit Number 19 on in the first paragraph, third page sentence, you said, "Thank you for your leadership" sorry. "Thank you for the leadership you're	Page 189 1 MNK-T1_0000740327. 2 Have you had a chance to review this 3 document? 4 A Yes. 5 Q What's this document? 6 A This appears to be a district analysis 7 of Xartemis XR performance. 8 Q Is district analysis something that was 9 done on at some regular intervals when you 10 were at Mallinckrodt? 11 A Not with this approach. Not not 12 regularly with this approach. 13 Q What do you mean by "this approach"? 14 A This is an in-depth analysis of every 15 territory looking at a number of metrics. 16 Q Uh-huh. So is this more in depth in 17 detail than the typical district analysis? 18 A Yes. 19 Q Do you recall how many times 20 Mallinckrodt did a district-level analysis
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1 2 3 4 4 5 6 6 7 8 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	with cash? A I don't recall the specifics on that particular card. I I don't know what I don't recall what the application of that card to a cash-paying patient would be. Q Were there any programs, whether it was the PPI program or some other program, at Mallinckrodt during the time you were there that would provide payment for prescriptions for cash-paying customers cash-paying patients? A I don't recall anything being specifically targeted to cash-paying patients. Q Was were there any programs that were available to be used by cash-paying patients? A I don't recall any. Q Back to Exhibit Number 19 on in the first paragraph, third page sentence, you said, "Thank you for your leadership" sorry. "Thank you for the leadership you're	Page 189 1 MNK-T1_0000740327. 2 Have you had a chance to review this 3 document? 4 A Yes. 5 Q What's this document? 6 A This appears to be a district analysis 7 of Xartemis XR performance. 8 Q Is district analysis something that was 9 done on at some regular intervals when you 10 were at Mallinckrodt? 11 A Not with this approach. Not not 12 regularly with this approach. 13 Q What do you mean by "this approach"? 14 A This is an in-depth analysis of every 15 territory looking at a number of metrics. 16 Q Uh-huh. So is this more in depth in 17 detail than the typical district analysis? 18 A Yes. 19 Q Do you recall how many times 20 Mallinckrodt did a district-level analysis

24 A

25 Q

25 sharing their progress with you."

²⁴ are far more frequent to and from your team,

I don't recall how frequently.

And was it more than once, you think?

	ighly Confidential - Subject to		
	Page 190		Page 192
1	A I don't recall.	1	written since last six weeks."
2	Q Okay. Was this document presented at	2	A Yes.
3	some meeting?	3	Q And number 3 is "Replace outliers
4	A I don't know.	4	greater than 100 total prescriptions with average
	Q Okay. Let's flip, if you would, to	5	of high prescriptions to eliminate biasness."
6	slide number 6, which is Bates number	6	Do you see that?
7	MNK-T1_0000740316. And the top of it says "North	7	A Yes.
8	Central Districts Performance and Potential to	8	Q I'm not sure biasness is a word, but I
9	Prescribe."	9	think I understand what it means.
10	Do you see that?	10	Four, "Estimated total TRx" so total
11	A Yes.	11	prescriptions "of oxycodone, plus OxyContin,
12	Q Okay. And if you look at the left	12	plus oxy/APA volume times acute share of their
13	axis	13	practice times percent of commercial lives."
14	And I never can remember if that's the	14	Do you see that?
15	X or the Y axis, but let's just call it the left	15	•
16	vertical axis axis.	16	Q Acute share of their practice means
17	it says, "Potential score in	1	what percentage of a particular prescriber's
18	thousands." It's got a list of values.	1	practice is for acute pain? Is that right?
19	Do you see that?	19	
20	A Yes.	20	
21	Q Do you know what that means?	1	Q I see. Okay. "Times num-" sorry.
	A I don't. I was actually going to look	1	"Percent of commercial lives."
	in the document to see if the potential score was	23	What does that mean?
	defined.	24	A Percent of commercial lives would refer
	Q Yes. Oh.		to a privately insured benefit. So we spoke
	D 101		<u> </u>
1	Page 191		Page 193
	A Okay. Yes.	1	Page 193 earlier about percentage of a physician's
2	A Okay. Yes. Q Look at that. And it even says	1 2	Page 193 earlier about percentage of a physician's practice by payer
3	A Okay. Yes. Q Look at that. And it even says A Yes.	1 2 3	Page 193 earlier about percentage of a physician's practice by payer Q Uh-huh.
2 3 4	A Okay. Yes. Q Look at that. And it even says A Yes. Q it's the it's the Y axis.	1 2 3 4	Page 193 earlier about percentage of a physician's practice by payer Q Uh-huh. A or payer penetration. This
2 3 4 5	A Okay. Yes. Q Look at that. And it even says A Yes. Q it's the it's the Y axis. A Yes.	1 2 3 4 5	Page 193 earlier about percentage of a physician's practice by payer Q Uh-huh. A or payer penetration. This particular phrase, "commercial lives," would
2 3 4 5	A Okay. Yes. Q Look at that. And it even says A Yes. Q it's the it's the Y axis. A Yes. Q How about that. Hey. Yes.	1 2 3 4 5 6	Page 193 earlier about percentage of a physician's practice by payer Q Uh-huh. A or payer penetration. This particular phrase, "commercial lives," would refer to privately insured or nongovernmental
2 3 4 5 6 7	A Okay. Yes. Q Look at that. And it even says A Yes. Q it's the it's the Y axis. A Yes. Q How about that. Hey. Yes. Okay. So if we turn back to slide	1 2 3 4 5 6 7	Page 193 earlier about percentage of a physician's practice by payer Q Uh-huh. A or payer penetration. This particular phrase, "commercial lives," would refer to privately insured or nongovernmental insured lives.
2 3 4 5 6 7 8	A Okay. Yes. Q Look at that. And it even says A Yes. Q it's the it's the Y axis. A Yes. Q How about that. Hey. Yes. Okay. So if we turn back to slide number 4, which is ends in Bates number	1 2 3 4 5 6 7 8	Page 193 earlier about percentage of a physician's practice by payer Q Uh-huh. A or payer penetration. This particular phrase, "commercial lives," would refer to privately insured or nongovernmental insured lives. Q Okay. Number five is "Roll-up for
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2 3 4 5 6 7 8 9 10 11	A Okay. Yes. Q Look at that. And it even says A Yes. Q it's the it's the Y axis. A Yes. Q How about that. Hey. Yes. Okay. So if we turn back to slide number 4, which is ends in Bates number 740314, the center of the page, that column says "Y axis" "Y axis potential score." Then it lists five factors that went into that. Do you see that?	1 2 3 4 5 6 7 8 9 10 11 12	Page 193 earlier about percentage of a physician's practice by payer Q Uh-huh. A or payer penetration. This particular phrase, "commercial lives," would refer to privately insured or nongovernmental insured lives. Q Okay. Number five is "Roll-up for respective territory/districts for total potential score of prescribers." Is that right? A Yes. Q What does that mean, "roll-up"?
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2 3 4 5 6 7 8 9 10 11 12 13 14 15	A Okay. Yes. Q Look at that. And it even says A Yes. Q it's the it's the Y axis. A Yes. Q How about that. Hey. Yes. Okay. So if we turn back to slide number 4, which is ends in Bates number 740314, the center of the page, that column says "Y axis" "Y axis potential score." Then it lists five factors that went into that. Do you see that? A Yes. Q So is that those are factors that went into calculating the vertical, or Y axis, on	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15	Page 193 earlier about percentage of a physician's practice by payer Q Uh-huh. A or payer penetration. This particular phrase, "commercial lives," would refer to privately insured or nongovernmental insured lives. Q Okay. Number five is "Roll-up for respective territory/districts for total potential score of prescribers." Is that right? A Yes. Q What does that mean, "roll-up"? A I read this as a summary or a total for either the territory or the district for a total prescriber potential.
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2 3 4 4 5 6 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	A Okay. Yes. Q Look at that. And it even says A Yes. Q it's the it's the Y axis. A Yes. Q How about that. Hey. Yes. Okay. So if we turn back to slide number 4, which is ends in Bates number 740314, the center of the page, that column says "Y axis" "Y axis potential score." Then it lists five factors that went into that. Do you see that? A Yes. Q So is that those are factors that went into calculating the vertical, or Y axis, on slide 6? A That's how I would interpret it. Q Okay. And that's some Okay. And, then, those those variables or those steps to calculate the Y axis	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	Page 193 earlier about percentage of a physician's practice by payer Q Uh-huh. A or payer penetration. This particular phrase, "commercial lives," would refer to privately insured or nongovernmental insured lives. Q Okay. Number five is "Roll-up for respective territory/districts for total potential score of prescribers." Is that right? A Yes. Q What does that mean, "roll-up"? A I read this as a summary or a total for either the territory or the district for a total prescriber potential. Q I see. Okay. And, then, the X axis on slide 6 is the total prescriptions divided by the potential of prescribers? A Yes.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	A Okay. Yes. Q Look at that. And it even says A Yes. Q it's the it's the Y axis. A Yes. Q How about that. Hey. Yes. Okay. So if we turn back to slide number 4, which is ends in Bates number 740314, the center of the page, that column says "Y axis" "Y axis potential score." Then it lists five factors that went into that. Do you see that? A Yes. Q So is that those are factors that went into calculating the vertical, or Y axis, on slide 6? A That's how I would interpret it. Q Okay. And that's some Okay. And, then, those those variables or those steps to calculate the Y axis include "Identify continuous target prescribers,"	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	Page 193 earlier about percentage of a physician's practice by payer Q Uh-huh. A or payer penetration. This particular phrase, "commercial lives," would refer to privately insured or nongovernmental insured lives. Q Okay. Number five is "Roll-up for respective territory/districts for total potential score of prescribers." Is that right? A Yes. Q What does that mean, "roll-up"? A I read this as a summary or a total for either the territory or the district for a total prescriber potential. Q I see. Okay. And, then, the X axis on slide 6 is the total prescriptions divided by the potential of prescribers? A Yes. Q And what is the potential of
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	A Okay. Yes. Q Look at that. And it even says A Yes. Q it's the it's the Y axis. A Yes. Q How about that. Hey. Yes. Okay. So if we turn back to slide number 4, which is ends in Bates number 740314, the center of the page, that column says "Y axis" "Y axis potential score." Then it lists five factors that went into that. Do you see that? A Yes. Q So is that those are factors that went into calculating the vertical, or Y axis, on slide 6? A That's how I would interpret it. Q Okay. And that's some Okay. And, then, those those variables or those steps to calculate the Y axis include "Identify continuous target prescribers," right, as number 1?	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	Page 193 earlier about percentage of a physician's practice by payer Q Uh-huh. A or payer penetration. This particular phrase, "commercial lives," would refer to privately insured or nongovernmental insured lives. Q Okay. Number five is "Roll-up for respective territory/districts for total potential score of prescribers." Is that right? A Yes. Q What does that mean, "roll-up"? A I read this as a summary or a total for either the territory or the district for a total prescriber potential. Q I see. Okay. And, then, the X axis on slide 6 is the total prescriptions divided by the potential of prescribers? A Yes. Q And what is the potential of prescribers? Is that what we just talked about,
2 3 4 5 6 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	A Okay. Yes. Q Look at that. And it even says A Yes. Q it's the it's the Y axis. A Yes. Q How about that. Hey. Yes. Okay. So if we turn back to slide number 4, which is ends in Bates number 740314, the center of the page, that column says "Y axis" "Y axis potential score." Then it lists five factors that went into that. Do you see that? A Yes. Q So is that those are factors that went into calculating the vertical, or Y axis, on slide 6? A That's how I would interpret it. Q Okay. And that's some Okay. And, then, those those variables or those steps to calculate the Y axis include "Identify continuous target prescribers," right, as number 1? A Yes.	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	earlier about percentage of a physician's practice by payer Q Uh-huh. A or payer penetration. This particular phrase, "commercial lives," would refer to privately insured or nongovernmental insured lives. Q Okay. Number five is "Roll-up for respective territory/districts for total potential score of prescribers." Is that right? A Yes. Q What does that mean, "roll-up"? A I read this as a summary or a total for either the territory or the district for a total prescriber potential. Q I see. Okay. And, then, the X axis on slide 6 is the total prescriptions divided by the potential of prescribers? A Yes. Q And what is the potential of prescribers? Is that what we just talked about,
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25 Q

²⁵ prescribers who have written only once and not

Okay. Okay. So let's see if we can

Page 194 ¹ put this into English terms. So if we look at 1 A So "Go Deep, Get New," just to make ² slide 6, let's take Cleveland, Ohio, as an ² sure that I was recalling this correctly. ³ example, which is on sort of the left upper Okay. And they're defined somewhere in 3 **Q** ⁴ quadrant there. Well, no. It's on the left 4 this document? ⁵ upper part of the page. Yes. So, for example, on one of the 5 A 6 next pages, North Central St. Louis --6 A Yes. Do you see it there? 7 Q Yes. Q 8 A Okay. So down at the bottom, I 8 A Yes. And it's -- it's a -- it spans about 9 Q 9 believe, of each --10 Q 10 12,000 to 14,000 on the potential score. I guess This is the page that ends -that's in thousands, so I guess that's 12 million 11 A -- territory --12 to 14 million. Does that sound right? 12 **Q** Sorry. This is -- this ends in --That's -- that's how it's portrayed. 13 A 13 Α Yes. 14 O Okay. 14 O -- 40317? 15 A 15 A Yes. Yes. 16 O And then it, on the X axis, falls 16 Q Okay. Got it. somewhere between -- well, closer to .025 on the 17 A Yes. 18 prescriptions per potential of prescriber; right? 18 O Okay. 19 A Yes. 19 A So I was just looking for that So what -- how would you translate, you ²⁰ definition to clarify how that was being 20 O 21 know, in English terms, the positioning of ²¹ interpreted. ²² Cleveland in slide 6 of Exhibit 20? Okay. Does that help you understand? 22 **Q** Well, as I -- as I read, I don't recall 23 MR. DAVISON: 23 A Objection to form. 24 specifically how -- how to think about Cleveland 25 A And could I ask you to clarify --25 in this example, so I'm just trying to refresh my Page 195 Page 197 ¹ memory. ¹ MR. CHALOS: 2 **Q** 2 O Okay. Yeah. Take whatever time you Sure. How would I interpret the -- the status 3 need. ⁴ of Cleveland versus what? So as I look at the --And I actually went to 5 O Just in general. I mean, is 6 it -- is --6 MNK-T1 0000740320, which is the territory ⁷ analysis for Cleveland --I'll give you a for instance, and tell 8 me if I'm getting this right. 8 O Got it. -- to -- to look at that versus other 9 A Okay. 9 A 10 O So it's Cleveland is an area that has 10 territories. 11 high potential for prescriptions of Xartemis, but And looking at the box on the bottom, 12 not, in actuality, a lot of prescriptions for 12 in terms of those definitions, it appears that, 13 Xartemis, at least at this point? 13 relatively speaking, the opportunity within that 14 A I want -- I just wanted to go back and territory is to focus, as it says, on increased 15 look --15 focus on orthopedic surgery, pain management, and 16 **Q** 16 podiatrist. And then the --Sure. 17 -- look for something. I anticipate the size of the bubble is 17 A 18 O relative, as we talked about, in terms of the Okay. market potential. 19 A As a means --20 I don't know that -- one of the So is it accurate to say, as you get into where Cleveland is, which is the top left of 21 other --22 that graph, those are areas that have high 22 Okay. Here it is. I was looking for 23 the definitions of the labels on each one of potential, but Xartemis is not reaching the ²⁴ those cohorts. potential in terms of numbers of prescriptions; ²⁵ whereas, if you look at St. Louis, for example, 25 O Okay.

Page 198 Page 200 ¹ where it says "get new prescribers," it looks ¹ aware. ² like they have more prescriptions per prescriber 2 So, before we start, we just wanted to ³ but haven't -- but have a lower potential? Am ³ reserve our rights to redepose this witness in ⁴ future litigation if it becomes necessary due to ⁴ I -- is that reading that right? ⁵ later-disclosed documents. 5 A Yes. 6 MR. DAVISON: 6 Q Okav. 7 A That's how I would read that. And Mallinckrodt disagrees with your So Go -- the Go Deep bunch on the top position. We have complied with the deposition 8 O protocols. No further depositions of this ⁹ left there would suggest that the sales 10 representatives translate this -- this into 10 witness will be necessary, and we will object to ¹¹ practice, which the sales representatives would any further deposition of this witness. MS. HERZFELD: 12 have to focus on the -- would have to --13 13 I'll start that again. Okay. Very good. 14 The Go Deep folks have -- territories 14 Q Moving along, so as vice-president of have a lot of potential but just haven't yet ¹⁵ specialty sales for Mallinckrodt, were you realized the potential and translated into 16 responsible at all for sales of Mallinckrodt numbers of prescriptions? opioids in the state of Tennessee? 18 A That's how I would interpret that. I was responsible for US sales of 19 O Okay. The Nashville, Tennessee, Mallinckrodt opioid products, inclusive of ²⁰ district there, do you know whether that includes 20 Tennessee. ²¹ the entire state of Tennessee? 21 **Q** Okay. And do you remember anyone that 22 A ²² worked for you or under you or with you during I -- I don't recall. 23 your time at Mallinckrodt with Tennessee-specific 23 **O** Okay. Those are all the questions I ²⁴ have for you at this time. So I guess we'll go ²⁴ responsibilities? ²⁵ off the record and swap seats. 25 A I'm sorry. I don't recall specific Page 199 Page 201 ¹ VIDEOGRAPHER: ¹ names at this point in time. We are now going off the video record. Okay. What about Jay Meyer? Do you ³ The time is currently 3:07 p.m. ³ remember Jay Meyer? (OFF THE RECORD.) 4 A Jay Meyer, yes. **VIDEOGRAPHER:** 5 O And what were Jay Meyer's 6 We are now back on the video record. 6 responsibilities? When I arrived at the company, 7 The time is currently 3:10 p.m. **EXAMINATION** 8 ⁸ Jay Meyer was the region sales director for the BY MS. HERZFELD: ⁹ west region, which was quite expansive. 10 O Good afternoon, Miss Chick. How are 10 **Q** Okay. Do you think that might have 11 you? ¹¹ included Tennessee? 12 A I'm well. Thank you. 12 A I don't know if it was in that 13 O My name is Tricia Herzfeld, and I'm one 13 district -- that region or the southeast of the attorneys representing the plaintiffs in 14 region --¹⁵ the Tennessee state litigation. 15 Q Okav. 16 A 16 Are you familiar with the Tennessee -- just off the top of my head. state litigation? 17 17 O Okay. And do you recall who was in 18 charge of the southeast region?

I'm not. 18 A

19 MS. HERZFELD:

Okay. Before we start, I just want to ²¹ renew the objections that we have in this case ²² for the document production being insufficient,

²³ not on time, and incomplete, in addition to the

²⁴ other objections that we've laid out in our

²⁵ previous depositions, which I think counsel is

19 Α Bill Nichols.

20 O Bill Nichols.

21 Okay. And Bill Nichols, do you know if ²² he's still employed at Mallinckrodt?

23 A I believe he's retired.

24 **Q** Okay. And do you know what year he

25 retired?

Page 202 ¹ MR. DAVISON: 1 O Okay. Do you know if Tennessee was a ² high-performing area for your specialty sales 2 Objection to form. I don't recall. Although I was aware 3 team? ⁴ of his intention to retire, I don't recall 4 A I don't recall it as being an outlier ⁵ specifically when that may have occurred. ⁵ necessarily. Okay. Do you recall it being an 6 MS. HERZFELD: Okay. And do you believe that you outlier in any circumstance? 7 O ⁸ became aware of his intention to retire while you 8 A No. ⁹ were employed at Mallinckrodt or after you left? 9 O Okay. Do you know if there were any 10 A While I was employed. 10 Tennessee-specific bonuses or initiatives? 11 Q 11 A I'm sorry. Could you define Okay. 12 Tennessee-specific bonuses or initiatives? 12 Okay. And who was Dan Polesovsky? Do you know of any specific programs or 13 A Polesovsky. 14 some sort of incentive to someone in Tennessee? Okay. Very good. Thank you. 14 O Yes. Dan was a district manager. 15 A 15 A Versus other states? 16 Q And do you know what district Dan was a 16 O Yes, ma'am. ¹⁷ district manager for? I don't know of any that would be ¹⁸ exclusive or limited to Tennessee versus other 18 A I'm trying to recall geography. I'm ¹⁹ sorry. It's been some years. ¹⁹ states. Okay. Do you think it might have had 20 **O** Okay. Do you recall any sales ²¹ anything to do with Tennessee, Dan's district? ²¹ incentives or specific programs targeted towards 22 MR. DAVISON: 22 the southeast? 23 Objection to form. 23 MR. DAVISON: 24 A I -- I just don't recall. Objection to form. ²⁵ MS. HERZFELD: I don't recall anything specific to the Page 203 Page 205 Okay. What about Brad Newberry? Do 1 O ¹ southeast. ² you recall who Brad Newberry is? ² MS. HERZFELD: That name's not familiar. I don't Okay. At any point in your tenure, did ⁴ recall specifically that individual. ⁴ Tennessee itself have a specific sales tactic? ⁵ Did you --Okay. What about Todd Druen? 5 Q 6 A Todd Druen was a district manager. I'm gonna start over. 7 Q At any point in your tenure, was there Do you know what district he managed? I -- I recall that he was associated ⁸ any sort of different message that was given to 8 A ⁹ physicians or pharmacies in Tennessee versus ⁹ somewhere in the southeast US, but I don't know ¹⁰ which -- I don't recall which region he was 10 other states? ¹¹ affiliated with. 11 A It was not our practice to distinguish 12 **Q** Okay. And what about Christopher ¹² sales messages by state or geography, 13 necessarily. I don't recall anything similar to 13 Clark? 14 A The name is familiar, but I don't ¹⁴ that. 15 recall, again, the specific geography. Okay. Can you recall any time that a 16 message would have deviated for geography Okay. And Susan Young? 16 O Sorry. I don't recall a specific ¹⁷ purposes? 17 A 18 A The only specificity would be with ¹⁸ geography. 19 **Q** Okay. But do you recall Susan Young's 19 respect to payer coverage in a geography. That 20 would, in my mind, be the only reason for it to 20 position? 21 A 21 be different. I don't.

22 **O**

25 A

I don't recall it specific to

22 **O**

23 Young? 24 A

²⁵ Mallinckrodt.

Okay. But do you recall the name Susan

Okay. And, so, when you're talking ²³ about payer coverage, that would be who's paying

It would be the insurance coverage

²⁴ for the product; is that correct?

Case: 1:17-md-02804 Doc #: 1975-23 Filed: 07/24/19 53 of 63. PageID #: 217499 Highly Confidential Ty Review Page 206 Page 208 ¹ either through an insurer or pharmacy benefit ¹ church mission trip? 2 A So, as an aside, I've actually not been ² manager, yeah. And, so, could that also be some sort ³ in Johnson City, Tennessee, but working on ⁴ of a state-run program, like TennCare, for 4 projects with ASP --5 Q Okay. ⁵ example? 6 A -- in other areas of Appalachia. 6 A Yes. So in the time frames of around 2008 or ⁷ Q Do you recall ever hearing anything so for several years, and then again 2011, '12 about any issues with the products being on the ⁹ formulary for TennCare? ⁹ time frames, the summers of those years. 10 A 10 O Okay. And when --I don't recall. 11 O Okay. Were you aware specifically of 11 I just want to make sure I understand. ¹² any opioid abuse problems in Tennessee? 12 So it was with a church or an organization that 13 MR. DAVISON: was based out of Johnson City? 14 Objection to form. So it was with our church, sponsored by 15 A ¹⁵ ASP, Appalachian Service Project, which is based At the time of my employment with in Johnson City, Tennessee. 16 Mallinckrodt? 17 Q ¹⁷ MS. HERZFELD: Okay. And where did you go in 18 Q 18 Appalachia? Yes, ma'am. 19 A 19 A We went several locations over those Not necessarily, no. Okay. And what about since you have 20 O ²⁰ years, primarily in West Virginia. ²¹ left employment with Mallinckrodt? Okay. And during those times when you 22 were on those --22 MR. DAVISON: 23 23 Objection to form. I don't really want to call them 24 A I'm not aware of Tennessee specific, ²⁴ mission trips. Service projects? 25 A ²⁵ but I'm generally aware of issues. Yes. Page 207 Page 209 1 Q Is that a fair statement? ¹ MS. HERZFELD: 2 A 0 Of opioid abuse issues? That's a fair statement. Okay. When you were on those service 3 **A** Yes. ⁴ projects in Appalachia, did you become aware of 4 Q Okay. And have you heard at all of ⁵ those being particularly pronounced in the ⁵ the opioid issues in Appalachia at that time? ⁶ Appalachian region of the country? 6 A Yes. 7 A MR. DAVISON: Yes. 8 Q Okay. And do you consider Tennessee to Objection to form. ⁹ be part of Appalachia, in your opinion? ⁹ MS. HERZFELD: Yes -- yes. I've -- and -- and I've 10 O And to what is it that you became 11 learned this through actually being in 11 aware? ¹² Appalachia, yes. 12 MR. DAVISON: 13 **Q** Okay. When did you go to Appalachia? Objection to form. 14 A So I was in that area of the country Α In those project assignments, we were ¹⁵ with our church mission team -based in the community and learned about the 16 Q 16 community, the issues in the community, and Okay. -- affiliated with the Appalachian worked on homes for individual families, some of 17 A 18 whom had been affected by opioid abuse and -- and ¹⁸ Service Project, which is based out of Johnson ¹⁹ City, Tennessee. 19 other economic factors.

20 O Oh. Very good.

Okay. So now I'm going to back up,

²² because very few people have been to Johnson

²³ City, Tennessee, so you've piqued my interest a

24 little bit.

25 When did you go to Appalachia with your

20 MS. HERZFELD:

And, so, was it part of your

²² understanding that the service projects that you

²³ went on, the places your service projects took

²⁴ you in Appalachia, that those areas were hard hit

25 by -- by opioid addiction?

Page 210 ¹ MR. DAVISON: ¹ a -- if a family member, you show, shared their 2 Objection to form. ² experience. Okay. And can you give me some So I don't have an appreciation for the 3 O ⁴ areas. What I experienced were in communities, 4 examples? ⁵ MR. DAVISON: ⁵ in specific communities in which we were 6 involved, and in some cases with specific Objection to form. I recall in one town there seemed to be ⁷ families. A 8 MS. HERZFELD: 8 very little industry, very little retail. It And tell me the types of things you ⁹ appeared quite bleak. We had heard -- I don't 9 O were doing with -- with those families. 10 have firsthand accounts, but we had heard that 11 MR. DAVISON: opioid abuse had been an issue in the community. 12 Objection to form. 12 MS. HERZFELD: 13 A So our project teams were assigned to Okay. And do you know who you-all work on homes to improve their -- their function. 14 heard that from? ¹⁵ Could range anywhere from insulating to repairing The members in the community who were ¹⁶ to even external drainage. 16 involved with ASP oftentimes spent the entire ¹⁷ MS. HERZFELD: summer there, and, so, became familiar with the 18 O So kind of like Habitat For Humanity 18 circumstances in the town. 19 projects where you're, like, physically nailing 19 O Okay. And was that story pretty much 20 stuff and helping out? 20 consistent for the -- the various locations that So the difference is Habitat builds new 21 A 21 you went to with ASP? ²² homes. ASP works on existing homes. 22 MR. DAVISON: Okay. And I'm assuming there was some 23 Objection to form. ²⁴ sort of a financial component on how people were Not every -- not every location. 25 selected to have their homes helped by the 25 MS. HERZFELD: Page 211 Page 213 ¹ organization? Okay. Do you remember specifically ² which locations seemed to have opioid abuse 2 A I don't know the --³ problems in their community versus which ones did MR. DAVISON: 4 not? Objection to form. 5 MR. DAVISON: I don't know the criteria with which 5 A ⁶ ASP selected families. ASP performed that 6 Objection to form. I don't. I don't necessarily. ⁷ function and assigned our groups upon arrival. 7 Α 8 MS. HERZFELD: 8 MS. HERZFELD: Okay. And was your opinion that the 9 O Do you remember any of the names of any 10 folks seemed to be pretty poor? 10 of the towns that you went to? ¹¹ MR. DAVISON: 11 A I'd have to go back and look. It was 12 Objection to form. ¹² quite some time ago. Relative to what our youth experienced 13 0 That's okay. ¹⁴ and grew up in, there was a significant 14 Did you ever go to Welch, West ¹⁵ difference in economic means. 15 Virginia? 16 A ¹⁶ MS. HERZFELD: No. 17 Q And it would have been a lower economic 17 O Do you recall if you were ever in Mingo 18 County, West Virginia? 18 means? 19 A 19 A Yes. No. Okay. And how -- so how is it in that Okay. But you believe they were all in 20 O ²¹ project that you'd become aware of opioid abuse 21 West Virginia?

22 A

25 A

23 O

24

Not all of them.

Okay. So I'm glad I asked that.

Okay. Where were the other ones?

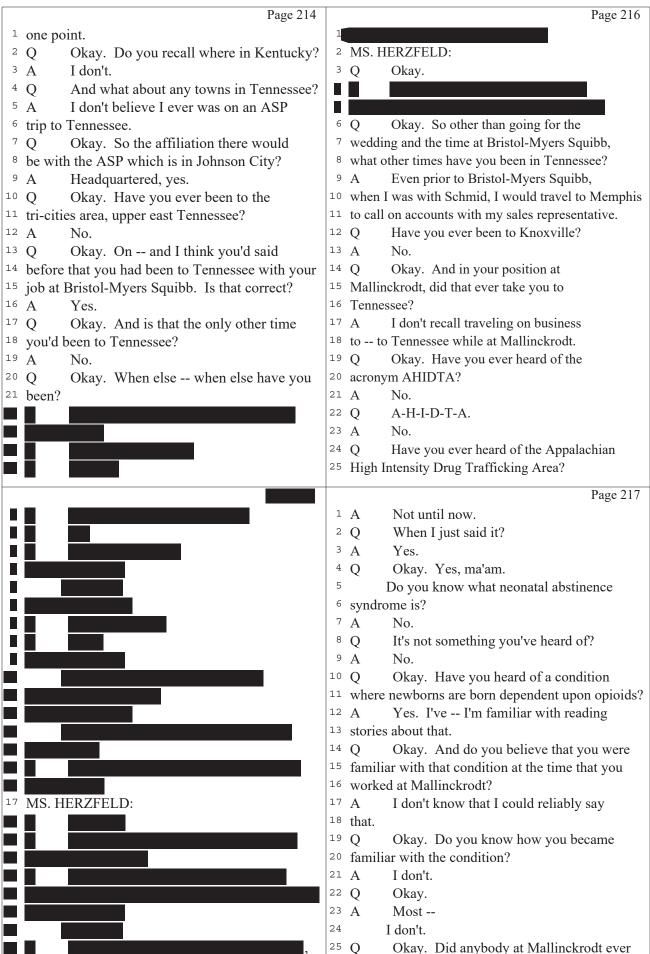
I believe we also went to Kentucky at

25 going on in -- in -- in a neighborhood or if

22 issues? How -- how did that come about?

²⁴ week's period of time, being aware of what was

Simply being in the community for a



Page 218 ¹ give you any training or instruction on neonatal ¹ there would be geographic information associated ² abstinence syndrome? ² with that physician included. ³ MR. DAVISON: ³ MS. HERZFELD: Objection to form. Okay. But you don't know that there ⁵ was, like, a specific list for Tennessee or by Α No. ⁶ MS. HERZFELD: 6 state? 7 A Okay. Have you ever heard that I don't. ⁸ Appalachia has elevated rates of neonatal 8 O Okay. And when you would get ⁹ abstinence syndrome? information from the other group that told you 10 MR. DAVISON: why someone was to be put on the no-call list, 11 Objection to form. 11 would they tell you why? 12 A I wasn't aware of that. 12 A Yes. Okay. And how often would you ¹³ MS. HERZFELD: 13 O Okay. Were you involved at all in the 14 communicate with that separate group? 15 creation or maintenance of the no-call lists for So at their initiation. 16 Q And do you know how they would get ¹⁶ prescribers? 17 A I was involved in informing and ¹⁷ their information? ¹⁸ communicating on those lists. I don't. 19 **Q** Okay. And what does "informing and 19 O Okay. And you said that they had ²⁰ different information sources. Various 20 communicating" mean? So I believe you're referring to the ²¹ information sources I think is what you said. Do ²² order monitoring function within Mallinckrodt. you know what those were? 23 **Q** 23 A I don't know all of them. Yes, ma'am. 24 A A separate group monitored various 24 O Okay. Could you tell me the ones you ²⁵ information sources and would bring to our 25 know? Page 219 Page 221 1 attention any issues associated with physicians If a state medical board took action on ² who were found to be on our call list who were ² a physician license, I don't know how they 3 called into question about their prescribing ³ obtained that information, necessarily, but that 4 activity. 4 would be an information source, as well as the --5 O Okay. And, so, when you say "informing ⁵ the news, electronic media. 6 and communicating," what was your role? Okay. So, to your knowledge, someone So my role was as a recipient of ⁷ in that suspicious order monitoring group would 8 information from that department, understanding 8 be monitoring the news? 9 what their findings and recommendations were. MR. DAVISON: Okay. And when you say "findings and 10 Objection to form. 11 recommendations," you mean whether somebody is on I don't know how exactly they did it, 12 the no-call list or not on the no-call list? but I recall that when physicians -- if -- if a MR. DAVISON: 13 physician appeared in the news on prescribing 14 Objection. activity issues, that would be one source of 15 A Yes. And if there were any 15 information that they would -- they would have 16 recommendations about changing the status of a 16 access to. physician on that list. MS. HERZFELD: 18 MS. HERZFELD: Can you think of any other sources of 19 O Okay. And do you know if the no-call information? 20 list was kept by state or by -- sorry about I -- I don't definitively know exactly 21 that -- by state or by ZIP code, like locale in 21 other sources of information. 22 any way? 22 **O** Okay. Those are the only ones you can

So because it was physician-specific,

Objection to form.

23 MR. DAVISON:

24

25 A

23 think of for now?

25 MR. DAVISON:

Yes.

24 A

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1 Objection to form.

- ² MS. HERZFELD:
- Okay. Okay. Do you recall any
- ⁴ specific communication about any Tennessee
- 5 physicians being on that list or not on that
- 6 list?
- 7 A I don't recall any Tennessee
- ⁸ physicians.
- Okay. I'm gonna go through a series of 9 Q
- 10 names with you, and if you could let me know if
- 11 you recall any communication about those
- 12 physicians.
- 13 A Okay.
- 14 0 Okay. First one is Abdelrahman
- 15 Mohamed.
- 16 A I don't recall.
- Okay. What about Timothy Gowder? Have 17 O
- you ever heard of him? 18
- 19 A I don't recall.
- Okay. Gary Arlan Moore? 20 **Q**
- 21 A I don't recall.
- Okay. What about a doctor by the name 22 **O**
- 23 of David Florence?
- 24 A I don't recall.
- He also had a reality show, very 25 O

- 1 O Okay. What about Specialty Associates,
- ² also known as Montclair Health and Wellness, in
- ³ Lewisburg, Tennessee?
- 4 A I don't recall.
- Okay. What about Hamblen Neuroscience 5 O
- ⁶ Center in Hamblen, Tennessee?
- 7 A I don't remember.
- 8 Q Okay. What about the Pain -- Tennessee
- ⁹ Pain Institute in Hixson, Tennessee?
- 10 I don't recall. Α
- 11 0 Okay. What about the Lynnville Family
- 12 Medical Clinic in Lewisburg, Tennessee?
- 13 Α I don't recall.
- 14 Okay. Or North Alabama Pain Services
 - in Lewisburg, Tennessee, or in Alabama?
- 16 A I don't recall.
- Okay. Do generic sales of Mallinckrodt
- products impact the specialty sales force
- 19 alignment? Did they when you were there?
- 20 MR. DAVISON:
- 21 Objection to form.
- I'm sorry. I -- could you further 22 A
- ²³ elaborate on your question?
- ²⁴ MS. HERZFELD:
- 25 O Sure.
 - So I'm trying to figure out what role,
- ² if any, generic sales of Mallinckrodt products
- ³ played a role in making determinations for which

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- ⁴ physicians were targeted.
- So, in my experience at Mallinckrodt, 5 A
- ⁶ generic sales of any product, Mallinckrodt or
- ⁷ otherwise, did not factor into -- into our
- 8 approach, other than looking at prescribing
- history for physicians. So for physicians who
- 10 would treat, in this case, with Xartemis XR,
- ¹¹ acute pain, generic products would have been
- 12 included in the -- the market basket of
- physicians' prescribing habits.
- 14 O And when you say "market basket," can
- 15 you tell me what you mean by that?
- 16 A When looking at physicians who might be
- appropriate recipients of medical information
- 18 from Mallinckrodt, one -- we looked at what their
- prescribing history had been. We also looked at
- 20 things like specialty and other things as well.
- 21 So when I say "market basket," it's really
- 22 looking at what is their prescribing history in,
- ²³ in this case, acute pain.
- Okay. And when talking about the
- ²⁵ various pharmacies that were selected by you-all,

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¹ short-lived, called DocStar. Does that ring a

- ² bell to you at all?
- 3 A
- 4 Q Mark Murphy? Have you heard of that
- 5 prescriber?
- 6 A I don't recall.
- 7 Q Okay. What about Ed White?
- 8 A I don't recall.
- 9 0 Okay. Or a physician's assistant named
- 10 Pam White?
- 11 A I don't recall.
- Okay. What about some specific
- 13 Tennessee clinics? I'm wondering if they had
- 14 your product promoted at those particular
- 15 clinics. Just let me know if you remember any
- 16 communications about them. Okay?
- 17 A Okay.
- 18 O Okay. So the first one would be
- 19 The Center For Advanced Medicine in Manchester,
- ²⁰ Tennessee. Do you recall any communications
- 21 about them?
- 22 **A** I don't.
- Okay. What about Center Pointe Clinic
- ²⁴ in Kingsport, Tennessee?
- 25 A I don't.

	Highly Confidential - Subject to		
	Page 226		Page 228
:	1 I think you talked a little bit with Mr. Chalos	1	my memory. So thank you.
2	about some some different factors that went	2	Q Sure.
	into selecting those those pharmacies. And	3	Okay. And, so, this is it's a
	4 I'm curious if selling a high level of	4	Tennessee Bates number, so it may be a little
	Mallinckrodt generic opioids at those pharmacies	5	different than what the rest of you-all have.
	would factor at all into your determination of	6	But it's Mallinckrodt_TNSTA00224454. And I think
	7 who to target from a pharmacy basis.	7	that's only a Tennessee Bates number. I don't
	B MR. DAVISON:	8	have another one. My apologies.
	Objection.	9	And does this appear to be an email
10	, and the second	10	that was sent to your email account, ma'am?
1:		11	A Yes.
12		12	Q Okay. From Travis Moore. Who is
13		13	Travis Moore?
14		14	A Travis was the director of sales
1!	7 8 1	15	operations.
11		16	Q Okay. And what is a push report?
	Do you know what a push report is? A push report. It's not ringing a	17	A The report essentially provided
19		18	performance feedback on an individual physician
20		20	level to each territory for the products that were promoted at the time.
	1 mark as Exhibit 21.	21	Q Okay. And how often would the push
22			reports be generated?
23		23	A I don't recall the frequency of those
24		24	reports.
25	5 Q If you could take a look at that, then		Q Do you think they were quarterly,
			j
-		-	
	Page 227		Page 229
	let me know.		weekly, monthly? Do you have no idea at all?
1	let me know. A Yes. Thank you.	2	weekly, monthly? Do you have no idea at all? MR. DAVISON:
2	let me know. A Yes. Thank you. Okay. Does that refresh your memory	3	weekly, monthly? Do you have no idea at all? MR. DAVISON: Objection to form.
2	let me know. A Yes. Thank you. Okay. Does that refresh your memory now?	3 4	weekly, monthly? Do you have no idea at all? MR. DAVISON: Objection to form. A I I I simply do not recall the
4	let me know. A Yes. Thank you. Q Okay. Does that refresh your memory now? It does.	2 3 4 5	weekly, monthly? Do you have no idea at all? MR. DAVISON: Objection to form. A I I I simply do not recall the frequency because I didn't receive them
4	let me know. A Yes. Thank you. Okay. Does that refresh your memory now? A It does. Okay. Great. And, so, looking at	2 3 4 5 6	weekly, monthly? Do you have no idea at all? MR. DAVISON: Objection to form. A I I I simply do not recall the frequency because I didn't receive them personally.
1	let me know. A Yes. Thank you. Q Okay. Does that refresh your memory now? A It does. Q Okay. Great. And, so, looking at Exhibit 21, what does it appear to be to you?	2 3 4 5 6 7	weekly, monthly? Do you have no idea at all? MR. DAVISON: Objection to form. A I I I simply do not recall the frequency because I didn't receive them personally. MS. HERZFELD:
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	let me know. A Yes. Thank you. Q Okay. Does that refresh your memory now? A It does. Q Okay. Great. And, so, looking at Exhibit 21, what does it appear to be to you? A I'm sorry. I was just trying to review	2 3 4 5 6 7 8	weekly, monthly? Do you have no idea at all? MR. DAVISON: Objection to form. A I I I simply do not recall the frequency because I didn't receive them personally. MS. HERZFELD: Q Okay.
£	let me know. A Yes. Thank you. Q Okay. Does that refresh your memory now? A It does. Q Okay. Great. And, so, looking at Exhibit 21, what does it appear to be to you? A I'm sorry. I was just trying to review and recall.	2 3 4 5 6 7 8	weekly, monthly? Do you have no idea at all? MR. DAVISON: Objection to form. A I I I simply do not recall the frequency because I didn't receive them personally. MS. HERZFELD: Q Okay. A I just simply don't recall.
2 3 4 1 8 9	let me know. A Yes. Thank you. Q Okay. Does that refresh your memory now? A It does. Q Okay. Great. And, so, looking at Exhibit 21, what does it appear to be to you? A I'm sorry. I was just trying to review and recall. Q That's okay. You can take your time.	2 3 4 5 6 7 8 9	weekly, monthly? Do you have no idea at all? MR. DAVISON: Objection to form. A I I I simply do not recall the frequency because I didn't receive them personally. MS. HERZFELD: Q Okay. A I just simply don't recall. Q Who received them?
2 2 3 4 9 10 11	let me know. A Yes. Thank you. Q Okay. Does that refresh your memory now? A It does. Q Okay. Great. And, so, looking at Exhibit 21, what does it appear to be to you? A I'm sorry. I was just trying to review and recall. Q That's okay. You can take your time. A So it appears that the push reports	2 3 4 5 6 7 8 9 10	weekly, monthly? Do you have no idea at all? MR. DAVISON: Objection to form. A I I I simply do not recall the frequency because I didn't receive them personally. MS. HERZFELD: Q Okay. A I just simply don't recall. Q Who received them? A The sales professionals and the
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	Page 230		Page 232
1	Q Okay. I don't think I have any more	1	recalls to me the the Tennessee responsibility
2	questions on this exhibit, so you can set that	2	he had.
3	aside.	3	Q Okay. And did you supervise Todd
4	My understanding is we need to change	4	Druen?
5	the tape, so we'll take a break. Okay?	5	A I did for a period of time after Jay
6	A Okay.	6	Meyer's departure.
7	VIDEOGRAPHER:	7	Q Okay. And, so, you would have been
8	We are now going off the video record.	8	Todd Druen's supervisor in, looks like, mid-2014?
9	The time is currently 3:40 p.m. This is the end	9	A Yes.
10	of media number 4.	10	Q Okay. I guess my question is, if
11	(OFF THE RECORD.)	11	you'll flip with me to the second page, it says
12	VIDEOGRAPHER:	12	"Cultural Hallmarks, Manager Completes Prior to
13	We are now back on the video record	13	Discussion" in that dark bar. Do you see where
	with the beginning of media number 5. The time	14	I'm at?
	is currently 3:49 p.m.	15	A Oh, yes.
16	MS. HERZFELD:	16	Q Okay. And did I read that correctly?
17	Q Okay. Miss Chick, we're back from a	17	A Yes.
	short break. I'm going to hand you what is	18	Q Okay. And then it says "Leader's
19	marked as Mallinckrodt Chick Exhibit 22. And,	19	Assessment of Employee Demonstrating Mallinckrodt
20	again, this is a Tennessee Bates number. It's	20	Cultural Hallmarks."
21	MNK_TNSTA01372717. Take a look at that for me.	21	Do you see where it says that?
22	(MALLINCKRODT CHICK EXHIBIT NUMBER 22		A Yes.
23	WAS MARKED FOR IDENTIFICATION.) MS. HERZFELD:	23	Q And, so, maybe I'm just incorrect. It
		1	would appear to me that it says "Manager Completes Prior to Discussion." So did you
25	Okay. Do you recognize this document:	25	Completes Prior to Discussion. So did you
	Page 231		Page 233
	1 450 231		1 age 255
1	A Yes.	1	complete this section?
1	A Yes. Q Okay. What is it?	1 2	complete this section? A I did not.
2	A Yes.Q Okay. What is it?A This is a midyear performance		complete this section? A I did not. Q Okay. Do you know who would have?
2 3 4	A Yes. Q Okay. What is it? A This is a midyear performance discussion guide.	2 3 4	complete this section? A I did not. Q Okay. Do you know who would have? A Reading this, it appears that Todd
2 3 4 5	A Yes. Q Okay. What is it? A This is a midyear performance discussion guide. Q Okay. And who would have been the	2 3 4 5	complete this section? A I did not. Q Okay. Do you know who would have? A Reading this, it appears that Todd completed this himself.
2 3 4 5 6	A Yes. Q Okay. What is it? A This is a midyear performance discussion guide. Q Okay. And who would have been the person who created this document?	2 3 4 5 6	complete this section? A I did not. Q Okay. Do you know who would have? A Reading this, it appears that Todd completed this himself. Q Okay. And, so, looking down where it
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	п	ignly confidential - Subject to	ו כ	further confidentiality Review
		Page 234		Page 236
	1	A So reading the form in the way it was	1	A This email states every Tuesday and
	2	intended to be completed, yes. The manager would	2	Friday.
		have completed cultural hallmarks commentary	3	Q Okay. And do you recall a time when
		prior to discussion. In this instance, this	4	that stopped, when you stopped receiving reports
	5	individual completed this part himself.	5	every Tuesday and Friday?
	6	Q Okay. That clears it up for me.	6	A I don't recall at all.
		A Okay.	7	Q Okay. And what would you do with the
		Q Thank you very much.	8	reports when you received them?
		A Uh-huh.	9	A These reports would be useful to use
		Q Okay. You can set that aside.	10	along with TRx information just to have an
	11	,		overall assessment of resource utilization when
- 1	12	• • • • • • • • • • • • • • • • • • • •	1	it came to this particular resource.
- 1		speaking to Mr. Chalos about the copay and PPI	13	Q Okay. And you would monitor the copay
		report.	14	and PPIs from physicians all over the country; is
	15	7.3	15	that correct?
	16	Q Okay. And did you receive reports on	16	MR. DAVISON:
	17	copays and PPIs, to your knowledge?	17	Objection to form.
	18	A I I don't recall specific reports,	18	A The report included redemptions from
	19	although I would imagine	19	across the country.
	20	Let me let me restate that.	20	MS. HERZFELD:
	21	I don't recall how frequently I would	21	Q Okay. And across the country would
		have seen that information, but I recall	22	also include redemptions from Tennessee?
		generally redemptions of those reports.	23	A Yes.
		Q Okay.	24	Q Okay. Thank you, ma'am. You can set
	25	A Or of those cards.	25	that aside.
Ì		Page 235		Page 237
	1	Q Okay. And do you recall them	1	(MALLINCKRODT CHICK EXHIBIT NUMBER 24
	2	being those redemptions being put together in	2	WAS MARKED FOR IDENTIFICATION.)
	3	a report?	3	MS. HERZFELD:
	4	A Yes.	4	Q Okay. And then my last one here we're
	5	Q Okay.	5	gonna mark as Mallinckrodt Chick Exhibit 24.
	6	(MALLINCKRODT CHICK EXHIBIT NUMBER 23	6	That Bates number is MNK_TNSTA02582409.
	7	WAS MARKED FOR IDENTIFICATION.)	7	Wow. Thank you.
	8	MS. HERZFELD:	8	Okay. Do you recognize this document,
	9	Q I'm gonna hand you or it has been	9	ma'am?
	10		10	A Yes.
	11	again, it's a state case Bates number,	11	Q Okay. What does it appear to be to
	12	MNK_TNSTA00222642.	12	you?
	13	Okay. Does this email look familiar to	13	A This appears to be an email forwarded
	14	you?	14	to me from Jay Meyer, the region director, not
	15	,	15	long after I began at Mallinckrodt, from one of
	16	recipients, so	16	his district managers.
	17	Q Okay. And it's dated May 13th, 2014;	17	Q Okay. And did you know that district
		is that correct?	18	manager, Christian Paranjothi?
		A Yes.	19	A Yes.
	20	Q Okay. And does this refresh your	20	Q And how did you know Christian
	21	recollection at all as to how often you would	21	Paranjothi?
	22	have received the reports?	22	A We called him Kitcha.
	23		23	Q Okay.
	24	Q Okay. And how often would that have	24	A Kitcha was a district manager with
- 1	25	been?	25	Mallinckrodt.

Page 238 Page 240 1 O Okay. And did -- was Kitcha employed, ¹ "Bonus payouts are next Friday." ² the entire time you were at Mallinckrodt, with 2 Did you know anything about the bonus ³ Mallinckrodt? ³ payouts? ⁴ MR. DAVISON: Kitcha left the organization at some ⁵ point while I was employed at Mallinckrodt. I Objection to form. ⁶ don't recall specifically when. Not at this time. I had only recently Okay. And do you know if Kitcha ⁷ joined the company within days of this email, so ⁸ I did not know anything about the bonus payouts 8 left --9 Is it a -- I'm sorry. Is it a male or ⁹ by that point. 10 MS. HERZFELD: 10 female? 11 A 11 O Okay. And then number 3, it looks like Male. Okay. Do you know if Kitcha left on 12 there's some introduction of you to the -- to the 12 **O** 13 his own volition or if he was terminated? group. 14 A Kitcha left on his own volition. 14 A Yes. 15 O 15 O Okay. And was the performance of Okay. And then, below that, it says, ¹⁶ Kitcha satisfactory during his employment? ¹⁶ "Folks, stay focused on Exalgo, Sumavel and ¹⁷ Pennsaid." 17 A Yes. 18 Q Okay. And, so, when you received this What is Sumavel? 19 email, did you respond to it in any way? Do you 19 A Sumavel was a very small product in 20 recall? 20 comparison, and I don't -- I don't recall a whole 21 lot about Sumavel. 21 A I don't recall responding to the email. ²² I may have, but I don't recall specifically. 22 **O** Okay. Do you know if it was an opioid Okay. And do you know if any ²³ product? ²⁴ information in this email was incorrect? 24 A I don't recall. 25 **Q** ²⁵ MR. DAVISON: Okay. And Pennsaid, was that an opioid Page 239 Page 241 Objection to form. ¹ product? ² MS. HERZFELD: 2 A No. Let me back up. Okay. And but had "HQ" --3 Q 3 O 4 A Okay. And I'm assuming that means I'll ask you a more specific question. ⁵ headquarters? 5 O 6 A 6 A Okay. Yes. 7 Q Looks like some people might have heard -- "worry about our launch plans." O 8 that there was a car allowance. Do you know what Do you know what they're referring to ⁹ there with launch plans? that was about? MR. DAVISON: ¹⁰ MR. DAVISON: 10 11 Objection to form. 11 Objection to form. I had only recently joined the I -- I can't speculate about what 13 organization. When I did so, there had been -- I 13 Kitcha was speaking or was thinking about with 14 learned that there had been recently internal 14 that statement. 15 discussion of moving from leased company cars to ¹⁵ MS. HERZFELD: ¹⁶ a car allowance or a lease management program Okay. And then the next statement is, 17 "You only have one responsibility, sell baby ¹⁷ managed by Runzheimer. Okay. It looks like that didn't 18 O 18 sell." 19 19 happen? Did I read that correctly? 20 A 20 A It did not. Yes. At least during your tenure. Okay. And was that kind of the mantra 21 **Q** 21 **Q** ²² of the sales department? 22 A While I was there. MR. DAVISON: 23 **Q** Sorry. I didn't mean to talk over you. 23 ²⁴ That's my fault. My apologies. 24 Objection to form.

25 A

Okay. And then it says, number 2,

25

I'm not aware of a mantra.

Page 242	Page 244
¹ MS. HERZFELD:	1 CERTIFICATE
² Q Was Kitcha incorrect when he said "You	
	3 I do hereby certify that the above and
and make one responsionity, some energy some	4 foregoing transcript of proceedings in the matter
4 MR. DAVISON:	5 aforementioned was taken down by me in machine
5 Objection to form.	6 shorthand, and the questions and answers thereto
⁶ A I'm sorry. You asked was he incorrect?	7 were reduced to writing under my personal
⁷ MS. HERZFELD:	8 supervision, and that the foregoing represents a
8 Q Was he I mean, was he correct? Was	9 true and correct transcript of the proceedings
⁹ that right? You have one responsibility, sell	10 given by said witness upon said hearing.
10 baby sell?	11 I further certify that I am neither of
¹¹ MR. DAVISON:	12 counsel nor of kin to the parties to the action,
Objection to form.	13 nor am I in anywise interested in the result of
That's that's Kitcha's statement.	14 said cause.
That was not a Mallinckrodt statement. So I I	15
don't quite know how to answer your question.	16
16 MS. HERZFELD:	17
	18
	LOIS ANNE ROBINSON, RPR, RMR
Official.	19 REGISTERED DIPLOMATE REPORTER
19 MR. DAVISON:	CERTIFIED REALTIME REPORTER
Objection to form.	20
²¹ A I don't recall having responded to it.	21
22 I may have.	22
²³ MS. HERZFELD:	23
24 Q Okay. Do you recall having any	24
25 conversations about this email?	25
- Conversations about this emain.	
Page 243	Page 245
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		Page 246	
1	DECLARATION OF WITNESS		
2			
3	I, the undersigned, declare under penalty		
4	of perjury that I have read the foregoing		
	transcript, and I have made any corrections,		
	additions, or deletions that I was desirous of		
	making; that the foregoing is a true and correct		
	transcript of my testimony contained herein.		
9	EXECUTED this day of		
	2019 at	,	
	2019, at,,,,	·	
11	(City) (State)		
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16	DEANNA STACY AYERS CHICK	-	
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